



Alberta Justice and Solicitor General/ RCMP Joint Business Plan 2017-2018

This is the 2017-2018 Joint Business Plan which is the result of a collaborative effort on the part of Alberta Justice and Solicitor General and the Alberta Royal Canadian Mounted Police. This plan reflects our mutual commitment to be leaders in policing and to provide excellent law enforcement services to our communities. The development of the 2015-2018 three year Joint Business Plan is in accordance with the Alberta Provincial Police Service Agreement, renewed in 2012. The establishment of priorities, objectives, performance measures and strategies is one way to ensure the accountability of the Provincial Police Service to the citizens of Alberta.

In the 2017-2018 edition of the three year Joint Business Plan, we will focus on one goal – *to ensure Alberta's communities are safe, secure and resilient.*

Through our extensive planning process, we have identified five objectives:

- Continue to enhance the quality of domestic violence investigations through supervision, training, partnerships, and community awareness.
- Work with indigenous communities to enhance safety through crime prevention and partnerships.
- Investigate, prevent, and disrupt serious or organized crime in collaboration with our partners and communities.
- Reduce death and serious injury collisions through strategic traffic enforcement, education and partnerships with other law enforcement services, provincial government agencies, public interest groups and the citizens of Alberta.
- Pursue a whole-system approach to offender management by identifying and addressing crime reduction opportunities in our communities. Build on successes to date and partner up with existing programs to build appropriate structures and processes to reduce crime.

While there are fiscal challenges facing the people of this province, we remain steadfast in our commitment to the safety of Albertans in their homes, on the roads and in their communities. By focusing on the five objectives detailed in the Joint Business Plan and by continuing to build strong relationships with our partners, we will ensure efficient and effective law enforcement services to all Albertans.

Goal: To ensure Alberta’s communities are safe, secure, and resilient.

1. Priority: Domestic Violence

Objective: Continue to enhance the quality of domestic violence investigations through supervision, training, partnerships, and community awareness.

Objective Owner: Deputy Criminal Operations Officer, Core Services

Performance Measures:

Target 2017-2018

Increase the number of employees trained in relationship violence investigations. ¹	260
--	-----

Strategies:

- 1.1 Training: Develop subject specific training for Supervisors and update the training program provided at the Investigators Training Course, ensure that all District Coordinators are current with their training, including training for seizure of firearms and provide the Canadian Police College Ottawa Approach to Family Violence to all First Nations Policing/Community Tripartite Agreement Members.
- 1.2 Update the Family Investigation Report as needed and required through the Family Violence Police Advisory Committee and ensure use in all intimate partner domestic violence investigations.
- 1.3 Review current policy and procedures, including developing clear job descriptions for the District Family Violence Coordinators and provide clear direction and guidance for the second level review at the District Level.
- 1.4 Review and provide guidance to Detachment Commanders regarding Community Engagement in regards to Family Violence.
- 1.5 Create a baseline to measure the quality of Domestic Violence investigations.

2. Priority: Aboriginal Policing

Objective: Work with indigenous communities to enhance safety through crime prevention and partnerships.

Objective Owner: Deputy Criminal Operations Officer, Core Services

Performance Measures:

Target 2017-2018

# of members trained in Community Conflict Management Training	34
# of high risk indigenous communities involved in the “K” Division Missing and Murdered Indigenous Women strategy	<ul style="list-style-type: none"> • Provide direction/information to two (2) new communities • Solidify relationships with the existing six (6) communities
% of members who have completed the indigenous sensitivity/awareness courses ²	85%

¹ Domestic Violence training includes Domestic Violence Investigation (Agora), New Member training, Family Violence Police training, Family Violence Police Supervisor training, and OCC training.

² Indigenous Sensitivity/Awareness courses include Aboriginal and First Nations Cultural and Awareness Training (Agora), Aboriginal Perceptions Training Course, Roy and Judy Louis Sensitivity Training, and the Blanket Exercise.

Strategies:

- 2.1 Develop and implement a Division Community Conflict Management Team.
- 2.2 Involvement in missing and murdered indigenous women initiatives to develop best practices and community engagement.
- 2.3 At the division level, proactively work to increase enrollment in the indigenous awareness courses.

