

# All about the oil sands

Background of an important global resource

#### ON THE COVER

ConocoPhillips Canada's Surmont 2 SAGD project, located south of Fort McMurray, will start operations this year. At 118,000 bbls/d, it is the largest single SAGD phase ever built.

COVER PHOTO: CONOCOPHILLIPS CANADA

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**Canada** has the third-largest oil reserves in the world, after Saudi Arabia and Venezuela. Of Canada's 173 billion barrels of oil reserves, 170 billion barrels are located in Alberta, and about 168 billion barrels are recoverable from bitumen. This is a resource that has been developed for decades but is now gaining increased global attention as conventional supplies—so-called "easy" oil—continue to be depleted. The figure of 168 billion barrels of bitumen represents what is considered economically recoverable with today's technology, but with new technologies, this reserve estimate could be significantly increased. In fact, total oil sands reserves in place are estimated at 1.8 trillion barrels.

There are three major bitumen (or oil sands) deposits in Alberta. The largest is the Athabasca deposit, which is located in the province's northeast in the Regional Municipality of Wood Buffalo. The main population centre of the Athabasca deposit is Fort McMurray. The secondlargest oil sands deposit is referred to as Cold Lake, just south of Athabasca, with the main population centre the City of Cold Lake. The smallest oil sands deposit is known as Peace River, which is located in northwest-central Alberta. A fourth deposit called Wabasca links to the Athabasca and is generally lumped in with that area

The existence of bitumen in Alberta has been known for a long time. The first mention of it in Canadian history was in 1719, when a Cree named Wapasu brought a sample of the "gum" to a Hudson's Bay trading post. First Nations in what is now the Wood Buffalo area had traditionally used the bitumen, which seeps from outcrops along the Athabasca River, to waterproof their canoes.

For the first time in 2012, in situ oil sands production exceeded mined oil sands production in Alberta. In 2013, 53 per cent of the province's oil sands volumes were produced using in situ

methods. Alberta will continue to rely to a greater extent on in situ production in the future, as 80 per cent of the province's proven bitumen reserves are too deep underground to recover using mining methods.

There are essentially two commercial methods of in situ (Latin for "in place," essentially meaning wells are used rather than trucks and shovels). In cyclic steam stimulation (CSS), high-pressure steam is injected into directional wells drilled from pads for a period of time, then the steam is left to soak in the reservoir for a period, melting the bitumen, and then the same wells are switched into production mode, bringing the bitumen to the surface.

In steam assisted gravity drainage (SAGD), parallel horizontal well pairs are drilled from well pads at the surface. One is drilled near the top of the target reservoir, while the other is drilled near its bottom. Steam is injected into the top well, a steam chamber forms, and the melted bitumen flows into the lower well via gravity and is pumped to the surface using artificial lift.

Both SAGD and CSS are used in the Cold Lake and Peace River deposits, while SAGD is the in situ technology of choice in the Athabasca deposit. The selection is based on a number of factors, including geology. The technologies combined currently produce just over one million barrels per day.

Research is underway on a number of other production technologies designed to optimize production, including variations on solvent-assisted SAGD and CSS, recovery using electricity and in situ combustion.

Bitumen that has not been processed, or "upgraded," can be used directly as asphalt. It must be diluted to travel by pipeline. Adding value, some producers upgrade their product into synthetic crude oil, which is a refinery feedstock. That can be transformed into transportation fuels and other products.

### Mapping the oil sands

Canada's oil sands resources are often referred to as "the oil that technology made." Without intensive production technology development, the industry would not exist as it does today. These technologies still continue to be advanced and optimized, improving recovery and reducing environmental impacts.

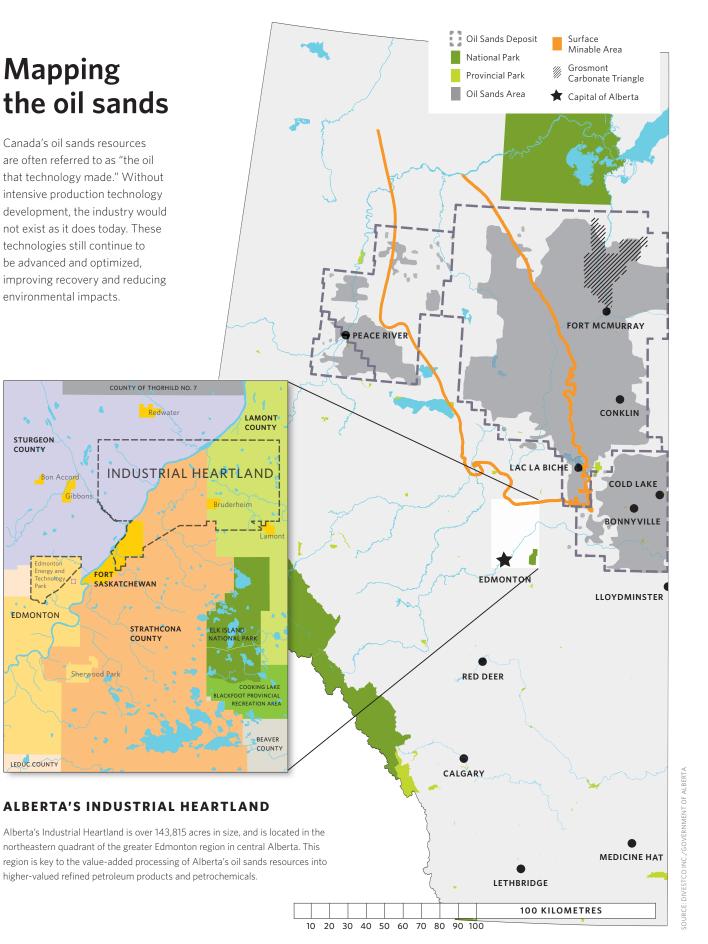
SASKATCHEWAN

STRATHCONA COUNTY

STURGEON COUNTY

EDMONTON

LEDUC COUNTY



3





#### ALBERTA STRENGTHENS ENVIRONMENTAL PROTECTIONS IN THE OIL SANDS

As part of ongoing efforts to reduce the environmental impact of oil sands development, Alberta has introduced new steps to reduce tailings ponds and regulate the use of water from the Athabasca River.

The tailings management framework focuses on getting tailings ponds remediated faster and slowing tailings ponds growth. Tailings are currently managed through the Alberta Energy Regulator's Directive 074, which does not set timelines for the remediation of existing ponds.

The surface water quantity management framework establishes stringent water use requirements for both current and future minable oil sands operators. At present, this industry uses one per cent of water from the river annually.

"Alberta's oil sands region is already one of the most protected and regulated energy development areas in the world," says Kyle Fawcett, Minister of Environment and Sustainable Resource Development.

"To enhance this level of protection we need systems that continue to drive innovation. Industry must continually improve its management of wastes like tailings and respect the full range of water management opportunities that exist in the region."

Highlights of the tailings management framework include:

- limiting the amount of tailings that can be accumulated:
- pushing companies to invest in technology to remain within those constraints;
- establishing firm thresholds to identify when companies must take action to prevent harm to the environment; and
- requiring companies to post additional

financial security to deal with potential remediation issues through the Conservation and Reclamation Regulation and ensuring tailings are progressively treated and reclaimed throughout the project life cycle and are ready to reclaim within 10 years of the end-of-mine life of that project.

Highlights of the surface water quantity management framework include:

- requiring the majority of water used by existing operators and all water used by new operators to stop during low-flow periods;
- restricting water use during these low-flow periods to a minimum for older operators who are technologically unable to stop all withdrawals;
- establishing weekly triggers, which act as an early warning point before a limit is reached, and setting water withdrawal limits for all minable oil sands operators using best-available science; and
- maintaining an adequate quantity of water for aboriginal river navigation and pursuit of traditional activities.

The Alberta government worked with industry, aboriginal groups, environmental non-governmental organizations and other stakeholders to develop these frameworks that will guide progress on environmental issues in the oil sands.

The Tailings Management Framework For The Minable Athabasca Oil Sands and Surface Water Quantity Management Framework For The Lower Athabasca River were proposed under Alberta's Lower Athabasca Regional Plan. The surface water quantity framework also supports the Water Conversation's theme of managing industrial water use.



# PREMIER PRENTICE'S STATEMENT ON PRESIDENT OBAMA'S DECISION TO VETO KEYSTONE XL LEGISLATION

Premier Jim Prentice issued the following statement after U.S. President Barack Obama vetoed legislation that would have approved the Keystone XL Pipeline:

"I am disappointed but not surprised that President Obama chose to veto bipartisan legislation that would have approved the Keystone XL Pipeline.

"While [this] decision was expected, it does not change the fact that Keystone XL would advance North American energy security and prosperity while offering the U.S. access to responsibly developed energy from a close ally and friend.

"Our commitment to responsible energy development is steadfast, and our environmental standards are much greater than those of other countries that send their oil to the U.S. market every day. Alberta is the only major supplier of oil to the U.S. with a price on carbon.

"Canadian and American producers have long adjusted their plans and have been successful delivering additional barrels to the U.S. market through other pipelines and rail options. As a result, our crude exports to the U.S. are forecast to increase this year.

"The debate will continue and, just as I did during my recent visit to Washington, I will continue to

communicate Alberta's record as a safe, secure and reliable energy supplier and our strong support for Keystone XL and for all infrastructure projects that advance North America's energy interests."

