



Premier of Alberta

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Office of the Premier, 307 Legislature Building, Edmonton, Alberta T5K 2B6 Canada

July 24, 2023

The Honourable Dale Nally  
Minister of Service Alberta and Red Tape Reduction

Dear Minister:

I want to thank you for your service to this government, and for your continued service as Minister of Service Alberta and Red Tape Reduction.

Our Cabinet is made up of talented, diverse, and experienced leaders and I am proud to share with you our responsibility to fulfill the mandate given to us by Albertans. We all love this beautiful province and want the best for our families and our future. Over the next four years, we will take clear and decisive action to grow and diversify our economy while ensuring our health, education and other core social programs are world class.

I have full confidence that our team will build on our solid foundation of stability, informed decision-making, and good governance to improve the lives of Albertans and help our province realize its potential.

Alberta entrepreneurs and businesses - small, medium, and large - are the job-creating engines of the Alberta and Canadian economies. Our province's unique tax advantage and skilled workforce are attracting thousands of new jobs and dozens of new projects in diverse sectors on a monthly basis.

That said, one of the biggest drags on business growth and development is unnecessary red tape and uncertain and protracted timelines for needed approvals. This needs to be addressed on an expedited basis. The Alberta Advantage must be expanded to include a regulatory and approval advantage.

Under your leadership as Minister of Service Alberta and Red Tape Reduction, I expect you to work closely with your Cabinet and Caucus colleagues and the public service through the committee, Cabinet, and legislative processes to deliver on our platform commitment to support Alberta seniors by implementing a Seniors' Discount of 25 per cent to all personal registry services, camping fees, and medical driving tests.

In addition, I expect you to deliver on further initiatives overseen by your ministry including:

- Working with Indigenous partners, finish developing and implementing Alberta's online gaming strategy with a focus on responsible gaming and provincial and Indigenous revenue generation.
- Reviewing Alberta Gaming, Liquor and Cannabis (AGLC) operations to remove red tape in the liquor and cannabis industries to increase provincial revenue generation and to further increase contributions from AGLC-regulated industries to Alberta charities and community facilities.



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- Diagnosing slow turnaround times in Land Titles and implementing both short-term and long-term solutions that will bring efficiency and faster approvals that allow government to work through and eliminate the backlog.
- Acquiring expressions of interest from private sector investors to establish a network of hydrogen vehicle and electric vehicle (EV) recharge stations throughout the province, with a focus on partnering with the retail and hospitality industries, and work towards adding hydrogen and EV stations to the commercial safety rest areas expansion program.
- Refocusing red tape reduction efforts to measure, benchmark, and reduce wait times for permit approvals across all ministries. Report on the feasibility of adopting an “automatic yes” policy that would assume a permit is approved within a reasonable and specific amount of time after an application, unless the ministry in question delivers a written rationale on why it should be rejected.
- Consulting on potentially extending prompt payment legislation to the Government of Alberta projects and complete any outstanding regulatory work on the current legislation to ensure its full implementation as soon as possible to address the problems in the Alberta construction industry related to timeliness of payments from contractors to sub-contractors.
- Continuing to act on the MacKinnon Panel’s recommendation by forming a procurement council to provide a regular forum for conducting ongoing dialogue among representatives from major procurement ministries and industry organizations whose members supply goods, consulting services and construction services for the Government of Alberta.
- In consultation with the Minister of Justice, developing an adjudication process to better handle disputes and improve recourse for contractors and subcontractors in the event of a claim for non-payment.
- Passing and implementing amendments to the *Condominium Property Act* as previously directed by Cabinet.
- Undertaking an analysis of life-lease protections, including a jurisdictional scan of other provinces, and bringing forward recommendations to ensure appropriate protections are in place for Albertans.

I direct you to work closely with the public service, including your Deputy Minister and other senior officials in your ministry, to support the priorities outlined in this letter with the highest standard of professionalism, integrity, and creativity.

I also expect you to regularly and proactively reach out to all ministry-related stakeholders in order to take feedback and identify potential solutions on issues of importance to them,



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including finding ways our government can reduce burdensome and unnecessary red tape and barriers that are hurting their members' ability to grow the economy and improve quality of life for the Albertans they serve.

Together with you and our Caucus and Cabinet colleagues, I look forward to serving all Albertans to ensure our province remains one of the best places on earth to live, work and raise a family.

Sincerely,

A handwritten signature in black ink that reads "Danielle Smith". The signature is written in a cursive, flowing style.

Danielle Smith

Premier of Alberta