3. Priority: Serious/Organized Crime

Objective: Investigate, prevent and disrupt serious/organized crime in collaboration with our partners and communities.

Objective Owner: Deputy Criminal Operations Officer, Integration & Specialized Investigations

Performance Measures:

Target 2017-2018

Number of organized crime groups assessed by Division Intelligence Steering Committee	20
Number of files assigned by Division Intelligence Steering Committee to Probe Teams ³	10
Number of organized crime groups dismantled, and/or disrupted	6
Number of presentations to Alberta youth by Integrated National Security Enforcement Teams Outreach team	20
Number of candidates ⁴ trained in "Counter Terrorism Information Officer" and "Terrorism Prevention Program" courses conducted by Integrated National Security Enforcement Teams Outreach teams	500

Strategies:

- 3.1 Enhance the "K" Division intelligence program.
- 3.2 Education of the general public and police membership with regard to risks of radicalization.
- 3.3 Collaborate with Alberta law enforcement agencies to mitigate the organized crime groups' threat to public safety.
- 3.4 Integrated National Security Enforcement Teams Outreach will focus on youth and education.

4. Priority: Road Safety

Objective: Reduce death and serious injury collisions through strategic enforcement, education and partnerships with other law enforcement services, provincial government agencies, public interest groups and the citizens of Alberta.

Objective Owner: Deputy Criminal Operations Officer, Core Services

Performance Measures:

Target 2017-2018

Rate of traffic fatalities per annum Benchmark: 6.9 fatalities per 100,000 population	8% reduction (cumulative)
Rate of injury collisions per annum Benchmark: 143.0 injury collisions per 100,000 population	8% reduction (cumulative)

³ The Probe Teams are operational units with the mandate of collecting, collating and analyzing information with the purpose of developing actionable intelligence.

⁴ The candidates consist of RCMP Members, municipal police forces, government agencies, fire, EMS, private/corporate security and social workers.

Strategies:

- 4.1 Implementation of the “K” Division Traffic Services Strategic Plan.
 - 4.1.1 Develop, implement and evaluate an “Option Four” educational model capable of addressing traffic issues such as distracted driving, speed through school zones and occupant restraints, through targeted enforcement and optional attendance at education sessions.
 - 4.1.2 Provincial Enforcement Dates will be based on and consistent with the Government of Alberta, Alberta Provincial Traffic Safety Calendar.
 - 4.1.3 National enforcement dates will include “National Safe Driving Week” and “National Impaired Driving Enforcement” as set out by RCMP National Traffic Services.⁵
 - 4.1.4 Drug Recognition Expert program will be reviewed in preparation for future cannabis legislation and specifically to determine capacity and develop strategic plans to meet future demands for Standard Field Sobriety Testing and Drug Recognition Experts.

5. Priority: Crime Reduction

Objective: Pursue a whole-system approach to offender management by identifying and addressing crime reduction opportunities in our communities. Build on successes to date and partner up with existing programs to build appropriate structures and processes to reduce crime.

Objective Owner: Deputy Criminal Operations Officer, Core Services

Performance Measures:

Target 2017-2018

% of detachments with employees trained in the new Habitual Offender Management process	100%
% of detachments actively using the Habitual Offender Management Program	80%

Strategies:

- 5.1 Continue to build on our Partnership with Corrections and the Alberta Justice and Solicitor General Priority Prolific Offender Program and develop new relationships with other community service providers to ensure coordinated supervision, enforcement and access to services for habitual offenders.
- 5.2 Develop and implement an annual training course for Crime Reduction Coordinators to standardize the Habitual Offender Management process and development of the Comprehensive Offender Profile Package.
- 5.3 Work with District Management Teams to ensure detachments are working to appropriately identify habitual offenders based on criteria.
- 5.4 Develop a lifestyles interview sheet directed specifically to young offenders.
- 5.5 Working with District Management Teams to conduct a Unit Level Quality Assurance review on the Habitual Offender Management process.

⁵ The intent is to cover off the RCMP National Traffic Services commitments through and to the Canadian Association of Chiefs of Police to Operation Impact, National Impaired Enforcement Day (which is part of National Safe Driving Week).