### GOVERNMENT ACTING ON AUDITOR GENERAL'S REPORT

Part of the Alberta government being under new management is how it acts on recommendations from Alberta's auditor general. The auditor general issued a report in February that included recommendations on pipeline safety and reliability. Minister of Energy Frank Oberle issued the following response:

"The auditor general provided six recommendations to the Alberta Energy Regulator to improve its Pipeline Safety and Reliability program, including using risk management in allocating resources, improving measures to assess industry performance, expanding analysis of incidents beyond primary causes and sharing lessons learned with industry.

"Pipeline safety is important to Albertans, and I am pleased that the auditor general has found that we have a well-functioning system with effective oversight and enforcement. I appreciate the auditor general's recommendations to further improve our pipeline regulatory system. The Alberta Energy Regulator is taking action to implement the recommendations."



## PETROLEUM HUMAN RESOURCES COUNCIL OF CANADA: LABOUR IMPACTS OF PRICE DROP WILL BE SHORT TERM

The Petroleum Human Resources Council of Canada (PHR) says that while the impacts of the current low oil price will be felt most strongly in the western provinces, 550,000 Canadians who are directly or indirectly employed by the industry across the country will undoubtedly begin to feel the effects of reduced commodity prices to varying degrees.

"We are viewing the impacts of the direct and indirect oil and gas workforce as short term," says Carol Howes, new director of PHR in the first of four instalments of the group's *Petro Prices to Petro People* report. PHR says this outlook is also congruent with a Canadian Imperial Bank of Commerce prediction that Canada's oil industry will see a "mild and temporary" recession this year.

"Yes, there will be a slowdown on industry expansion activity and hiring, but this might actually provide temporary relief from labour and skill shortages challenging the industry in the long term," says Howes. She suggests that companies will focus more on core activities in their business to continue with current production.

Howes adds, "This means they will need to maintain their current workforce."

However, PHR notes that layoffs are occurring, especially with contract/contingent, temporary or project-based workers, as more long-term projects are deferred or cancelled.

### ABORIGINAL CONSTRUCTION PROGRAM BUILDS OPPORTUNITIES

A two-year pilot program co-sponsored by the Alberta government, Bow Valley College, NorQuest

College, industry and aboriginal organizations will help more than 600 aboriginal people train for careers in the construction industry.

The Alberta Aboriginal Construction Career Centres pilot will complement other existing programs that support aboriginal training and employment in trades careers.

Bow Valley College in Calgary and NorQuest College in Edmonton will each host a new Alberta Aboriginal Construction Career Centre program on their main campuses. Under the program, the two centres will deliver employment training, job coaching and counselling to more than 300 aboriginal people at each institution, with a focus on construction trades. Over its two-year duration, the program aims to provide construction-related job placements for up to 300 registrants.

"This program is the result of our partners identifying and acting on an opportunity that will have an impact on generations to come," says Alberta Premier Jim Prentice.

"In an industry that is critical to the growth of our province, these career centres are opening doors of opportunity for aboriginal people and answering the industry's need for skilled workers."

Jodi L. Abbott, president and chief executive officer of NorQuest College, says "Bow Valley and NorQuest Colleges are committed to a respectful and collaborative partnership with urban and rural aboriginal communities. The purpose of the program is to contribute to existing community resources that are targeting successful employment outcomes in the construction industry."

The Alberta government is contributing \$1 million to the project, with an additional \$525,000 from the two colleges and \$750,000 from industry and aboriginal stakeholders. ■

# PHOTO: SYNCRUDE

#### WHAT'S NEW IN THE OIL SANDS

## BUSINESS



The Canadian Association of Petroleum Producers (CAPP) says that the long-term need for Canada to diversify its oil and gas markets and build infrastructure to move these products to market remains strong despite the recent sharp oil price decline and cuts in capital spending intentions.

According to the review, capital investment in western Canada, including the oil sands, will total \$46 billion in 2015, down 33 per cent from \$69 billion invested in 2014. In the oil sands, 2015 capital investment is forecast at \$25 billion compared to \$33 billion last year. If pricing declines continue, CAPP anticipates further revisions could occur."

Suncor Energy says costs are falling at the \$15-billion Fort Hills oil sands mine as a result of the recent downturn in project spending across the industry. Fort Hills is currently under construction with expected start-up in late 2017.

Suncor president and chief executive officer Steve Williams says that the project is experiencing deflation thanks to lower fuel costs and better productivity from a higher-quality workforce that lives nearby, cutting down on the need to fly workers in from long distances.

Husky Energy has commenced steam operations at the Sunrise SAGD project. Located adjacent to Suncor's Firebag SAGD project north of Fort McMurray, the 60,000-bbl/d project is being developed with two central processing facilities.

The first 30,000-bbl/d plant, estimated to cost \$3.2 billion, is expected to begin production toward the end of the first quarter of 2015. The second 30,000-bbl/d plant is expected to begin steaming mid-year, with output commencing a few months later. Volumes are expected to ramp up to full capacity over a two-year period.

■ Pengrowth Energy says it has commenced steam operations at the 12,500-bbl/d Lindbergh SAGD project in the Cold Lake region.

Pengrowth has been operating a two-well-pair pilot at Lindbergh for the last 34 months, which has produced

approximately 1.6 million barrels to date with a cumulative steam to oil ratio of 2.1:1. November production from the pilot averaged approximately 1,760 bbls/d with an instantaneous steam to oil ratio of 2.3:1.

III CNOOC says that bitumen production has begun at its Kinosis 1A SAGD project south of Fort McMurray. The company says that bitumen produced from Kinosis Phase 1A will be processed at its Long Lake upgrader, which is about 12 kilometres away.

Kinosis 1A is designed to produce 20,000 bbls/d of bitumen and is expected to play a "significant role" in filling the Long Lake plant, CNOOC says. The upgrader has synthetic crude oil output capacity of approximately 60,000 bbls/d but has long been stuck at about 40,000 bbls/d.

Syncrude has applied to the Alberta Energy Regulator for the Mildred Lake Extension project, which will enable sustained bitumen production in two additional nearby areas once the currently approved areas have been depleted.

If approved, pre-production capital expenditures are estimated at \$3 billion over the nine-year construction phase, from 2018 to 2026, for both the east and west pits.

- Imperial Oil says that its two current oil sands expansion projects, Kearl Phase 2 and the Nabiye thermal expansion at Cold Lake, are essentially complete, adding 150,000 bbls/d of bitumen production capacity to the company's assets.
- The European Union's new fuel quality directive will treat Canada's oil sands production the same as other sources of oil from around the world, creating new export opportunities for energy and allowing Canada to compete more freely in the global market, CAPP says.

"This is an important signal for Canada as it means our oil will not face discrimination in Europe," says Tim McMillan, CAPP president and chief executive officer. "It also opens the door further for Canadian companies to compete on a level playing field for new markets in Europe and abroad."

# PHOTO: SHELL CANADA

#### WHAT'S NEW IN THE OIL SANDS

## **TECHNOLOGY**



- Syncrude's \$3.9-billion Mildred Lake Mine
  Replacement (MLMR) project is now operating, and the
  company says its new wet crushing technology is
  showing early signs of success. Syncrude says wet
  crushing is the heart of the MLMR project, which started
  delivering its first oil sands slurry to extraction in October.
  Wet crushing is designed to reduce the volume of rejects
  in the extraction process and improve recovery rates of
  bitumen mined from the oil sands.
- The 13 member companies of Canada's Oil Sands Innovation Alliance (COSIA) have announced their first concrete performance target: to reduce in situ freshwater use intensity by 50 per cent by 2022. The target, announced at COSIA's second annual performance update, would see its members use 0.2 barrels of fresh water for every barrel of bitumen produced instead of 0.4 barrels.

John Brogly, COSIA's director for the water environmental priority area (EPA), says this will be achieved through a combination of switching from freshwater sources to brackish water sources and improving water treatment.

"[Brackish] is not the easiest process water to deal with," Brogly says. "There isn't a silver bullet, but there are a whole series of potential technologies that are very, very promising, particularly in the water area, that are going to help deliver that goal."

COSIA reports that it started 68 new projects across its four EPAs in 2014 that cost over \$200 million, contributing to an active portfolio of some 238 projects. All in, the group says its members are sharing more than 777 technologies at a cost of \$950 million.

The new projects include:

 Water EPA—Demonstration pit lakes project Lead: Shell

A demonstration-scale pit lakes research facility on an operating oil sands mine site. In 2014, funding was secured to examine business models, long-term funding, alignment with regulators, site selection and engineering. Operations are expected to begin in 2017.

 Tailings EPA—Saskatchewan Research Council laminar flow Lead: Canadian Natural Resources

New thickened tailings technologies are great for reducing water consumption and tailings storage needs, but they're proving challenging for the pipelines that still need to transport the material across oil sands sites. COSIA has engaged the Saskatchewan Research Council to develop a reliable model to determine the conditions required to successfully operate large-diameter slurry pipelines in laminar flow (linear flow with no mixing between layers).

 Greenhouse gas EPA—Satellite monitoring of area fugitive emissions Lead: Imperial Oil

This project, which is pending sign-off, would investigate the use of satellites to provide accurate measurements of greenhouse gas (GHG) emissions from tailings ponds and mine faces. The project, a partnership with GHGSat, has funding from Sustainable Development Technology Canada, Boeing and LOOKNorth. COSIA says the existing measurement method has a high degree of uncertainty (20–50 per cent), high costs and high safety risks.

