

# Working Alone

# Safely

A Guide for Employers and Employees

A PUBLICATION BASED ON A REPORT PREPARED BY  
THE MINISTER'S COMMITTEE TO PROMOTE HEALTH AND SAFETY  
— WORKING ALONE BEST PRACTICES, SEPTEMBER 2000

**Government of Alberta** ■  
Employment and Immigration

The original version of this report was prepared by the Minister's Committee to Promote Health and Safety – Working Alone Best Practices.

The Committee members were:

Jon Burkinshaw (Chair)	V.P. (retired), ATCO Power
Jason Foster	Alberta Federation of Labour
Dan Kelly	Canadian Federation of Independent Business
Linda Gagnon	Retail Merchants Association of Canada
Gerry Collinge	7-Eleven Inc.
Dan Clarke	Alberta Human Resources and Employment
Yan Lau	Alberta Human Resources and Employment

# Table of Contents

Preface .....	ii
Introduction .....	1
Five Working Alone Situations That May Put Employees At Risk .....	2
Industry Best Practices .....	3
Best Practices For Working Alone Situations .....	4
Getting Started On Your Safety Program .....	5
Best Practices – Employees Who Handle Cash .....	7
Best Practices – Employees Who Meet Clients Away From Their Base Office .....	9
Best Practices – Employees Who Perform Hazardous Work .....	10
Best Practices – Employees Who Travel Alone .....	11
Best Practices – Employees At Risk Of Violence Because They Are Isolated	12
Legal Requirements – What They Mean To You .....	13
<i>Occupational Health and Safety Act</i> .....	13
Occupational Health and Safety Code .....	13
Appendix 1.1 – Checklist For Employees Who Handle Cash .....	15
Appendix 1.2 – Checklist For Employees Who Meet Clients Away From Their Base Office .....	17
Appendix 1.3 – Checklist For Employees Who Perform Hazardous Work .....	18
Appendix 1.4 – Checklist For Employees Who Travel Alone .....	19
Appendix 1.5 – Checklist For Employees At Risk Of Violence Because They Are Isolated .....	20
Appendix 2 – Legislation on Working Alone .....	21
<i>Occupational Health and Safety Act</i> .....	21
Occupational Health and Safety Code .....	21
What All Clerks Should Know .....	24
Violence Prevention Procedures in Case of Robbery .....	26
Phone Numbers You Should Know .....	28

# Preface

Most Albert employers have employees who need to work alone. Given the public's concern for the safety of employees who work alone, in 2000 the Alberta government created the Working Alone Regulation based on the recommendations of a task force comprised of industry, labour and governmental representatives. The Regulation came into effect on October 4, 2000. Since that time, the requirements for working alone have been consolidated into the Occupational Health and Safety (OHS) Code. They appear in Part 28 of the OHS Code.

As a resource to help employers and employees understand and implement the requirements of the Working Alone Regulation, the Minister of the former Ministry of Human Resources and Employment appointed a committee in 2000 to identify practical measures to reduce the risks faced by employees working alone. The committee prepared a best practice, *Working Alone Safely – A Guide for Employers and Employees*. In the process of preparing it, the Committee sought input from stakeholders and the public and asked industry stakeholders and the Edmonton Police Service to review and provide comments. *Working Alone Safely – A Guide for Employers and Employees* received the unanimous support of all members of the committee.

This edition of the *Guide* is based on the committee's original publication with revisions reflecting successive changes in the OHS Code.

It is hoped that the information and checklists in the *Guide* will become a useful tool for employers and employees implementing best practices, including hazard assessments, for different working alone situations.

For more information about “working alone” please call the Workplace Health and Safety Contact Centre.

**TOLL-FREE anywhere in Alberta: 1-866-415-8690**

Or check out our website at: <http://employment.alberta.ca>

# Introduction

Employers have responsibilities for minimizing and eliminating risks associated with employees working alone.

This *Guide* outlines employers' obligations and how businesses can meet the regulatory requirements for Working Alone presented in Part 28 of the Occupational Health and Safety (OHS) Code.

Under the OHS Code, employers are required to assess their workplace and take preventative measures that eliminate or minimize risks when their employees work alone.

Employers are also required to ensure employees working alone have some effective way of communicating with individuals who can respond immediately if there is an emergency or the worker is injured or ill.

To help employers develop effective health and safety programs in their workplaces, the *Guide* also provides employers with practical advice that describes general “best practices”. These are recognized and followed by businesses with effective programs in place to make their workplace safe.

