



Premier of Alberta

Office of the Premier, 307 Legislature Building, Edmonton, Alberta T5K 2B6 Canada

July 26, 2023

The Honourable Pete Guthrie
Minister of Infrastructure

Dear Minister:

I want to thank you for your service to this government and congratulate you on your new role as Minister of Infrastructure.

Our Cabinet is made up of talented, diverse, and experienced leaders and I am proud to share with you our responsibility to fulfill the mandate given to us by Albertans. We all love this beautiful province and want the best for our families and our future. Over the next four years, we will take clear and decisive action to grow and diversify our economy while ensuring our health, education and other core social programs are world class.

I have full confidence that our team will build on our solid foundation of stability, informed decision-making, and good governance to improve the lives of Albertans and help our province realize its potential.

Under your leadership as Minister of Infrastructure, I expect you to work closely with your Cabinet and Caucus colleagues and the public service through the committee, Cabinet, and legislative processes to deliver on our platform commitments to support Albertans, including:

- Working with the Minister of Mental Health and Addiction, who is the lead, to build and operationalize 11 new recovery communities in key locations throughout the province.
- In cooperation with the Minister of Transportation and Economic Corridors, who is the lead, and the Minister of Municipal Affairs, contributing up to \$330 million towards road and bridge construction, LRT connection, site utilities, site reclamation and other supportive infrastructure to support the Calgary arena and entertainment district project. This funding includes up to \$30 million for a new 1,000-seat community arena neighbouring the main arena that will serve youth and amateur hockey.

In addition, I expect you to deliver on further initiatives overseen by your ministry including:

- Analyzing the current process for building schools and hospitals with a view to accelerate construction timelines and reduce cost.
- Modernizing building contracts for Alberta Infrastructure projects to reduce red tape and costs for contracted businesses.
- As lead, working with the Minister of Transportation and Economic Corridors and the President of the Treasury Board and Minister of Finance, propose a formula that provides guidance on the amount of capital funding that should be budgeted each year to ensure long-term greater predictability for our industry partners while ensuring



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infrastructure resiliency and effective maintenance of the network. This should include assessing innovative financing and funding opportunities for infrastructure solutions, such as financing public-private partnerships and other government sources.

- Working with the Minister of Arts, Culture and Status of Women, who is the lead, develop a building naming policy that celebrates and exemplifies Alberta's culture.
- Working with the Minister of Transportation and Economic Corridors, accelerate priority investments identified by Cabinet and Caucus.
- Working with Jobs, Economy and Trade, assist in designing a ministry-specific job-attraction strategy to raise the awareness of young Albertans (aged 16 to 24), and adults changing careers, of the skilled trades and professions available in the construction industry, including pathways for education, apprenticeship, and training.

I direct you to work closely with the public service, including your Deputy Minister and other senior officials in your ministry, to support the priorities outlined in this letter with the highest standard of professionalism, integrity, and creativity.

I also expect you to regularly and proactively reach out to all ministry-related stakeholders in order to take feedback and identify potential solutions on issues of importance to them, including finding ways our government can reduce burdensome and unnecessary red tape and barriers that are hurting their members' ability to grow the economy and improve quality of life for the Albertans they serve.

Together with you and our Caucus and Cabinet colleagues, I look forward to serving all Albertans to ensure our province remains one of the best places on earth to live, work and raise a family.

Sincerely,

A handwritten signature in black ink that reads "Danielle Smith". The signature is written in a cursive, flowing style.

Danielle Smith

Premier of Alberta