COSIA also used its performance update to announce its challenges or areas where there is need for innovation. The challenges are purposefully vague in order to not limit potential solutions, the group says.

On the GHG file, these include:

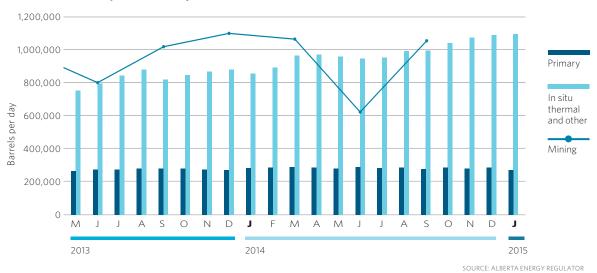
- Downhole steam generation;
- Enriched gas combustion air;
- Natural gas decarbonization;
- Water and energy recovery;
- New heat exchanger; and
- Pressure letdown.

Under the water file, these include:

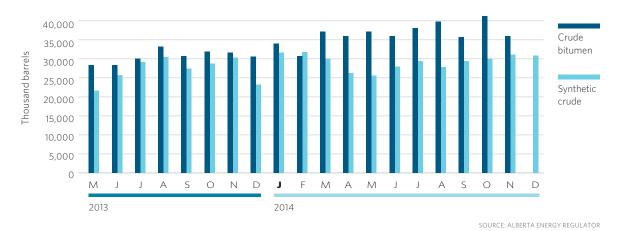
- Fouling-resistant once-through steam generators;
- Fouling-resistant heat exchanger tubes;
- High-temperature membrane separation; and
- Alternative silica removal technologies.

#### **OIL SANDS PRODUCTION DATA**

#### Alberta oil sands production by extraction method



#### Alberta crude bitumen and synthetic crude production



#### **OIL SANDS TECHNOLOGY LEGEND** See oil sands project status listing on page 10.

**ADC USP** (Upgrading) Accelerated decontamination, ultra-selective pyrolysis

**AIRINJ** Air injection

**BEST** Bitumen extraction solvent technology

C & SC Cyclic and solvent cyclic

C-SAGD Cyclic steam assisted gravity drainage

CSS Cyclic steam stimulation

ET-DSP Electro-thermal dynamic stripping

**HCSS** Horizontal cyclic steam stimulation

**HTL** Heavy-to-light upgrading process

**In situ** Production technology undisclosed; will use drilling and enhanced recovery

**LP-SAGD** Low-pressure steam assisted gravity drainage

Mining Truck and shovel mining

Orcrude Primary upgrading process

**SAGD** Steam assisted gravity drainage

**SAP** Solvent aided process

**SC-SAGD** Solvent cyclic steam assisted gravity drainage

**TAGD** Thermal assisted gravity drainage

**THAI** Toe to heel air injection

**UPG** Bitumen upgrading

VSD Vertical steam drive

#### **PROJECT LISTINGS** See oil sands project technology legend on page 9.

#### **Updated status of oil sands projects in Alberta |** As of March 2015

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOGY
ORTH ATHABASCA REGIO	ON — MININ	G		
anadian Natural Resources Lir	nited			
Horizon				
Inadian Natural has significantly at the phase 2 and 3 expansions the third quarter.				
Phase 1	135,000	2008	OP	Mining
Reliability - Tranche 2	5,000	2014	OP	Mining
Phase 2A	12,000	2014	OP	Mining
Phase 2B	45,000	2016	UC	Mining
Phase 3	80,000	2017	UC	Mining
Imperial Oil Limited				
Kearl				
nperial says that excluding the pre	ecautionary shut	down at Kearl	in November dı	e to excessive
pration in the ore crusher unit, qualities the control of the crusher unit, qualities the crusher unit, qualities the crusher unit, qualities the crusher unit of the	arterly productions sentially complete.	n averaged 8	7,000 bbls/d. Th	e company says
Phase 1	110,000	2013	OP	Mining
Phase 2	110,000	2015	UC	Mining
Phase 3	80,000	2020	Approved	Mining
Phase 4 Debottlenecking	45,000	TBD	Approved	Mining
Shell Albian Sands	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		11	o o
Jackpine				
Phase 1A	100,000	2010	OP	Mining
Phase 1B				Ü
	100,000	TBD	Approved	Mining
Expansion	100,000	2017	Approved	Mining
Muskeg River				
rathon Oil says that a decrease i arter of 2014 was partially offset			il Sands Project	in the fourth
Commercial	155,000	2002	OP	Mining
Expansion & Debottlenecking	115,000	TBD	Approved	Mining
Pierre River				
ell has withdrawn its application				
oilsands operations. The compa apply in the future.	any says it will co	ntinue to holo	I the Pierre River	leases and may
Phase 1	100,000	TBD	CAN	Mining
Phase 2	100,000	TBD	CAN	Mining
uncor Energy Inc.				
Base Operations				
uncor says that oilsands production	on volumes decre	eased in the fo	ourth quarter of 3	2014 compared
the prior year's quarter, primarily uarter, Suncor also completed pla	due to unplann	ed maintenan	ce at Úpgrader 2	
Millennium Mine	294,000	1967	OP	Mining
Steepbank Debottlenecking Phase 3	4,000	2007	OP	Mining
Millennium Debottlenecking	23,000	2008	OP	Mining
North Steepbank Extension	180,000	2012	OP	Mining
Fort Hills				
uncor says that during the fourth olacKay River facility debottlenecki		ued well-pad o	development ass	ociated with the
Phase 1	160,000	2017	UC	Mining
Debottlenecking	20,000	TBD	Approved	Mining
<u> </u>	20,300	.55		8