Throughout the *Guide*, the word “**must**” is used to refer to **mandatory requirements** while “**should**” indicates **recommendations** that are **highly desirable**.

# Five Working Alone Situations That May Put Employees at Risk

Employees who work alone can be grouped into five broad categories:

- (1) Employees who handle cash. This includes convenience store clerks, retail and food outlet employees, and taxi drivers. Please see Appendix 1.1.
- (2) Employees who travel away from a base office to meet clients. This includes home care employees, social services employees and bylaw enforcement officers. Please see Appendix 1.2.
- (3) Employees who do hazardous work but have no routine interaction with customers or the public. This includes employees in the logging, oil and gas industries. Please see Appendix 1.3.
- (4) Employees who travel alone but have no routine interaction with customers or the public. This includes truck drivers and business people in transit. Please see Appendix 1.4.
- (5) Employees who are at risk of a violent attack because their work site is isolated from public view. This includes security guards and custodians. Please see Appendix 1.5.

Each of these situations has different hazards and ways to control them.

This *Guide* contains recommended strategies and checklists for employers that pertain to the five categories of working alone situations.

Employers should refer to the category and checklist appropriate to their operation for the review of the practices on hazard assessment, hazard prevention, training and education.

Employers are invited to add additional items to the checklist.

# Industry Best Practices

Best practices for any health and safety program and for situations where employers work alone involve:

- **Management’s commitment to the health and safety of their employees.** Any incidents that occur at the workplace should be investigated and corrective action should be taken by the employer. Wherever possible, employers are encouraged to work with their staff to develop sound and practical safety procedures that are clearly understood and followed.
- **Assessing the hazards of your workplace.** To start building an effective safety program, the employer needs to take into account the business or area’s incident history. Employers should also assess aspects of the physical layout of the workplace that prevent staff from doing their jobs properly.
- **Taking corrective actions or measures to prevent or minimize hazards or incidents from occurring.**
- **Training and educating staff so they can perform their job effectively.**
- **Investigating an incident that has been reported by employees and following through with measures that will prevent the incident from occurring again.**
- **Evaluating safety measures on a regular basis to ensure that these measures work, taking into account any new changes in business operation.**

# Best Practices for Working Alone Situations

Some best practices are common to all working alone situations. These include proper employee training and having an effective communications system so that employees who are working alone can easily contact someone in case of an emergency. These measures are effective in reducing the risk associated with working alone.

These are additional ways employers can minimize the risk for employees who are working alone.

It may be possible to eliminate any hazards of working alone by rearranging work schedules. For example, two loggers who are working in isolated areas could be assigned to the same cutting area so that neither is required to work alone.

However, requiring two employees may not be practical or effective in some situations. Employers have to weigh all factors to decide the most effective approach to achieve employee safety.



# Getting Started on Your Safety Program

To help employers make their workplaces safer for employees who are working alone, the first task is to complete a hazard assessment.

## Hazard Assessment

A work site hazard assessment is a common sense look at the workplace to find existing hazards for employees working alone.

Employers need to:

- review records and past experiences, and
- identify measures or actions needed to correct any hazards.

Completing these two initial steps is important in the success of any health and safety prevention program. The OHS Code requires employers to involve their staff in this process.

If employers have limited experience in this area, or are unsure of what measures they can take, they may wish to contact outside experts such as a health and safety consultant.

For retail businesses, employers may wish to contact the Crime Prevention Unit of their local police service.

## (1) Review of Records and Past Incidents

When identifying workplace hazards, employers should talk to their employees and review the experience of the business over the previous two or three years. This involves collecting and examining the history of past events that may reveal the risk of workplace violence and injury. Consider what happened before and during the incident, and note the relevant details of the situation and its outcome. Employers should check with similar businesses if they do not have personal experience of past incidents.

Employers should also see if there are apparent trends in injuries or incidents relating to a particular work site, job title, activity, or time of day or week. Employers should identify specific tasks that may be associated with increased risk.

Some good sources to check include injury and illness records resulting from “working alone” incidents, employee’s compensation claims, and police robbery reports that identify specific incidents related to working alone.

## (2) Inspect and Analyze Your Work Site

After reviewing records or past incidents, employers need to carefully examine the workplace, day-to-day management practices and other situations that may put employees at risk. This will help employers to develop and put in place specific preventative measures to address these problems.

An employer’s review should look at:

- all factors that may make the risk of violence more likely, such as physical features of the building and environment, lighting deficiencies, lack of telephones and other communication devices, areas of unsecured access, and areas with known security problems e.g. parking lots.
- factors that make the risk of occupational injury more likely or severe, such as high hazard work e.g. tree cutting, isolation from first aid services, and inability to call for help.
- the effectiveness of existing safety measures. Find out whether those measures are being used and whether employees have been adequately trained in their use.

