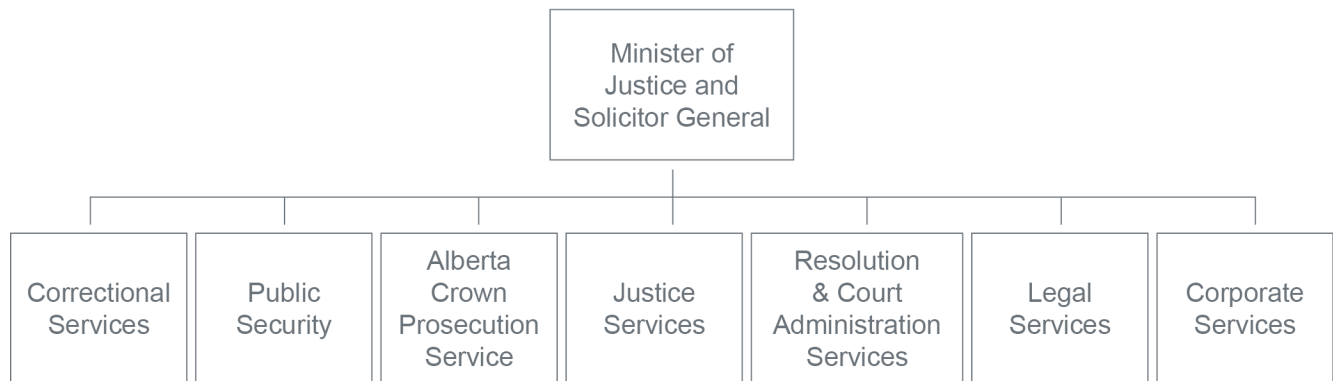


# Justice and Solicitor General

## Business Plan 2019–23

### Ministry Mandate and Structure

The ministry of Justice and Solicitor General helps ensure that all Albertans can live in safe and secure communities while having access to a fair and innovative justice system that is administered according to law. Working alongside partners in law enforcement, health, the judiciary, social services and the criminal justice system, as well as other stakeholders, the ministry has a direct or shared responsibility in all elements of the justice system in Alberta.



A more detailed description of Justice and Solicitor General and its programs and initiatives can be found at: [www.justicesolgen.alberta.ca](http://www.justicesolgen.alberta.ca)

### Ministry Outcomes

- Albertans are safe and protected
- Alberta’s justice system is fair and effective
- Albertans are supported in their interactions with the justice system

# Outcome 1

## What We Want To Achieve

### Albertans are safe and protected

This outcome reflects the ministry's commitment to crack down on crime by ensuring police, prosecutors and peace officers have the right tools and resources to protect Albertans. It includes focused efforts on addressing rural crime, supporting victims of human trafficking, working with partners to address drivers of crime, and protecting Albertans' property rights.

#### Key Objectives

- 1.1 Examine police funding to ensure it is equitable.
- 1.2 Strengthen Alberta's rural crime response capability and address drivers of crime through partnership with policing and community stakeholders.
- 1.3 Collaborate with partners to address the issue of human trafficking.
- 1.4 Review existing legislation and introduce new legislation to protect Albertans' property rights.

#### Initiatives Supporting Key Objectives

- Closer coordination between police services, and an increased focus on high-risk repeat offenders will be supported by an \$8 million increase over four years to target and reduce rural crime.
- Alberta Law Enforcement Response Teams (ALERT) and its sub-units deal with and investigate issues important to Albertans, such as child pornography, gang violence, drug trafficking, stalking and domestic violence. This budget will increase ALERT spending by up to \$50 million over four years.
- The Drug Treatment Court is an intensive court-supervised drug treatment program. Participants are supported in overcoming drug dependence, addressing their criminal behaviour and reintegrating into their community. Expansion of this initiative will cost \$20 million over four years.

## Performance Metrics

### 1.a Performance Measure: Percentage of probation officers trained in the effective intervention techniques derived from evidence-based principles

In 2018-19, 66 per cent of probation officers were trained in the use of effective intervention techniques derived from evidence-based principles.

#### TARGETS

2019-20:	95%
2020-21:	100%
2021-22:	100%
2022-23:	100%

### 1.b Performance Indicator: Violent and property crime rates per 100,000 population

In 2018, Alberta's violent crime rate was 1,319, as compared to Canada's rate of 1,144. In the same year, Alberta's property crime rate was 5,435, as compared to Canada's rate of 3,339.