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOGY
Brion Energy Corporation				
Dover				
Dover Experimental Pilot	2,000	2017	Approved	SAGD
Dover North Phase 1	50,000	TBD	Approved	SAGD
Dover North Phase 2	50,000	TBD	Approved	SAGD
Dover South Phase 3	50,000	2021	Approved	SAGD
Dover South Phase 4	50,000	2023	Approved	SAGD
Dover South Phase 5	50,000	2025	Approved	SAGD
MacKay River				
Phase 1	35,000	2015	UC	SAGD
Phase 2	40,000	2018	Approved	SAGD
Phase 3	40,000	2020	Approved	SAGD
Phase 4	35,000	2022	Approved	SAGD
Canadian Natural Resources Lin	nited			
Birch Mountain				
Canadian Natural says Birch is in th	e planning stag	es.		
Phase 1	60,000	2019	ANN	SAGD
Phase 2	60,000	2023	ANN	SAGD
Cenovus Energy Inc.				
East McMurray				
Cenovus says this project remains p	art of its nortfoli	io of long-term	development or	nortunities
Phase 1	30,000	TBD	ANN	SAGD
Steepbank	33,333			5.152
Cenovus says this project remains p	art of its portfoli	io of long-term	development or	nortunities
Phase 1	30,000	TBD	ANN	SAGD
	30,000	100	7000	Gride
Telephone Lake	anding at its om	orging oilcand	le accote includi	ng Tolophono
Cenovus will significantly reduce specials, in 2015. The company expect				
,		3101011 011 1110 1	irriirig or acveropi	ment in 2015.
Phase A	45,000	TBD	Approved	SAGD
Phase A	45,000	TBD	Approved	SAGD
Phase A Phase B	45,000	TBD	Approved	SAGD
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Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Advi ing both its time and capital on the experimental Pilot Phase 1 Phase 2 Grizzly Oil Sands Ulc Thickwood The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Grizzly Thi	45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer deciarea of the Athackwood is one of	TBD TBD of its oilsands its technology. 2012 TBD TBD TBD sions on applic abasca region of five impacted.	Approved Approved  leases. The com SUSP HOLD HOLD  cations for in situ until it has devel d projects.	SAGD SAGD pany is refocus- SAGD SAGD SAGD SAGD oilsands oped formal
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Advi ing both its time and capital on the experimental Pilot Phase 1 Phase 2 Grizzly Oil Sands Ulc Thickwood The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Grizzly Thi Phase 1	45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decis area of the Athackwood is one of	TBD TBD of its oilsands its technology. 2012 TBD TBD sions on applic abasca region of five impacted	Approved Approved  leases. The com SUSP HOLD HOLD  eations for in situ until it has devel d projects. APPL	SAGD SAGD  pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Advi ing both its time and capital on the experimental Pilot Phase 1 Phase 2 Grizzly Oil Sands Ulc Thickwood The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Grizzly Thi Phase 1 Phase 2	45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decis area of the Athackwood is one of	TBD TBD of its oilsands its technology. 2012 TBD TBD sions on applic abasca region of five impacted	Approved Approved  leases. The com SUSP HOLD HOLD  eations for in situ until it has devel d projects. APPL	SAGD SAGD  pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD
Phase A Phase B  E-T Energy Ltd.  Poplar Creek  E-T Energy has engaged Sayer Advi ing both its time and capital on the office of the second of	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decisarea of the Athackwood is one of 6,000 6,000	TBD TBD of its oilsands its technology 2012 TBD TBD stions on applic abasca region of five impacted TBD TBD	Approved Approved  leases. The com SUSP HOLD HOLD  attions for in situ until it has devel d projects.  APPL APPL	SAGD SAGD  pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD
Phase A Phase B  E-T Energy Ltd.  Poplar Creek  E-T Energy has engaged Sayer Advi ing both its time and capital on the of the second se	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decisarea of the Athackwood is one of 6,000 6,000	TBD TBD of its oilsands its technology 2012 TBD TBD stions on applic abasca region of five impacted TBD TBD	Approved Approved  leases. The com SUSP HOLD HOLD  attions for in situ until it has devel d projects.  APPL APPL	SAGD SAGD  pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Advi ing both its time and capital on the office of the second of t	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decis area of the Athackwood is one of 6,000 6,000	TBD TBD of its oilsands its technology 2012 TBD TBD TBD sions on applic abasca region of five impacted TBD TBD	Approved Approved  Approved  leases. The com  SUSP HOLD HOLD  attions for in situ until it has devel d projects.  APPL APPL	SAGD SAGD pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SC-SAGD SC-SAGD
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Advi ing both its time and capital on the experimental Pilot Phase 1 Phase 2 Grizzly Oil Sands Ulc Thickwood The Alberta Energy Regulator says is projects in the new shallow thermal regulatory requirements. Grizzly Thi Phase 1 Phase 2 Husky Energy Inc. Saleski Husky filed the regulatory application Carbonate Pilot	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decis area of the Athackwood is one of 6,000 6,000 n for its Saleski 3,000	TBD TBD of its oilsands its technology 2012 TBD TBD sions on applic abasca region TBD TBD TBD TBD TBD	Approved Approved  Approved  leases. The com SUSP HOLD HOLD  sations for in situ until it has devel d projects. APPL APPL  May 2013. APPL	SAGD SAGD pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Advi ing both its time and capital on the office of the second of t	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decis area of the Athackwood is one of 6,000 6,000 n for its Saleski 3,000	TBD TBD of its oilsands its technology 2012 TBD TBD sions on applic abasca region TBD TBD TBD TBD TBD	Approved Approved  Approved  leases. The com SUSP HOLD HOLD  sations for in situ until it has devel d projects. APPL APPL  May 2013. APPL	SAGD SAGD pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Advi ing both its time and capital on the of the second seco	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decis area of the Athackwood is one of 6,000 6,000 n for its Saleski 3,000	TBD TBD of its oilsands its technology. 2012 TBD TBD sions on applic abasca region of five impacted TBD TBD pilot in early N 2017	Approved Approved Approved  Approved  leases. The com SUSP HOLD HOLD  actions for in situ until it has devel d projects.  APPL APPL  May 2013.  APPL  cts production to	SAGD SAGD  pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SC-SAGD SC-SAGD SC-SAGD
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Adviing both its time and capital on the experimental Pilot Phase 1 Phase 2 Grizzly Oil Sands Ulc Thickwood The Alberta Energy Regulator says is projects in the new shallow thermal regulatory requirements. Grizzly Thi Phase 1 Phase 2 Husky Energy Inc. Saleski Husky filed the regulatory application Carbonate Pilot Sunrise Husky has commenced steaming at the end of the first quarter. Phase 1A	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000 t will defer decis area of the Athackwood is one of 6,000 6,000 n for its Saleski 3,000 the Sunrise pro	TBD TBD of its oilsands its technology 2012 TBD TBD TBD sions on applic abasca region flive impacted TBD TBD TBD pilot in early N 2017	Approved Approved  Approved  leases. The com SUSP HOLD HOLD  attions for in situ until it has devel d projects. APPL APPL  APPL  day 2013. APPL  cts production to	SAGD SAGD  pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD
Phase A Phase B E-T Energy Ltd.  Poplar Creek E-T Energy has engaged Sayer Adviing both its time and capital on the Experimental Pilot Phase 1 Phase 2 Grizzly Oil Sands UIC Thickwood The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Grizzly Thi Phase 1 Phase 2 Husky Energy Inc. Saleski Husky filed the regulatory application Carbonate Pilot Sunrise Husky has commenced steaming at the end of the first quarter. Phase 1A Phase 1B	45,000 45,000 45,000 sors to dispose development of 1,000 10,000 40,000  t will defer decisarea of the Athackwood is one of 6,000 6,000 n for its Saleski 3,000 the Sunrise pro	TBD TBD of its oilsands its technology 2012 TBD TBD TBD sions on applic abasca region of five impacted TBD TBD pilot in early N 2017 oject and expe	Approved Approved  Approved  leases. The com SUSP HOLD HOLD  trations for in situ until it has devel d projects.  APPL APPL  May 2013.  APPL  Cts production to  OP UC	SAGD SAGD  pany is refocus- SAGD SAGD SAGD SAGD SAGD SAGD SAGD SAGD

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLO
Imperial Oil Limited				
Aspen				
Alberta has issued the final terms	of reference for Ir	nperial's Aspe	n project.	
Phase 1	45,000	2020	APPL	SAGD
Phase 2	45,000	TBD	APPL	SAGD
Phase 3	45,000	TBD	APPL	SAGD
Ivanhoe Energy Inc.				
Tamarack				
Ivanhoe Energy says that it is in on the company.	going discussions	s with various	stakeholders to	recapitalize
Phase 1	20,000	TBD	APPL	SAGD
Phase 2	20,000	TBD	APPL	SAGD
Koch Exploration Canada Corpo				
Dunkirk				
Koch has filed the regulatory applic	cation for the prop	posed Dunkirk	SAGD project.	
Commercial Demonstration	2,000	2017	APPL	SAGD
Phase 1	30,000	2018	ANN	SAGD
Phase 2	30,000	TBD	ANN	SAGD
Marathon Oil Corporation				
Birchwood				
Marathon had anticipated receiving				
2014. Upon receiving this approva			uate its develop	
Demonstration	12,000	2017	APPL	SAGD
Oak Point Energy Ltd.				
Lewis	1 700	TDD		0400
Pilot	1,720	TBD	Approved	SAGD
Prosper Petroleum Ltd.				
Rigel				
Prosper Petroleum filed its regulator				
Phase 1	10,000	2017	APPL	SAGD
SilverWillow Energy Corporation	n			
Audet				
SilverWillow says its strategic proce participants and investors who are consultation process with the Albe jects; it is optimistic that there will timing and content of the new rule	active in the sect rta Energy Regula be a favourable o	or. The compa itor regarding utcome for the	any is also active new rules for sh	in the industr allow SAGD pr
Pilot	12,000	2018	APPL	SAGD
Southern Pacific Resource Corp	o.			
STP-McKay				
Southern Pacific and certain of its		obtained cred	ditor protection u	ınder the
Companies' Creditors Arrangemen  Phase 1		2012	OP	SAGD
Phase 1 Expansion	12,000 6,000	2012	APPL	SAGD
Phase 1 Expansion  Phase 2A	12,000	2018	APPL	SAGD
Phase 2B	6,000	2018	APPL	SAGD
Suncor Energy Inc.	0,000	2010	ALLE	SAGD
<b>Dover</b> N-Solv Corporation says it has read	hed the milector	e of 25 000 h	arrels of hitumor	nroduced st
Dover pilot since start-up in spring		5 51 25,000 D	aoio oi bituilici	. productu at
Demonstration Plant	500	2014	OP	SAGD
Firebag				
Suncor says that it achieved record			the fourth quarte	er, with volume
exceeding plant nameplate capaci		2004	OP	SAGD
exceeding plant nameplate capacited Stage 1	35,000	2004		
	35,000 35,000	2004	OP	SAGD
Stage 1			OP OP	SAGD SAGD
Stage 1 Stage 2	35,000	2006		
Stage 1 Stage 2 Cogeneration and Expansion	35,000 25,000	2006 2007	OP	SAGD
Stage 1 Stage 2 Cogeneration and Expansion Stage 3	35,000 25,000 42,500	2006 2007 2011	OP OP	SAGD SAGD
Stage 1 Stage 2 Cogeneration and Expansion Stage 3 Stage 4	35,000 25,000 42,500 42,500	2006 2007 2011 2012	OP OP	SAGD SAGD SAGD

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY	TECHNOLOGY
			STATUS	
Lewis				
Phase 1	40,000	TBD	ANN	IN SITU
Phase 2	40,000	TBD	ANN	IN SITU
MacKay River				
Suncor has announced it will defer		-		
Phase 1	33,000	2002	OP	SAGD
Debottlenecking	5,000	2014	OP	SAGD
MR2	20,000	TBD	Approved	SAGD
Sunshine Oilsands Ltd.				
Legend Lake				
Phase A1	10,000	2016	APPL	SAGD
Phase A2	30,000	TBD	ANN	SAGD
Phase B1	30,000	TBD	ANN	SAGD
Phase B2	30,000	TBD	ANN	SAGD
Thickwood				
Alberta has issued the final terms of	of reference for S	unshine's Thio	kwood expansio	on project.
Phase A1	10,000	TBD	Approved	SAGD
Phase A2	30,000	2017	ANN	SAGD
Phase B	30,000	2021	ANN	SAGD
West Ells				
Sunshine Oilsands says it is on trac first production in the third quarter success of the approved phases of	of 2015. The co			
Phase A1	5,000	2015	UC	SAGD
Phase A2	5,000	TBD	Approved	SAGD
Phase A3	30,000	TBD	ANN	SAGD
Phase B	20,000	TBD	ANN	SAGD
Phase C1	30,000	TBD	ANN	SAGD
Phase C2	30,000	TBD	ANN	SAGD
SOUTH ATHABASCA REGIO	ON — IN SITU	J		
Athabasca Oil Corporation				
Hangingstone				
Athabasca says it continues to expe quarter of 2015.	ect first steam at	Hangingstone	Phase 1 at the	end of the first
HS-1	12,000	2015	UC	SAGD
HS-2A Debottlenecking (1 and 2)	8,000	2017	APPL	SAGD
HS-2B Expansion	32,000	2019	APPL	SAGD
HS-3	30,000	2021	APPL	SAGD
BlackPearl Resources Inc.				
Blackrod				
BlackPearl says the BlackRod pilot well pair achieving production rates near 3:1, while the well was still in commercial project is expected this	s of 400 bbls/d d its ramp-up phas	uring the four	th quarter with a	steam to oil ratio
Pilot	800	2011	OP	SAGD
Phase 1	20,000	TBD	APPL	SAGD
Phase 2	30,000	2018	APPL	SAGD
Phase 3	30,000	2021	APPL	SAGD
Canadian Natural Resources Lir	mited			
Gregoire Lake				
Canadian Natural says Gregoire Lal	ke is in the plann	ning stages.		
Phase 1	60,000	TBD	ANN	SAGD
Phase 2	60,000	TBD	ANN	SAGD
Grouse				
Commercial	40,000	2020	APPL	SAGD
	-,			