Appendix 1 contains sample checklists that provide a series of questions that may be helpful during a work site inspection and analysis.

## Best Practices — Employees Who Handle Cash

The primary risk to employees who handle money and valuables is the potential of violence. The main motivating factor is robbery. Research has shown that the following types of industries are at the greatest risk of robbery and workplace assault:

- liquor stores
- gasoline service stations
- jewelry stores
- convenience stores
- eating and drinking places
- taxis

A considerable amount of research has been done on different controls aimed at reducing the risk of workplace violence and robbery.

The following strategies should be included in any program:

**Cash Handling** — Businesses that take steps to reduce the amount of cash on hand, (through the use of devices such as drop safes) and who publicize the fact, lower the incentive for robbers to select them as a target. A good cash control policy is considered the most effective deterrent measure.

**Good Visibility** — If a business can place its cash handling in an area of high visibility, the chances of robbery can be greatly decreased. The ideal sales counter location should be visible from all four sides from both inside and outside of the store. Counters should be located in front of windows with good visibility from the outside and away from walls.

**Robbery Awareness Training** — Employees and employers can act to reduce their risk of robbery if they are trained in what to do. For instance:

- robbers prefer to get in and out quickly when the store has no other customers. If employees are trained to be away from the sales counter when no sales are being made, it makes the business a less attractive target.
- robbers do not want to be identified. If employees are encouraged to greet and make eye contact with everyone that enters the store, the robber's motivation will be decreased.

- since good counter visibility is critical, employees and employers need to know that they should not block sight lines with posters or boxes.
- employees should be encouraged to follow good cash handling practices by using the drop safe.
- employees trained in recognizing potentially violent situations can act to prevent them.
- employees need to know what to do to minimize their risk of being injured (if a robbery does happen).
- employees and employers need to know how and when to use safety devices like personal alarms. Employees should not use personal alarms while a robbery is in progress. This may only make the situation worse by making the intruder panic.

Employers can contact their local police service or the Alberta Community Crime Prevention Association for further information or resources on robbery awareness training.

**Escape and Access Routes** — Lack of escape and access routes often discourage a robbery. The side or back door should be locked from the outside at all times with only the main entrance accessible to customers. This practice also prevents robbers from entering the store undetected. However, fire code regulations must be taken into consideration. If exits are near well-lighted areas or visible to the public, this reduces the appeal of the store as a potential robbery site.

**Security Systems** — Robbers do not want to be identified and security systems are a good deterrent. Typical security systems available include video surveillance cameras, alarms (personal and remote), mirrors, observation windows and height markers. Businesses should advertise their security measures to increase their effectiveness.

**Protective Shielding** — Although not commonly used in business, protective shielding can be a control measure in reducing the risk of violence. The physical barrier provides some protection to employees and makes it more difficult for robbers to intimidate victims. This might be an appropriate tool in high-risk situations.

To complete the checklist for employers who handle cash, turn to Appendix 1.1.

## Best Practices — Employees Who Meet Clients Away From Their Base Office

Employees who meet with clients away from their base office may face an unfamiliar environment and unpredictable client behaviour. Risks in such situations include assault, robbery and verbal abuse.

Prevention strategies include using a safety checklist and having a safe visit plan to guide employees to carry out their job safely. Employees in this category include home care workers and nurses, real estate agents, social services workers, bylaw officers, and government department enforcement officers.

The following practices can be used to reduce the risk of violence to employees who travel to their client's premises:

**Safe Work Procedures** — The employer should consider a standard safety awareness checklist so that employees can evaluate their risk. The evaluation should take into consideration client behaviour, location, previous experiences and the presence of other dangerous items e.g. weapons, vicious dogs.

**Safe Visit Plan** — A safe visit plan should be made if employees are entering a potentially unsafe situation. The plan should outline control measures chosen to help the employer to track the safety of employees working at the client's premises. Control measures include using an active communication system, switching the meeting place to a safer and more friendly location, or using "two employees" to eliminate working alone.

To complete the checklist for employees who meet clients away from their base office, turn to Appendix 1.2.

## Best Practices — Employees Who Perform Hazardous Work

Employees who perform hazardous work alone, without routine interaction with other employees and the public, may be unable to get immediate help.

The primary prevention strategy is to control the hazards associated with the work. Industries that have employees in this category are forestry e.g. loggers, and oil and gas.