## HISTORICAL RESULTS

	2014	2015	2016	2017	2018
• Violent Crime Rate					
○ Alberta	1,266	1,316	1,282	1,311	1,319
○ Canada	1,044	1,070	1,076	1,113	1,144
• Property Crime Rate					
○ Alberta	4,376	5,247	5,335	5,530	5,435
○ Canada	3,100	3,231	3,239	3,266	3,339

### 1.c Performance Indicator: Violent and non-violent Crime Severity Index (CSI)

In 2018, Alberta's violent CSI was 97, while the Canadian CSI was 82. In the same year, Alberta's non-violent CSI was 117, while the Canadian CSI was 72.

## HISTORICAL RESULTS

	2014	2015	2016	2017	2018
• Violent Crime Severity Index					
○ Alberta	87	99	93	99	97
○ Canada	71	75	77	81	82
• Non-violent Crime Severity Index					
○ Alberta	88	106	110	117	117
○ Canada	65	68	70	71	72

### 1.d Performance Indicator: Drug Treatment Court recidivism rates

Since the Edmonton Drug Treatment Court began in 2005, 70 per cent of program graduates have had no new criminal convictions. From 2010 to 2015, 69.4 per cent of Calgary Drug Treatment Court participants had no new criminal convictions.

## Outcome 2

### What We Want To Achieve

#### Alberta's justice system is fair and effective

This outcome reflects the ministry's commitment to ensure the justice system is fairer, faster, more responsive and effective with initiatives to ensure sustainability of the justice system. Additionally, this outcome includes legislative changes and democratic reforms to strengthen government accountability.

#### Key Objectives

- 2.1 Enhance criminal justice system reporting to indicate how the system is functioning.
- 2.2 Streamline processes to increase sustainability and ensure effective use of resources.
- 2.3 Introduce democratic reforms to strengthen government.

#### Initiatives Supporting Key Objectives

- Design and deploy a province-wide system to ensure appropriate staffing levels for the proper functioning of Alberta's criminal justice system. The hiring of 50 new prosecutors and their support staff will cost up to \$40 million over four years.

## Performance Metrics

### 2.a Performance Measure: Provincial Court of Alberta lead time to trial for serious and violent matters (weeks)

In 2018-19, Provincial Court of Alberta lead time to trial for serious and violent matters was 22.1 weeks.

#### TARGETS

2019-20:	21 weeks
2020-21:	21 weeks
2021-22:	20 weeks
2022-23:	20 weeks

### 2.b Performance Indicator: Number of *Jordan* applications granted

Between October 25, 2016 and July 4, 2019, there have been 22 *Jordan* applications granted, 3 of which are being appealed by the Crown.

### 2.c Performance Indicator: Number of trial Crown prosecutors

In 2018-19, there were 337 trial Crown prosecutors in the Alberta Crown Prosecution Service.

### 2.d Performance Indicator: Number of police officers

In 2018, Alberta had 7,510 police officers, which includes municipal police services, contract policing (RCMP and Aboriginal contract policing), and federal and other policing.

### 2.e Performance Indicator: Indigenous over-representation

In 2018-19, 41.9 per cent of adults in custody in Alberta correctional centres identified as Indigenous. In comparison, in 2016 (the most current census data available), 6.5 per cent of Alberta's total population identified as Indigenous.

## Outcome 3

### What We Want To Achieve

#### Albertans are supported in their interactions with the justice system

This outcome reflects the ministry's commitment to provide high quality, accessible, citizen-focused services. This includes enhancing the services and supports provided to victims of crime and Albertans in need.

#### Key Objectives

- 3.1 Conduct a review of the current model of victim service delivery, victim assistance funding and victim compensation.
- 3.2 Develop a sustainable way for Albertans to access justice services, including through alternative resolution options.
- 3.3 Provide greater services to Albertans in need.

3.4 Implement technology enhancements to improve access and service delivery.

### Initiatives Supporting Key Objectives

- Capital funding is allocated to enhance technology to provide Albertans with timely and accessible supports and services. E-courts will cost \$27 million over four years.

## Performance Metrics

### 3.a Performance Measure: Alberta Justice and Solicitor General's Family Mediation Program (voluntary service to support families to reach a mutual agreement that focuses on the child and avoids going to court) resolution rate

In 2018-19, Alberta Justice and Solicitor General's Family Mediation Program had an 87 per cent resolution rate.