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLO
Kirby				
Canadian Natural plans to drill three defer spending on Kirby North Phas			in 2015. The co	mpany says it v
KS1 - Kirby South	40,000	2013	OP	SAGD
KN1 - Kirby North	40,000	2017	HOLD	SAGD
KN2 - Kirby North	60,000	2022	Approved	SAGD
Cavalier Energy Inc.				
Hoole				
Regulatory approval for the first pha- ment of this phase is dependent up- board of directors. In July 2014, Cav land contiguous with its Hoole lands	on Cavalier Ener valier acquired a for \$20 million.	gy securing fi opproximately	nancing and sar 23 net sections	nctioning by its of undeveloped
Phase 1	10,000	2017	Approved	SAGD
Phase 2A	35,000	TBD	ANN	SAGD
Phase 2B	35,000	TBD	ANN	SAGD
Cenovus Energy Inc.				
Christina Lake				
In 2015 Cenovus plans to invest bet	ween \$800 milli	ion and \$860	million at Christi	na Lake.
Phase 1A	10,000	2002	OP	SAGD
Phase 1B	8,800	2008	OP	SAGD
Phase C	40,000	2011	OP	SAGD
Phase D	40,000	2012	OP	SAGD
Phase E	40,000	2013	OP	SAGD
Optimization (Phases C,D,E)	22,000	2015	UC	SAGD
Phase F	50,000	2016	UC	SAGD
Phase G	50,000	2017	Approved	SAGD
Phase H	50,000	TBD	APPL	SAGD
Foster Creek				
Cenovus says in response to the cur ment over a longer period of time. Ir \$750 million at Foster Creek, pushir quarters.	2015 the comp	pany plans to	spend between	\$700 million ar
Phase A	24,000	2001	OP	SAGD
Phase B Debottlenecking	6,000	2003	OP	SAGD
Phase C Stage 1	10,000	2005	OP	SAGD
Phase C Stage 2	20,000	2007	OP	SAGD
Phase D	30,000	2009	OP	SAGD

#### Grand Rapids

Phase F

Phase G

Phase H

Future Optimization

Future Optimization

(Phases F,G,H)

Cenovus says it will reduce spending at its emerging oilsands assets in 2015, including Grand Rapids. The company does plan to drill a third well pair at the operating pilot in the first quarter, and says data from these well pairs will help determine the future pace of its Grand Rapids development.

30,000

30,000

30,000

35,000

50,000

15,000

2014

2016

2017

TBD

TBD

TBD

OP

UC

UC

ANN

APPL

ANN

SAGD

SAGD

SAGD

SAGD

SAGD

SAGD

Pelican Lake Pilot	600	2011	OP	SAGD
Pelican Upper Grand Rapids Phase A	10,000	TBD	Approved	SAGD
Pelican Upper Grand Rapids Phase B	32,000	TBD	Approved	SAGD
Pelican Upper Grand Rapids Phase C	29,000	TBD	Approved	SAGD
Pelican Upper Grand Rapids Phase D	29,000	TBD	Approved	SAGD
Pelican Upper Grand Rapids Phase E	32,000	TBD	Approved	SAGD
Pelican Upper Grand Rapids Phase F	29,000	TBD	Approved	SAGD
Pelican Upper Grand Rapids Phase G	19,000	TBD	Approved	SAGD

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOGY		CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOGY
Narrows Lake					<b>~</b>	May River				
Cenovus says it will substantially slov preserve cash and focus on value cr \$75 million at Narrows Lake in 2015	eation. The con					Grizzly filed the regulatory application company plans to file the regulatory December 2016.				
Phase A	45,000	TBD	UC	SAP		Phase 1	6,000	2016	APPL	SAGD
Phase B	45,000	TBD	Approved	SAP		Phase 2	6,000	TBD	APPL	SAGD
Phase C	40,000	TBD	Approved	SAP		Harvest Operations Corp.				
West Kirby						BlackGold				
Cenovus says this project remains pa	art of its portfoli	io of long-term TBD	development o	pportunities. SAGD		Harvest says that at Sept. 30, 2014, cent complete. Phase 1 completion,				
Winefred Lake	30,000	100	71111	GAGE		first quarter of 2015.				
	art of its portfoli	io of long torm	dayalanmant a	nnort unition		Phase 1	10,000	2015	OP	SAGD
Cenovus says this project remains pa		TBD		SAGD		Phase 2	20,000	TBD	Approved	SAGD
Phase 1	30,000	IBD	ANN	SAGD		Japan Canada Oil Sands Limited				
CNOOC Limited						Hangingstone				
Long Lake						The Hangingstone expansion will rec				
CNOOC says that first oil from Kinosi						Additionally, Aquatech has been awa OSTG blowdown treatment.	rded a contrac	τ το provide its	evaporator tech	inology for
Phase 1	72,000	2008	OP	SAGD		Expansion	20,000	2016	UC	SAGD
Kinosis (K1A)	20,000	2014	OP	SAGD		Hangingstone Pilot				
Kinosis (K1B)	40,000	TBD	Approved	SAGD			11.000	1000	OD.	CACD
Connacher Oil And Gas Limited						Pilot	11,000	1999	OP	SAGD
Great Divide						Koch Exploration Canada Corpora	ition			
Connacher has announed a recapit						Muskwa				
that contemplates halting work on b commercialization.	oth its mini-ste	eam expansion	and SAGD+ te	chnology		Regulatory approval granted in June	2014.			
	10.000	0007	0.0	0400		Pilot	10,000	TBD	Approved	SAGD
Pod One	10,000	2007	OP	SAGD		Laricina Energy Ltd.				
Algar	10,000	2010	OP	SAGD		Germain				
Expansion 1A	12,000	TBD	Approved	SAGD		Laricina has suspended operations a	t the Germain	SAGD project i	n order to reduc	ce capital and
Expansion 1B	12,000	TBD	Approved	SAGD		operating costs as it continues its fina				·
ConocoPhillips						Phase 1 CDP	5,000	2013	SUSP	SC-SAGD
Surmont						Phase 2	30,000	2018	APPL	SC-SAGD
ConocoPhillips says that a major turn			rmont 1 during	the third quarter		Phase 3	60,000	TBD	APPL	SC-SAGD
and that Surmont 2 remains on track			0.0	0400		Phase 4	60,000	TBD	APPL	SC-SAGD
Pilot	1,200	1997	OP	SAGD		Saleski				
Phase 1	30,000	2007	OP	SAGD		Laricina says that while the Saleski pi	lot continues t	o operate, it ha	as suspended d	evelopment
Phase 2	118,000	2015	UC	SAGD		activities on future phases as the con	npany and its p	oartner continu	ue to evaluate av	
Phase 3 - Tranche 1	45,000	2020	APPL	SAGD		alternatives and opportunities within	a minimized ca	apitai spending	g program.	0 " 100
Phase 3 - Tranche 2	45,000	2021	APPL	SAGD		Experimental Pilot	1,800	2011	OP	Cyclic and SC- SAGD
Phase 3 - Tranche 3	45,000	2023	APPL	SAGD		Phase 1	10,700	TBD	Approved	Cyclic SAGD
Devon Canada Corporation						Phase 2	30,000	TBD	HOLD	IN SITU
Jackfish						Phase 3	60,000	TBD	ANN	IN SITU
Devon says that ramp-up at Jackfish	3 is exceeding	expectations.				Phase 4	60,000	2023	ANN	IN SITU
Phase 1	35,000	2007	OP	SAGD		Phase 5	60,000	2025	ANN	IN SITU
Phase 2	35,000	2011	OP	SAGD		Phase 6	60,000	TBD	ANN	IN SITU
Phase 3	35,000	2014	OP	SAGD			60,000	IBU	MININ	IIV SITU
Jackfish East						MEG Energy Corp.				
Expansion	20,000	2018	ANN	SAGD		Christina Lake				
Pike						Despite significantly cutting its capita to 82,000 bbls/d from the Christina L brownfield expansions of Phase 2B.				
Devon says that it will conduct additi properly scope out the project and it						Phase 1 Pilot	3,000	2008	OP	SAGD
as it moves toward a go-ahead decis		pariy expect	o ooo oigiiiilo	ooo. ournigo		Phase 2A	22,000	2009	OP	SAGD
1A	35,000	2016	Approved	SAGD		Phase 2B	55,000	2013	OP	SAGD
1B	35,000	2017	Approved	SAGD		Phase 3A	50,000	TBD	Approved	SAGD
1C	35,000	2018	Approved	SAGD						SAGD
Grizzly Oil Sands Ulc						Phase 3B	50,000	2018	Approved	
Algar Lake						Phase 3C	50,000	2020	Approved	SAGD
Grizzly part-owner Gulfport Energy C anticipated during the fourth quarter expected. Grizzly anticipates the ope	due to a steam	n-plant turnaro	und requiring n	nore time than		Surmont  The environmental assessment direct complete for MEG Energy's Surmont		d the environn	nental impact as	sessment report
of 2015.	anns project t	o reacti pean p	Jaaction III (III	o louren quarter		Phase 1	40,000	TBD	APPL	SAGD
Phase 1	6,000	2014	OP	SAGD		Phase 2	40,000	TBD	APPL	SAGD
Phase 2	6,000	TBD	Approved	SAGD	Ļ	Phase 3	40,000	TBD	APPL	SAGD