The following prevention strategies are essential in reducing the risks associated with this type of working alone situation:

**Safe Work Procedure** — Having written safe work procedures for hazardous work is essential. They provide standard instructions to all employees to carry out the work safely.

**Equipment Safety** — The employer must ensure that employees use equipment as intended and according to the manufacturer’s specifications. All equipment used at a work site must be maintained in good working condition, whether or not it is being used in a “working alone” situation. High hazard equipment should have a dead-man switch to prevent continued activation of the equipment. The switch should always be in good working order.

**Equipment and Supplies** — In addition to proper equipment, appropriate first aid and emergency supplies must be provided to employees who are working alone at a work site.

**Travel Plan** — If employees are working alone in a remote location, the employer should establish a sign-out procedure to track their whereabouts. An “overdue employee” procedure should also be in place for locating employees who fail to report on time.

To complete the checklist for employees who perform hazardous work, turn to Appendix 1.3.

## Best Practice — Employees Who Travel Alone

Some of the risk to employees who travel alone involves injuries from motor vehicle accidents. The risk is greater when employees cannot communicate in remote areas or are unable to summon help. Employees performing fieldwork by themselves, employees in the transportation industry and business people in transit are exposed to the risk.

The prevention strategies for this situation focus on safety on the road. The following strategies should be addressed in the overall management of the risk:

**Safe Work Procedures** — Employees must have full concentration on the road when travelling alone. An employer should allow sufficient rest time for employees who are travelling on long trips.

**Equipment and Supplies** — Well-maintained vehicles prevent exposing employees to unnecessary risk. Appropriate first aid and emergency supplies must be provided.

**Travel Plan** — An employer should consider a procedure appropriate to the hazards to track the whereabouts of their employees. The travel plan submitted by the employee can be used to assess the rest time available to the employee travelling alone.

To complete the checklist for employees who travel alone, turn to Appendix 1.4.

## Best Practices — Employees At Risk of Violence Because They Are Isolated

For employees who work in isolation away from routine contact with other persons, there is a risk of violent attacks by intruders. Employees in this category include custodians and security guards. Site security is therefore the most important control measure.

The following control measures should be taken by the employer to reduce the risk:

**Safe Work Procedure** — The employer should have safe work procedures directing employees to check the security of the work site at the beginning and at the end of the shift. The procedures should also include how to behave when confronted with an intruder.

**Site Security** — A secure facility with a proper security system is the primary defense against break-ins. A combination of remote and personal alarms and video surveillance may be used in the security system. Windows and doors should be secured with heavy duty locks and suitable barriers. Employers should consider improving the security of windows and doors.

To complete the checklist for employees who work in isolation, turn to Appendix 1.5.



# Legal Requirements — What They Mean To You

## *Occupational Health and Safety Act*

Alberta's *Occupational Health and Safety Act* sets standards to protect and promote the health and safety of employees throughout the province.

The *Act* outlines the rights and responsibilities of employers, employees, and others who are on the work site.

Under the *Act*, [Section 2(1)] employers must do everything reasonable to protect the health and safety of employees. This means that employers must set up safe work practices at their work site and make sure these practices are followed.

Employees are required by the *Act*, [Section 2(2)] to work safely and cooperate with their employer by following health and safety rules.


It is up to the employer to make sure employees have the skills and training needed to perform their work safely. Employees must be told about any dangers at the job site.

## **Occupational Health and Safety Code — Part 28, Working Alone**

In addition to the *Occupational Health and Safety Act*, Part 28 of the Occupational Health and Safety (OHS) Code includes specific rules covering situations where employees work alone.

Employers can eliminate the risk of employees working alone, as well as the need to comply with the working alone provisions, if they choose to organize work schedules and procedures to remove the occurrence of working alone.

An employee is considered to be working alone if the employee works alone at a work site in circumstances where assistance is not readily available when needed.



In a working alone situation the employer **must**:

**(1) Conduct a hazard assessment**

Employers must closely examine and identify existing or potential safety hazards in the workplace. The assessment must be in writing and communicated to all affected staff. Employers must also involve affected employees in conducting the hazard assessment, and in the elimination, reduction or control of the identified hazards.

**(2) Eliminate or reduce the risks**

Employers must take practical steps to eliminate the hazards identified. If it is not practicable to do so, employers must implement procedures to reduce or control the hazards.

**(3) Provide an effective communication system**

Employers must provide an effective communication system for employees to contact other people who can respond to the employees' need. The system must be appropriate to the hazards involved, and include regular contact by the employer (or their designate) at intervals appropriate to the nature of the hazard associated with the worker's work.