#### TARGETS

2019-20:	90%
2020-21:	90%
2021-22:	91%
2022-23:	91%

### 3.b Performance Measure: The Provincial Court Civil Mediation Program (service to support individuals to negotiate a resolution to their dispute instead of going to trial) resolution rate

The Provincial Court Civil Mediation Program resolution rate was 46 per cent in 2018-19.

#### TARGETS

2019-20:	53%
2020-21:	53%
2021-22:	53%
2022-23:	53%

### 3.c Performance Measure: Percentage of calls to the Resolution and Court Administration Services Contact Centre that are resolved on the first call

In 2018-19, 68 per cent of calls to the Resolution and Court Administration Services Contact Centre were resolved on the first call.

#### TARGETS

2019-20:	70%
2020-21:	72%
2021-22:	74%
2022-23:	76%

## STATEMENT OF OPERATIONS

(thousands of dollars)

	Comparable		2019-20 Estimate	2020-21 Target	2021-22 Target	2022-23 Target
	2018-19 Budget	2018-19 Actual				
<b>REVENUE</b>						
Transfers of Assets or Liabilities from Related Parties	-	1	-	-	-	-
Transfers from Government of Canada	37,382	38,686	<b>46,158</b>	51,783	51,083	51,232
Investment Income	1,043	3,126	<b>1,043</b>	1,043	1,043	1,043
Motor Vehicle Accident Claim Fees	24,000	23,206	<b>24,300</b>	24,600	24,600	24,600
Other Premiums, Fees and Licences	31,555	32,441	<b>32,595</b>	32,915	33,235	33,335
Fines and Penalties	224,900	199,890	<b>220,950</b>	258,350	259,350	259,350
Maintenance Enforcement	16,177	16,355	<b>16,270</b>	16,377	16,482	16,593
Other Revenue	26,450	28,249	<b>28,071</b>	32,254	32,868	34,013
Ministry Total	361,507	341,954	<b>369,387</b>	417,322	418,661	420,166
Inter-Ministry Consolidations	(525)	(9)	-	-	-	-
Consolidated Total	360,982	341,945	<b>369,387</b>	417,322	418,661	420,166
<b>EXPENSE</b>						
Ministry Support Services	25,700	24,949	<b>25,189</b>	25,078	25,078	25,078
Resolution and Court Administration Services	207,579	200,585	<b>196,866</b>	185,626	164,126	158,626
Legal Services	57,490	55,866	<b>54,268</b>	48,703	41,203	38,078
Alberta Crown Prosecution Service	102,218	103,605	<b>104,896</b>	109,258	114,021	116,738
Justice Services	163,296	176,072	<b>169,897</b>	166,352	161,389	161,352
Public Security	518,228	523,163	<b>532,935</b>	521,330	519,483	528,374
Correctional Services	286,790	289,756	<b>289,011</b>	270,161	268,479	268,479
Alberta Human Rights	8,953	8,079	<b>7,103</b>	7,027	7,027	7,027
Motor Vehicle Accident Claims	26,809	31,253	<b>30,838</b>	30,813	30,813	30,813
Victims of Crime Fund	40,045	42,972	<b>43,394</b>	32,746	27,746	27,746
Ministry Total	1,437,108	1,456,300	<b>1,454,397</b>	1,397,094	1,359,365	1,362,311
Inter-Ministry Consolidations	(525)	(1,723)	-	-	-	-
Consolidated Total	1,436,583	1,454,577	<b>1,454,397</b>	1,397,094	1,359,365	1,362,311
Net Operating Result	(1,075,601)	(1,112,632)	<b>(1,085,010)</b>	(979,772)	(940,704)	(942,145)
<b>CAPITAL INVESTMENT</b>						
Ministry Support Services	2,149	513	<b>665</b>	20	20	20
Resolution and Court Administration Services	1,000	1,012	<b>5,630</b>	6,630	9,330	12,330
Legal Services	-	92	-	-	-	-
Alberta Crown Prosecution Service	2,100	1,557	<b>380</b>	380	380	380
Justice Services	4,000	1,915	<b>540</b>	449	149	149
Public Security	533	1,668	<b>1,695</b>	1,695	695	695
Correctional Services	150	1,627	<b>288</b>	288	288	288
Victims of Crime Fund	25	-	<b>15</b>	15	15	15
Consolidated Total	9,957	8,384	<b>9,213</b>	9,477	10,877	13,877