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOGY
Osum Oil Sands Corp.				
Sepiko Kesik				
Osum says it anticipates regulatory	approval for Sep	iko Kesik in 2	015.	
Phase 1	30,000	2018	APPL	CSS SAGD
Phase 2	30,000	2020	APPL	CSS SAGD
PTT Exploration and Production				
Mariana - Hangingstone				
PTTEP says that the sudden drop in Mariana SAGD project as well as the losses of US\$997 for both projects. for the Mariana project.	e PTTEP Austral	asia project, re	esulting in one-ti	me impairment
Phase 1	20,000	TBD	HOLD	SAGD
Mariana - South Leismer				
Phase 1	20,000	TBD	HOLD	SAGD
Mariana - Thornbury	20,000			3.132
PTTEP says that pre-FEED activities 1, have moved ahead.	, as well as stud	lying developn	nent options for	Thornbury Phase
Phase 1	40,000	TBD	Approved	SAGD
Expansion	20,000	TBD	HOLD	SAGD
Renergy Petroleum (Canada) Co				
Muskwa				
Renergy Petroleum, an affiliate of C operate a one-year pilot project on a cogeneration and co-injection scher	an existing wellsi			
Muskwa Experimental Pilot	TBD	2015	APPL	Steam co- injection
Statoil				
Corner				
Statoil says it will delay the Corner paccess issues.	roject for at leas	t three years,	citing rising cost	s and market
Phase 1	40,000	TBD	HOLD	SAGD
Leismer				
Demonstration	10,000	2010	OP	SAGD
Commercial	10,000	2011	OP	SAGD
Expansion	20,000	TBD	Approved	SAGD
Northwest	20,000	TBD	Disclosed	SAGD
Suncor Energy Inc.				
Chard				
Phase 1	40,000	TBD	ANN	IN SITU
Meadow Creek East				
Phase 1	20,000	2020	Approved	SAGD
Phase 2	30,000	2022	Approved	SAGD
Phase 3	30,000	TBD	Approved	SAGD
Surmont Energy Ltd.				
Wildwood				
The Wildwood project is waiting on is not currently in place, but there a a joint venture or straight investmen	re several intere			
Phase 1	12,000	TBD	APPL	SAGD
Value Creation Inc.				
Advanced TriStar			ations for in situ	-ild-
Advanced TriStar  The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Advanced	area of the Atha	abasca region	until it has devel	
The Alberta Energy Regulator says i projects in the new shallow thermal	area of the Atha	abasca region	until it has devel	
The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Advanced	area of the Atha TriStar is one of	abasca region five impacted	until it has devel projects.	oped formal
The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Advanced ATS-1	area of the Atha TriStar is one of 15,000	abasca region five impacted 2016	until it has devel projects. APPL	oped formal SAGD
The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Advanced ATS-1 ATS-2	area of the Atha TriStar is one of 15,000 30,000	abasca region five impacted 2016 2018	until it has devel projects. APPL APPL	SAGD
The Alberta Energy Regulator says i projects in the new shallow thermal regulatory requirements. Advanced ATS-1 ATS-2 ATS-3	area of the Atha TriStar is one of 15,000 30,000 30,000	abasca region five impacted 2016 2018 2020	until it has devel projects. APPL APPL APPL	SAGD SAGD SAGD

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOGY
COLD LAKE REGION — IN S	ITU			
Baytex Energy Corp.				
Gemini				
Baytex planned to file a regulatory an proved 10,000-bbl/d SAGD project) i additional delineated lands as well as step is necessary to progress the projupon a full economic review and the rently in progress.	n the fourth qu capture variou ect, Baytex say	arter of 2014. us facility mod ys that a final i	The amendmen ifications. While nvestment decis	t will include this regulatory ion is contingent
Pilot	1,200	2014	OP	SAGD
Commercial	5,000	2017	Approved	SAGD
Birchwood Resources Inc.				
Sage				
Birchwood Resources has engaged S	Sayer Energy Ad	dvisors in a str	ategic review pro	ocess.
Pilot				Low pressure
	5,000	TBD	APPL	SAGD
Canadian Natural Resources Limi	ted			
Primrose & Wolf Lake				
Canadian Natural says its stepwise pl hanced mitigation strategies in place at Primrose East Area 1 and is perfor additional CSS on four pads in Septe itionally, during the third quarter of 2t Alberta Energy Regulator for Primrose production wells at Primrose in 2015	has progressed ming as expect mber 2014; pro 014, an applica e East Area 2.	d. A low-press ted. Primrose oduction is tar ation for low p	ure steamflood is South received a geted to ramp up ressure CSS was	s now operating approval for o in 2015. Add- submitted to the
Wolf Lake	13,000	1985	OP	CSS
Primrose South	45,000	1985	OP	CSS
Primrose North	30,000	2006	OP	CSS
Primrose East	32,000	2008	OP	CSS
Devon Canada Corporation				
Walleye				
Devon says the Walleye project is cur	rently on hold.			
Phase 1	9,000	2016	APPL	SAGD
Husky Energy Inc.				
Caribou				
Demonstration	10,000	TBD	Approved	SAGD
Tucker				
Maintenance turnaround planned for	the third quar	ter of 2015.		
Phase 1	30,000	2006	OP	SAGD
Imperial Oil Limited				
Cold Lake				
Cold Lake  Imperial says that steam injection at I production is targeted in the first qua		ansion project	t began in Janua	ry. Bitumen
Imperial says that steam injection at		ansion project	t began in Janua OP	ry. Bitumen CSS
Imperial says that steam injection at a production is targeted in the first qua	rter.		_	
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10	rter. 110,000	1985	ОР	CSS
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13	110,000 30,000	1985 2002	OP OP	CSS CSS
Imperial says that steam injection at i production is targeted in the first qua Phase 1-10 Phase 11-13 Experimental SA-SAGD	110,000 30,000 TBD	1985 2002 2013	OP OP OP	CSS CSS SA-SAGD
Imperial says that steam injection at a production is targeted in the first quate Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16	110,000 30,000 TBD	1985 2002 2013	OP OP OP	CSS CSS SA-SAGD
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16 Osum Oil Sands Corp.	rter.  110,000  30,000  TBD  40,000	1985 2002 2013 2015	OP OP OP	CSS CSS SA-SAGD CSS
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16 Osum Oil Sands Corp. Orion Osum says that operational improven	rter.  110,000  30,000  TBD  40,000	1985 2002 2013 2015	OP OP OP	CSS CSS SA-SAGD CSS
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16 Osum Oil Sands Corp. Orion Osum says that operational improven will be pursued in 2014-16 and fund	rter.  110,000 30,000 TBD 40,000	1985 2002 2013 2015 ssively increased flow.	OP OP OP op	CSS CSS SA-SAGD CSS
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16 Osum Oil Sands Corp. Orion Osum says that operational improven will be pursued in 2014-16 and fund Phase 1	rter.  110,000  30,000  TBD  40,000  nents to progreed through cass 10,000	1985 2002 2013 2015 ssively increases of flow.	OP OP OP OP OP	CSS CSS SA-SAGD CSS 10,000 bbls/d SAGD
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16 Osum Oil Sands Corp. Orion Osum says that operational improven will be pursued in 2014-16 and fund Phase 1 Phase 2	rter.  110,000 30,000 TBD 40,000  nents to progreed through cass 10,000 10,000	1985 2002 2013 2015 ssively increases of flow. 2007 TBD	OP OP OP OP OP Approved	CSS CSS SA-SAGD CSS 10,000 bbls/d SAGD
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16 Osum Oil Sands Corp. Orion Osum says that operational improven will be pursued in 2014-16 and fund Phase 1 Phase 2 Taiga	rter.  110,000 30,000 TBD 40,000  nents to progreed through cass 10,000 10,000	1985 2002 2013 2015 ssively increases of flow. 2007 TBD	OP OP OP OP OP Approved	CSS CSS SA-SAGD CSS 10,000 bbls/d SAGD
Imperial says that steam injection at a production is targeted in the first qual Phase 1-10 Phase 11-13 Experimental SA-SAGD Phase 14-16 Osum Oil Sands Corp. Orion Osum says that operational improven will be pursued in 2014-16 and fund Phase 1 Phase 2 Taiga Osum says that Taiga Phase 1 will be	rter.  110,000 30,000 TBD 40,000  nents to progreed through cas 10,000 10,000	1985 2002 2013 2015 ssively increases of flow. 2007 TBD	OP OP OP OP Approved	CSS CSS SA-SAGD CSS 10,000 bbls/d SAGD SAGD