**(4) Ensure employees are trained and educated**

Employers must ensure their employees are trained and educated so they can perform their job safely.

Employees must be made aware of the hazards of working alone and the preventative steps that can be taken to reduce or eliminate potential risks.

**These rules take into account a wide variety of situations where employees work alone. Their intent is to require employers to consider the hazards specific to their work sites and to adopt safety measures that address these hazards.**

Occupational Health and Safety Officers inspecting a workplace will evaluate compliance with the *OHS Act* and *OHS Code* using this *Guide* as a reference standard.

For more specific information about sections of the *OHS Act* and *OHS Code* relevant to addressing working alone, please refer to Appendix 2 of this *Guide*.

# Appendix 1.1 Working Alone

## Checklist for Employees Who Handle Cash

(e.g. convenience store clerks, retail and food outlet employees, taxi drivers)

This checklist is intended to help employers implement best practices for employees working alone in situations with substantial risk of robbery or other criminal acts because of cash exchange with the public. The questions in bold reflect mandatory requirements. Other questions suggest recommended practices that are highly desirable.

Yes	No	N/A	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>CASH AND MERCHANDISE CONTROL</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you have a policy to control cash and valuables in the workplace?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you have a procedure to minimize cash availability?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you use devices such as drop safes to limit the cash-on-hand to less than \$50?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you post signs in prominent places notifying the public that limited cash is kept on the premises?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>VISIBILITY</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you have good visibility in the workplace to discourage robbery?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are doors and windows clear of signs, posters and window displays to allow good, two-way visibility of the cash handling area?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is the check-out stand or cash register located near the front, and in the centre, of the business where it is clearly visible to observers outside?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is the cash register visible from all sides?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are shelves and counters kept low enough for good visibility throughout the premises?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are all indoor lights bright and working properly?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is the entrance to the building easily seen from the street and free of heavy shrub growth?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is lighting bright in parking and adjacent areas?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EMPLOYEE TRAINING</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you ensure employees are trained and competent to work alone safely?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you provide training on working alone to employees?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Does the training program include:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	The use of the "Robbery Awareness Education Kit" developed by the Edmonton Police Service, or equivalent resources?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Strategies used by the business to discourage robberies?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	How to behave during a robbery attempt?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Training in conflict resolution and non-violent response to threatening situations?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Training in emergency response procedures for robberies and other crimes on site?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Proper maintenance of the security system?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	How employees get timely assistance when needed?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Testing employees' knowledge at the end of the orientation program?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____

Yes	No	N/A	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>SECURITY SYSTEM</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you have a security system at your work site?
			Do you post signs in prominent places to publicize the use of security systems at the work site?
			<i>In choosing the security system, has consideration been given to the following systems:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Video surveillance camera
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Alarm (personal and remote)
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Mirrors
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Observation windows
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Height markers
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>COMMUNICATION</b>
			<b>Do you have an effective means of communication for employees to contact persons capable of responding when employees need immediate assistance?</b>
			<i>Does the method of communication involve one or more of the following:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Regular telephone, cell phone, or radio contact with a designated person?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Personal alarm system?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	The use of regular security patrols?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Agreements with a nearby business for regular visual and/or telephone contact?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are emergency telephone numbers (police, employer, etc.) prominently displayed and readily accessible by employees?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>OTHER MEASURES</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Have you eliminated all easy escape routes for robbers?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Have you considered the use of protective shielding to protect employees?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Have proper resources e.g. local police service, consultants, designated staff, been used in establishing a policy and procedures for employees working alone?

# Appendix 1.2 Working Alone

## Checklist for Employees Who Meet Clients Away From Their Base Office

(e.g. home care workers and nurses, social services workers, real estate agents, bylaw and government enforcement officers)

This checklist is intended to help employers implement best practices for employees working alone with clients away from the employer’s premises. The questions in bold reflect mandatory requirements. Other questions suggest recommended practices that are highly desirable.

Yes	No	N/A	<b>EMPLOYEE TRAINING</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you ensure employees are trained and competent to work alone safely?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees trained to recognize potentially violent situations?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees trained in non-violent responses to threatening situations?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Have employees been instructed to follow the employer’s safe work procedures when meeting clients at their premises?

Yes	No	N/A	<b>SAFE WORK PROCEDURE</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have a safe work procedure for employees working at their client’s premises?</b>
			<i>Does the safe work procedure include an evaluation based on risk awareness and take into consideration the following:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Client behaviour?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Location (unsafe area, isolation, poor lighting, unlit parking, unsafe building)/
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Presence of dangerous items (weapons, vicious pets)?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees required to have a safe visit plan for high risk situations based on the above evaluation?
			<i>Does the safe visit plan consider the following control measures:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Use of cell phone to maintain regular contact with the office?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Phone designated person prior to and after leaving the client’s premises?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	“Buddy system” – arrange for a second person to accompany the employee in a high risk situation while on the visit?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Arrange to meet the client at a safe location?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Use of security services?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Defer visit until proper safety measures can be met?
			Others? Specify: _____

Yes	No	N/A	<b>COMMUNICATION</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have an effective means of communication for employees to contact persons capable of responding when employees need immediate assistance?</b>
			<i>Does the method of communication involve one or more of the following:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Regular telephone, cell phone, or radio contact with designated person?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Check-in points with other employees?
			Others? Specify: _____

# Appendix 1.3 Working Alone

## Checklist for Employees Who Perform Hazardous Work

(e.g. forestry workers, oil and gas workers)

This checklist is intended to help employers implement best practices for employees working alone at hazardous jobs without routine interaction with the public. The questions in bold reflect mandatory requirements. Other questions suggest recommended practices that are highly desirable.

Yes	No	N/A	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EMPLOYEE TRAINING</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you ensure employees are trained and competent to work alone safely?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees aware of the increased risk from carrying out the hazardous work alone?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>SAFE WORK PROCEDURE</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have a safe work procedure for the hazardous work?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Did the employer develop the safe work procedure with the involvement of the affected employees?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is there a procedure requiring employees to sign out before a job, and to provide information on a travelling plan and an estimated time of return?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is there a procedure for the employee to check-in prior to and at the end of the planned activities at the site?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EQUIPMENT SAFETY</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you ensure equipment is in good working condition prior to being used on a work site?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Does all equipment and machinery used by employees meet regulatory standards?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Are equipment and machinery being used in accordance with the manufacturer's specifications?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is a dead-man switch used in high hazard machinery to prevent continued activation?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EQUIPMENT AND SUPPLIES</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you equip employees with the appropriate first aid supplies?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do employees carry the required first aid supplies?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do employees carry the necessary personal protective equipment?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do employees carry emergency supplies if they are to work in remote areas with inclement weather?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>COMMUNICATION</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have an effective means of communication for employees to contact persons capable of responding when employees need immediate assistance?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Does the method of communication involve one or more of the following:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Regular telephone, cell phone, or radio contact?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Schedule check-in points with other employees?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Alarm system that could alert other employees?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is there an "overdue employee" procedure to initiate searches for employees who fail to report?

# Appendix 1.4 Working Alone

## Checklist for Employees Who Travel Alone

(e.g. truck drivers, field workers and business people in transit)

This checklist is intended to help employers implement best practices for employees travelling alone while working, with no interaction with customers. The questions in bold reflect mandatory requirements. Other questions suggest recommended practices that are highly desirable.

Yes	No	N/A	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EMPLOYEE TRAINING</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you ensure employees are trained and competent to work alone safely?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees informed of the hazards associated with working alone?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	For employees who have to travel alone to remote locations, do they have some training in emergency survival?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>SAFE WORK PROCEDURE</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have a safe work procedure for employees travelling alone?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do employees have adequate rest periods between work periods when they are travelling alone?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EQUIPMENT SAFETY</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you ensure vehicles used by employees are in good working condition?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are all vehicles used by employees under regular maintenance programs?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EQUIPMENT AND SUPPLIES</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you provide employees with the appropriate first aid supplies?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do employees carry the required first aid supplies?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do employees carry the emergency supplies when they travel in extreme cold or inclement weather conditions?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>COMMUNICATION</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have an effective means of communication for employees to contact persons capable of responding when employees need immediate assistance?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Do you have a procedure for tracking “overdue” employees that is appropriate to the hazards?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Does the method of communication involve the following:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Regular telephone, cell phone, or radio contact?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Reporting to designated locations according to the “travel plan”?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____

# Appendix 1.5 Working Alone

## Checklist for Employees At Risk of Violence Because They Are Isolated

(e.g. custodians, security guards)

This checklist is intended to help employers implement best practices for employees working in isolation away from public view. The questions in bold reflect mandatory requirements. Other questions suggest recommended practices that are highly desirable.