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CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOGY
Pengrowth Energy Corporation				
Lindbergh				
Pengrowth has revised its developme versus the originally planned three. T \$800 million using the new approach	he company ex			
Pilot	1,260	2012	OP	SAGD
Phase 1	11,240	2015	OP	SAGD
Phase 1 Optimization	3,500	TBD	UC	SAGD
Phase 2 Expansion	34,000	2017	APPL	SAGD
PEACE RIVER REGION — IN	SITU			
Andora Energy Corporation				
Sawn Lake  Andora majority owner Pan Orient Enfavourably to an analogous reservoir isimilar reservoir type that is being mo	n a demonstra	tion project op	erated by anoth	
Demonstration	1,400	2014	OP	SAGD
Baytex Energy Corp.				
Cliffdale				
Pilot	2,000	2011	OP	CSS
Harmon Valley				
Pilot	TBD	2011	OP	CSS
Murphy Oil Company Ltd.				
Seal/Cadotte				
Pilot	TBD	TBD	OP	CSS
Northern Alberta Oil Ltd.				
Sawn Lake				
Pilot	700	TBD	Approved	Horizontal CSS
Penn West Petroleum Ltd.				
Harmon Valley South				
Pilot	TBD	2014	OP	Horizontal CSS
Seal Main				
Pilot	75	2011	OP	Horizontal CSS
Commercial	10,000	TBD	APPL	Horizontal CSS
Royal Dutch Shell plc				
Peace River				
Shell says it will delay investment in t	he third phase	of the Carmo	Creek project.	
Cadotte Lake	12,500	1986	OP	CSS
Carmon Creek - Phase 1	40,000	2017	UC	VSD
Carmon Creek - Phase 2	40,000	2018	Approved	VSD
Touchstone Exploration Inc.				
Dawson				
Experimental Demonstration	TBD	2014	OP	CSS
Phase 2	10,000	TBD	ANN	CSS
NORTH ATHABASCA REGION	I — UPGRA	DER		
BP p.l.c.				
Terre de Grace				
BP says that ongoing appraisal activit	ties continue.			
Pilot	8,400	TBD	Approved	UPG
Canadian Natural Resources Limi	ted			
Horizon				
Canadian Natural has significantly re says that the phase 2 and 3 expansic uled for the third quarter.				
Phase 1	110,000	2009	OP	UPG
Reliability - Tranche 2	5,000	2014	OP	UPG
Phase 2A	12,000	2014	OP	UPG
Phase 2B	45,000	2016	UC	UPG
	80,000	2017	UC	UPG

CURRENT PROJECT	CAPACITY	START-UP	REGULATORY STATUS	TECHNOLOG
Ivanhoe Energy Inc.				
Tamarack				
Ivanhoe Energy says that it is in on	going discussions	with various	stakeholders to	recapitalize
the company.  Phase 1	34,784	2017	APPL	UPG
Suncor Energy Inc.	34,784	2017	APPL	UPG
Base Operations				
Suncor says that oilsands producti to the prior year's quarter, primarily quarter, Suncor also completed pla	y due to unplanne	ed maintenand	e at Upgrader 2	
U1 and U2	225,000	1967	OP	UPG
Millennium Vacuum Unit	35,000	2005	OP	UPG
Millennium Coker Unit	97,000	2008	OP	UPG
Syncrude Canada Ltd.				
Mildred Lake/Aurora				
Syncrude has filed the regulatory a	application for the	MLX project.		
Base Plant Stage 1 and 2 Debottlenecking	250,000	1978	OP	UPG
Stage 3 Expansion (UE-1)	100,000	2006	OP	UPG
Stage 3 Debottleneck	75,000	TBD	ANN	UPG
SOUTH ATHABASCA REGIO	ON — UPGRA	DER		
CNOOC Limited				
Long Lake				
CNOOC says that first oil from Kind	osis 1A has been a	achieved.		
Phase 1	58,500	2009	OP	UPG
Value Creation Inc.				
Advanced TriStar				
The Alberta Energy Regulator says projects in the new shallow therma regulatory requirements. Advanced	al area of the Atha	basca region	until it has devel	
ATS-1	12,750	2016	APPL	UPG
ATS-2	25,500	2018	APPL	UPG
ATS-3	25,500	2020	APPL	UPG
TriStar				
Value Creation says it is funded for	the Tri-Star proje	ct but has not	yet decided on	а
construction timeline.	820	TBD	A	UPG
INDUSTRIAL HEARTLAND			Approved	UPG
	REGION — U	PGRADER		
North West Upgrading Inc.				
Redwater Upgrader				
North West Upgrading says that re progress at the construction site, w testing has been completed on hear recieved at the site.	vhere approximate	ely 1,800 peop	ole are now at w	ork. Welding ar
Phase 1	50,000	2017	UC	UPG
	50,000 50,000	2017 TBD	UC Approved	UPG
Phase 1				
Phase 1 Phase 2 Phase 3	50,000	TBD	Approved	UPG
Phase 1 Phase 2 Phase 3	50,000	TBD	Approved	UPG
Phase 1 Phase 2 Phase 3 Shell Albian Sands Scotford Upgrader Marathon Oil Corporation says that the fourth quarter of 2014 was par	50,000 50,000 t a decrease in inctially offset by hig	TBD TBD come for the A	Approved Approved Approved Athabasca Oil Savolumes.	UPG UPG
Phase 1 Phase 2 Phase 3 Shell Albian Sands Scotford Upgrader Marathon Oil Corporation says that the fourth quarter of 2014 was par Commercial	50,000 50,000 t a decrease in inc tially offset by hig 155,000	TBD TBD come for the Aher net sales v	Approved Approved Approved Athabasca Oil Savolumes. OP	UPG UPG  unds Project in
Phase 1 Phase 2 Phase 3  Shell Albian Sands  Scotford Upgrader  Marathon Oil Corporation says that the fourth quarter of 2014 was par Commercial  Expansion	50,000 50,000 t a decrease in inctially offset by hig	TBD TBD come for the A	Approved Approved Approved Athabasca Oil Savolumes.	UPG UPG
Phase 1 Phase 2 Phase 3  Shell Albian Sands  Scotford Upgrader  Marathon Oil Corporation says that the fourth quarter of 2014 was par Commercial Expansion  Value Creation Inc.	50,000 50,000 t a decrease in inc tially offset by hig 155,000	TBD TBD come for the Aher net sales v	Approved Approved Approved Athabasca Oil Savolumes. OP	UPG UPG  unds Project in
Phase 1 Phase 2 Phase 3  Shell Albian Sands  Scotford Upgrader  Marathon Oil Corporation says that the fourth quarter of 2014 was par Commercial Expansion  Value Creation Inc.  Heartland	50,000 50,000 t a decrease in inc tially offset by hig 155,000 100,000	TBD TBD come for the Aher net sales 2003 2011	Approved Approved  Approved  Athabasca Oil Savolumes.  OP OP	UPG UPG nds Project in UPG UPG
Phase 1 Phase 2 Phase 3  Shell Albian Sands  Scotford Upgrader  Marathon Oil Corporation says that the fourth quarter of 2014 was par Commercial Expansion  Value Creation Inc.  Heartland  Reports are that Value Creation confunding remains unclear.	t a decrease in inctially offset by hig 155,000 100,000	TBD TBD  come for the Aher net sales v 2003 2011	Approved Approved Approved Approved Athabasca Oil Savolumes. OP OP	UPG UPG  nds Project in UPG UPG
Phase 1 Phase 2 Phase 3 Shell Albian Sands Scotford Upgrader Marathon Oil Corporation says that the fourth quarter of 2014 was par Commercial Expansion Value Creation Inc.	50,000 50,000 t a decrease in inc tially offset by hig 155,000 100,000	TBD TBD come for the Aher net sales 2003 2011	Approved Approved  Approved  Athabasca Oil Savolumes.  OP OP	UPG UPG nds Project in UPG UPG

### GLOSSARY of oil sands terms

#### **ASPHALTENES**

The heaviest and most concentrated aromatic hydrocarbon fractions of bitumen.

#### **BARREL**

The traditional measurement for crude oil volumes. One barrel equals 42 U.S. gallons (159 litres). There are 6.29 barrels in one cubic metre of oil.

#### **BITUMEN**

Naturally occurring, viscous mixture of hydrocarbons that contains high levels of sulphur and nitrogen compounds. In its natural state, it is not recoverable at a commercial rate through a well because it is too thick to flow. Bitumen typically makes up about 10 per cent by weight of oil sand, but saturation varies.

#### COGENERATION

The simultaneous production of electricity and steam, which is part of the operations of many oil sands projects.

#### **COKING**

An upgrading/refining process used to convert the heaviest fraction of bitumen into lighter hydrocarbons by rejecting carbon as coke. Coking can be either delayed coking (semi-batch) or fluid coking (continuous).

#### **CONDENSATE**

Mixture of extremely light hydrocarbons recoverable from gas reservoirs.

Condensate is also referred to as a natural gas liquid, and is used as a diluent to reduce bitumen viscosity for pipeline transportation.

#### **CONVENTIONAL CRUDE OIL**

Mixture of mainly pentane and heavier hydrocarbons recoverable at a well from an underground reservoir, and liquid at atmospheric pressure and temperature. Unlike bitumen, it flows through a well without stimulation and through a pipeline without processing or dilution.