Yes	No	N/A	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>EMPLOYEE TRAINING</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you ensure employees are trained and competent to work alone safely?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees informed of the hazards associated with working in isolation?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees trained in non-violent responses to threatening situations?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees trained in the proper use of security systems to prevent/discourage intruders?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are employees trained in questioning strangers about the appropriateness of their presence?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>SAFE WORK PROCEDURE</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have a safe work procedure to secure the work site?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Does the safe work procedure include appropriate behaviours when confronted with an intruder?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Does the safe work procedure require a check for secure work site prior to the start and at the end of the shift?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>SITE SECURITY</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you provide a safe work site for employees working alone</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Does the site have a security system?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Does the security system include the following:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Remote alarm?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Personal alarm?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Video surveillance camera?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is the alarm system regularly checked for correct operation?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are all doors and windows secured with appropriate barriers?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is public access into the work site limited?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Are there adequate lights at the site entrance and parking areas?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>COMMUNICATION</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Do you have an effective means of communication for employees to contact persons capable of responding when employees need immediate assistance?</b>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Does the method of communication involve the following:</i>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Regular telephone, cell phone, or radio contact with a designated person?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Regular security patrol?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Alarm system to security services?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Regular visit by co-workers
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Others? Specify: _____



## Appendix 2:

# Legislation on Working Alone

### *Occupational Health and Safety Act*

#### **Section 2: Obligations of Employers, Workers, etc.**

- 2(1) Every employer shall ensure, as far as it is reasonably practicable for him to do so,
- (a) the health and safety of
    - (i) workers engaged in the work of that employer, and
    - (ii) those workers not engaged in the work of that employer but present at the work site at which that work is being carried out, and
  - (b) that the workers engaged in the work of that employer are aware of their responsibilities and duties under this *Act*, the regulations and the adopted code.
- (2) Every worker shall, while engaged in an occupation,
- (a) take reasonable care to protect the health and safety of himself and of other workers present while he is working, and
  - (b) cooperate with his employer for the purposes of protecting the health and safety of
    - (i) himself,
    - (ii) other workers engaged in the work of the employer, and
    - (iii) other workers not engaged in the work of that employer but present at the work site at which that work is being carried out.

### **Occupational Health and Safety Code**

#### **Section 7: Hazard assessment**

- 7(1) An employer must assess a work site and identify existing and potential hazards before work begins at the work site or prior to the construction of a new work site.
- 7(2) An employer must prepare a report of the results of a hazard assessment and the methods used to control or eliminate the hazards identified.
- 7(3) An employer must ensure that the date on which the hazard assessment is prepared or revised is recorded on it.

- 7(4) An employer must ensure that the hazard assessment is repeated
- (a) at reasonably practicable intervals to prevent the development of unsafe and unhealthy working conditions,
  - (b) when a new work process is introduced,
  - (c) when a work process or operation changes, or
  - (d) before the construction of significant additions or alterations to a work site.

7(5) A prime contractor must ensure that any employer on a work site is made aware of any existing or potential work site hazards that may affect that employer's workers.

### **Section 8 Worker participation**

8(1) An employer must involve affected workers in the hazard assessment and in the control or elimination of the hazards identified.

8(2) An employer must ensure that workers affected by the hazards identified in a hazard assessment report are informed of the hazards and of the methods used to control or eliminate the hazards.

### **Section 9 Hazard elimination and control**

9(1) If an existing or potential hazard to workers is identified during a hazard assessment, an employer must take measures in accordance with this section to

- (a) eliminate the hazards, or
- (b) if elimination is not reasonably practicable, control the hazard.

9(2) If reasonably practicable, an employer must eliminate or control a hazard through the use of engineering controls.

9(3) If a hazard cannot be eliminated or controlled under subsection (2), the employer must use administrative controls that control the hazard to a level as low as reasonably achievable.

9(4) If the hazard cannot be eliminated or controlled under subsection (2) or (3), the employer must ensure that the appropriate personal protective equipment is used by workers affected by the hazard.

9(5) If the hazard cannot be eliminated or controlled under subsection (2), (3) or (4), the employer may use a combination of engineering controls, administrative controls or personal protective equipment if there is a greater level of worker safety because a combination is used.

## **Part 28 Working Alone**

### **Section 393 Application**

- 393(1) This Part applies if
- (a) a worker is working alone at a work site, and
  - (b) assistance is not readily available if there is an emergency or the worker is injured or ill.
- 393(2) Working alone is considered a hazard for the purposes of Part 2.