#### **CRACKING**

An upgrading/refining process for converting large, heavy molecules into smaller ones. Cracking processes include fluid cracking and hydrocracking.

#### CYCLIC STEAM STIMULATION (CSS)

An in situ production method incorporating cycles of steam injection, steam soaking and oil production. The steam reduces the viscosity of the bitumen and allows it to flow to the production well.

#### **DENSITY**

The heaviness of crude oil, indicating the proportion of large, carbon-rich molecules, generally measured in kilograms per cubic metre (kg/m³) or degrees on the American Petroleum Institute (API) gravity scale; in western Canada, oil up to 900 kg/m³ is considered light-to-medium crude—oil above this density is deemed as heavy oil or bitumen.

#### **DILBIT**

Bitumen that has been reduced in viscosity through addition of a diluent such as condensate or naphtha.

#### **DILUENT**

A light hydrocarbon blended with bitumen to enable pipeline transport. See Condensate.

#### **EXTRACTION**

A process, unique to the oil sands industry, that separates the bitumen from the oil sand using hot water, steam and caustic soda.

#### **FROTH TREATMENT**

The means to recover bitumen from the mixture of water, bitumen and solids "froth" produced in hot-water extraction (in mining-based recovery).

#### **GASIFICATION**

A process to partially oxidize any hydrocarbon, typically heavy residues, to a mixture of hydrogen and carbon monoxide. Can be used to produce hydrogen and various energy by-products.

#### **GROUNDWATER**

Water accumulations below the Earth's surface that supply fresh water to wells and springs.

#### **HEAVY CRUDE OIL**

Oil with a gravity below 22 degrees API. Heavy crudes must be blended or mixed with condensate to be shipped by pipeline.

#### **HYDROCRACKING**

Refining process for reducing heavy hydrocarbons into lighter fractions, using hydrogen and a catalyst; can also be used in upgrading bitumen.

#### **HYDROTRANSPORT**

A slurry process that transports water and oil sand through a pipeline to primary separation vessels located in an extraction plant.

#### **HYDROTREATER**

An upgrading/refining process unit that reduces sulphur and nitrogen levels in crude oil fractions by catalytic addition of hydrogen.

#### **IN SITU**

A Latin phrase meaning "in its original place." In situ recovery refers to various drilling-based methods used to recover deeply buried bitumen deposits.

#### IN SITU COMBUSTION

An enhanced oil recovery method that works by generating combustion gases (primarily CO and  $\rm CO_2$ ) downhole, which then "push" the oil towards the recovery well.

#### **LEASE**

A legal document from the province of Alberta giving an operator the right to extract bitumen from the oil sand existing within the specified lease area. The land must be reclaimed and returned to the Crown at the end of operations.

#### **LIGHT CRUDE OIL**

Liquid petroleum with a gravity of 28 degrees API or higher. A high-quality light crude oil might have a gravity of about 40 degrees API. Upgraded crude oils from the oil sands run around 30–33 degrees API (compared to 32–34 for Light Arab and 37–40 for West Texas Intermediate).

#### **MATURE FINE TAILINGS**

A gel-like material resulting from the processing of clay fines contained within the oil sands.

#### **OIL SANDS**

Bitumen-soaked sand deposits located in three geographic regions of Alberta: Athabasca, Cold Lake and Peace River. The Athabasca deposit is the largest, encompassing more than 42,340 square kilometres. Total in-place deposits of bitumen in Alberta are estimated at 1.7 trillion to 2.5 trillion barrels

#### **OVERBURDEN**

A layer of sand, gravel and shale between the surface and the underlying oil sand in the mineable oil sands region that must be removed before oil sands can be mined.

#### **PERMEABILITY**

The capacity of a substance (such as rock) to transmit a fluid, such as crude oil, natural gas or water. The degree of permeability depends on the number, size and shape of the pores and/or fractures in the rock and their interconnections. It is measured by the time it takes a fluid of standard viscosity to move a given distance. The unit of permeability is the Darcy.

#### **PETROLEUM COKE**

Solid, black hydrocarbon that is left as a residue after the more valuable hydrocarbons have been removed from the bitumen by heating the bitumen to high temperatures.

#### **PRIMARY PRODUCTION**

An in situ recovery method that uses natural reservoir energy (such as gas drive, water drive and gravity drainage) to displace hydrocarbons from the reservoir into the wellbore and up to the surface. Primary production uses an artificial lift system in order to reduce the bottomhole pressure or increase the differential pressure to sustain hydrocarbon recovery, since reservoir pressure decreases with production.

#### **RECLAMATION**

Returning disturbed land to a stable, biologically productive state. Reclaimed property is returned to the province of Alberta at the end of operations.

### STEAM ASSISTED GRAVITY DRAINAGE (SAGD)

An in situ production process using two closely spaced horizontal wells: one for steam injection and the other for production of the bitumen/water emulsion.

#### **SURFACE MINING**

Operations to recover oil sands by openpit mining using trucks and shovels. Less than 20 per cent of Alberta's oil sands resources are located close enough to the surface (within 75 metres) for mining to be economic.

#### SYNTHETIC CRUDE OIL

A manufactured crude oil comprised of naphtha, distillate and gas oil-boiling range material. Can range from high-quality, light sweet bottomless crude to heavy, sour blends.

#### **TAILINGS**

A combination of water, sand, silt and fine clay particles that is a by-product of removing the bitumen from the oil sand through the extraction process.

#### **TAILINGS SETTLING BASIN**

The primary purpose of the tailings settling basin is to serve as a process vessel, allowing time for tailings water to clarify and silt and clay particles to settle so that the water can be reused in extraction. The settling basin also acts as a thickener, preparing mature fine tails for final reclamation.

#### THERMAL RECOVERY

Any in situ process where heat energy (generally steam) is used to reduce the viscosity of bitumen to facilitate recovery.

#### **UPGRADING**

The process of converting heavy oil or bitumen into synthetic crude either through the removal of carbon (coking) or the addition of hydrogen (hydroconversion).

#### **VISCOSITY**

The ability of a liquid to flow. The lower the viscosity, the more easily the liquid will flow.



#### **OIL SANDS PRODUCERS**

Alberta Oilsands www.aboilsands.ca

Athabasca Oil Corporation www.atha.com

Baytex Energy www.baytex.ab.ca

BlackPearl Resources www.blackpearlresources.ca

Brion Energy Corporation www.brionenergy.com

Canadian Natural Resources www.cnrl.com

Cenovus Energy www.cenovus.com

Chevron Canada www.chevron.ca

CNOOC Limited www.cnoocltd.com

Connacher Oil and Gas www.connacheroil.com

ConocoPhillips Canada www.conocophillips.ca

Devon Canada www.dvn.com

Enerplus Resources Fund www.enerplus.com

E-T Energy www.e-tenergy.com

Grizzly Oil Sands www.grizzlyoilsands.com

Harvest Operations Corp. www.harvestenergy.ca

Husky Energy www.huskyenergy.ca

Imperial Oil www.imperialoil.ca

Ivanhoe Energy www.ivanhoeenergy.com

Japan Canada Oil Sands www.jacos.com

Koch Exploration Canada www.kochexploration.ca

Korea National Oil Corporation www.knoc.co.kr

Laricina Energy www.laricinaenergy.com

Marathon Oil www.marathon.com

MEG Energy www.megenergy.com

Nexen www.nexeninc.com

North West Upgrading www.northwestupgrading.com

N-Solv www.n-solv.com

Oak Point Energy www.oakpointenergy.ca

Occidental Petroleum Corporation www.oxy.com

Osum Oil Sands www.osumcorp.com

Pan Orient Energy www.panorient.ca

Paramount Resources Ltd. www.paramountres.com

Pengrowth Energy Corporation www.pengrowth.com

PetroChina www.petrochina.com.cn/ptr

PTT Exploration and Production www.pttep.com

Shell Canada www.shell.ca

Sinopec www.sinopecgroup.com/group/en

Southern Pacific Resource Corp. www.shpacific.com

Statoil Canada www.statoil.com

Suncor Energy www.suncor.com

Sunshine Oilsands www.sunshineoilsands.com

Syncrude www.syncrude.ca

Teck Resources www.teck.com

Total E&P Canada www.total-ep-canada.com

Touchstone Exploration www.touchstoneexploration.com

Value Creation Group www.vctek.com

#### ASSOCIATIONS/ORGANIZATIONS

Alberta Chamber of Resources www.acr-alberta.com

Alberta Chambers of Commerce www.abchamber.ca

Alberta Energy www.energy.gov.ab.ca

Alberta Energy Regulator www.aer.ca

Alberta Environment and Sustainable Resource Development

www.esrd.alberta.ca

Alberta Innovates www.albertainnovates.ca

Alberta Innovation and Advanced Education www.eae.alberta.ca

Alberta's Industrial Heartland Association

www.industrialheartland.com

Building Trades of Alberta www.buildingtradesalberta.ca

Canada's Oil Sands Innovation Alliance www.cosia.ca

Canadian Association of Geophysical Contractors www.cagc.ca

Canadian Association of Petroleum Producers www.capp.ca

Canadian Heavy Oil Association www.choa.ab.ca

In Situ Oil Sands Alliance www.iosa.ca

Lakeland Industry & Community Association www.lica.ca

Natural Resources Conservation Board www.nrcb.ca

Oil Sands Community Alliance www.oscaalberta.ca

Oil Sands Secretariat www.energy.alberta.ca

Petroleum Technology Alliance Canada www.ptac.org