### **Section 394 Precautions required**

- 394(1) An employer must, for any worker working alone, provide an effective communication system consisting of
- (a) radio communication,
  - (b) landline or cellular telephone communication, or
  - (c) some other effective means of electronic communication
- that includes regular contact by the employer or designate at intervals appropriate to the nature of the hazard associated with the worker's work.

- 394(1.1) Despite subsection (1), if effective electronic communication is not practicable at the work site, the employer must ensure that
- (a) the employer or designate visits the worker, or
  - (b) the worker contacts the employer or designate at intervals appropriate to the nature of the hazard associated with the worker's work.

# What All Clerks Should Know

## ROBBERY PREVENTION STANDARDS

### **KEEP THE CASH REGISTER FUND TO A MINIMUM**

- Drop all \$10 and \$20 bills as soon as you receive them.
- Advertise the policy and let customers see you making drops.
- Ask customers for exact change or the smallest bill possible.
- Keep bait money (several bills with recorded serial numbers) in the cash tray for positive identification in the event of a robbery.

### **KEEP THE SALES COUNTER IN CLEAR VIEW FROM OUTSIDE THE STORE**

- Move any posters or displays that block the registers from view outside.
- After dark, remove any displays a robber could possibly hide behind.
- Make sure you can see out and the police or passerby can see in.

### **MAKE THE STORE ATTRACTIVE TO CUSTOMERS, UNATTRACTIVE TO ROBBERS**

- Keep the store neat and clean.
- Keep it well stocked.

### **GIVE A FRIENDLY GREETING TO EVERYONE WHO ENTERS THE STORE**

- Look them directly in the eyes.
- Ask persons alone if they need assistance. Customers like the attention and robbers don't.
- Ask the customer ahead of someone suspicious, "Are you together?" The customer will usually turn around to look at the person and then may be able to help make an identification.

### **SPOT POSSIBLE HIDING PLACES OUTSIDE THE STORE**

- Notice possible escape routes from the store.
- Locate outside phone booths or other hiding places.
- After dark, observe lighting and dark corners.

**KEEP ALERT AT ALL TIMES**

- Notice what is going on outside the store.
- Be aware of cars parked across the street or off to one side of the lot.
- Look for anyone who may be watching the store or loitering in or around it. If they do not leave, call the police and ask for a patrol check.

**TAKE EXTRA PRECAUTIONS AFTER DARK**

- Drop money into your safe. Don't hide it in a drawer or under the counter.
- Check each night to see that outside lights are on and working.
- Operate one register late at night through early morning. Open the empty unused register drawer and tip it for display.
- Run an "empty register" ... just \$5's and \$2's, and change.

Source: Information reproduced with the permission of 7-Eleven Stores

# Violence Prevention Procedures in Case of Robbery

## DO

### **OBEY THE ROBBER'S ORDERS**

- Robbers seldom hurt people who cooperate with them.
- Let the robber know that you intend to obey.
- If you are not sure of what the robber is telling you to do, ask.

### **TELL THE ROBBER ABOUT ANY POSSIBLE SURPRISES**

- If you must reach for something or move in any way, tell the robber what to expect.
- If someone is in the back room or is expected in the store, tell the robber.

### **KEEP IT SHORT AND SMOOTH**

- The longer the robbery takes, the more nervous the robber becomes.
- Handle the entire procedure as if you were making a sale to a customer.
- The average robbery takes less than two minutes.

### **STAY CLAM**

- Keep calm and observe what the robber looks like and what he is wearing. Remember exactly what he says.
- Try to note the robber's exact height (from height marker) as he exits the store (if it is safe to do so).

### **CALL THE POLICE**

- Always keep emergency numbers near the phone.
- Call the police (911) and don't hang up until told to do so.
- Protect the crime scene. Discontinue business until the police are finished. Don't touch any evidence.
- Call your employer as soon as possible.

## **DON'T**

### **DON'T ARGUE WITH THE ROBBER**

- Give him all the cash and merchandise he wants.
- Once the robbery has started, it is too late for the robber to change his mind.

### **DON'T FIGHT THE ROBBER**

- The money isn't worth risking harm to you.
- Trying to attack an armed robber is foolhardy, not heroic.

### **DON'T USE WEAPONS**

- No weapons should be kept in a store. The robber's weapon is already one too many.

### **DON'T CHASE OR FOLLOW THE ROBBER**

- To chase a robber is to invite violence.
- The police, too, could shoot, mistaking you for one of the robbers.

### **DON'T ESTIMATE THE AMOUNT OF THE LOSS**

- If you are certain of the exact amount, tell the police. Don't make guesses.

Source: Information reproduced with the permission of 7-Eleven Stores

