

Trends in Retail



Issue 14, Spring 2019

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How Did Grocers Fare In 2018? Highlights From Canadian Grocer Annual Survey

2018 was another year of intense competition. Trade issues with the U.S., rising labour costs, food safety issues and grocers' grappling to offer online and home delivery services all have contributed to this situation. According to Canadian Grocer's annual market survey¹, total sales of the traditional groceries and convenience stores increased only 0.4 per cent over the previous year and valued at \$97.5 billion. According to Table 1, 2018 had the second worst performance in sales in the last 10 years.

Canadian Grocer's annual market survey looks only at traditional grocery, which includes: chain² and franchise supermarkets; unaffiliated independents; and major banner convenience stores. The survey does not reflect food sales generated at drugstores, mass merchandisers (such as Walmart) or warehouse clubs (such as Costco). However, many market research estimates show that Walmart's and Costco's food sales growth is in the range of 8.5 per cent to 9 per cent in 2018 – considerably higher growth than the traditional groceries.

¹ Canadian Grocer. 2018. Annual Market Survey. <https://console.virtualpaper.com/canadian-grocer/cg012019/#42/>

Table 1: Ten Year Food Store Sales, Canada

| | Total sales | | Chains | | Independents | |
|----------------|---------------|------------|---------------|-------------|---------------|-------------|
| | (Billions) | % change | (Billions) | % change | (Billions) | % change |
| 2009 | \$82.3 | 3.9 | \$49.4 | 60.0 | \$33.0 | 40.0 |
| 2010 | \$84.4 | 2.6 | \$50.8 | 60.1 | \$33.7 | 39.9 |
| 2011 | \$85.3 | 1 | \$51.4 | 60.3 | \$34.0 | 39.7 |
| 2012 | \$87.9 | 3.1 | \$53.4 | 60.7 | \$34.5 | 39.3 |
| 2013 | \$87.6 | -0.4 | \$53.0 | 60.5 | \$34.5 | 39.5 |
| 2014 | \$89.2 | 1.9 | \$54.1 | 60.7 | \$35.1 | 39.3 |
| 2015 | \$91.0 | 2 | \$55.4 | 60.9 | \$35.6 | 39.1 |
| 2016 | \$94.5 | 3.8* | \$57.5 | 60.9 | \$37.0 | 39.1 |
| 2017 | \$97.2 | 2.8 | \$59.2 | 60.9 | \$38.0 | 39.1 |
| 2018** | \$97.5 | 0.4 | \$59.4 | 60.9 | \$38.2 | 39.1 |
| 2019*** | \$98.3 | 0.8 | \$60.0 | 60.9 | \$38.3 | 39.1 |

*Starting with April 2017, retail figures are calculated using a new sample to improve efficiency.

** Figures are estimates

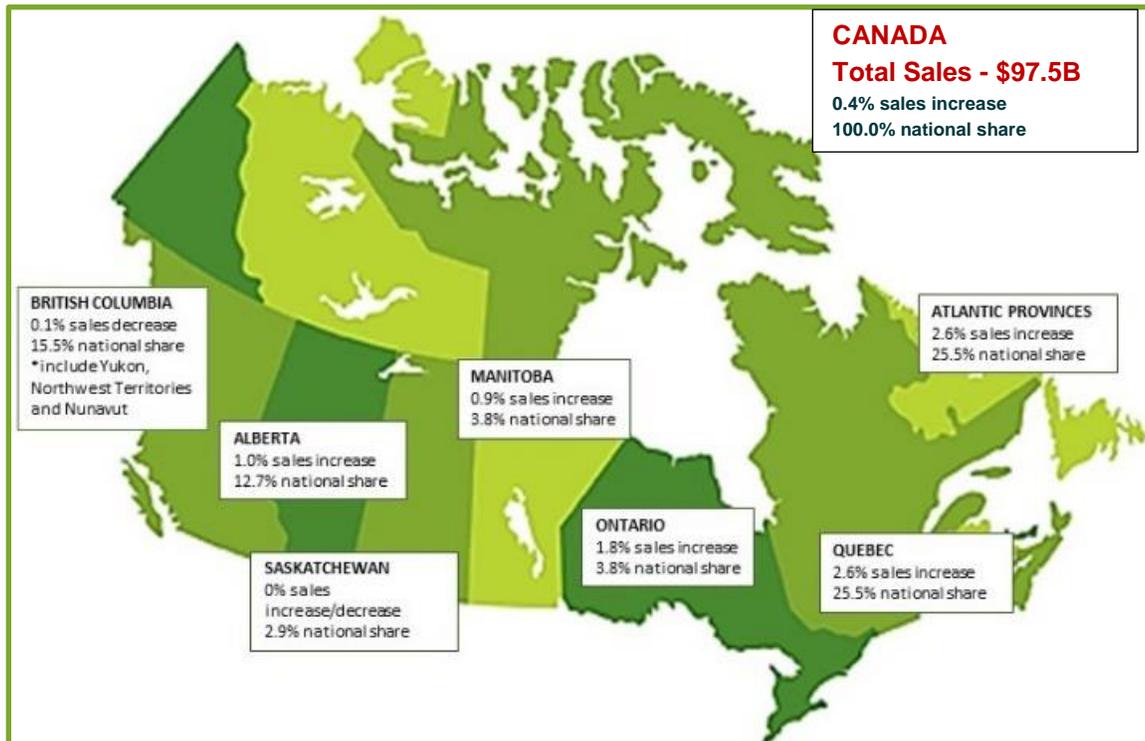
*** Figures are forecasts

Source: Canadian Grocer, 2018

This survey revealed some interesting regional stories. As illustrated in Table 1, Quebec and the Atlantic provinces fared the best among the provinces with sales growth of 2.6 per cent and 2.5 per cent respectively. Also, Alberta performed better in 2018, with a sales growth 1.0 percent in contrast to a 6.8 per cent decline in 2017. In the most competitive grocery markets, Ontario and British Columbia, sales performances were less positive in 2018. Their sales declined 1.8 per cent and 0.1 per cent respectively.

² Chain supermarkets are defined as any four or more stores with a single ownership.

Figure 1: Ten Year Food Store Sales, Canada



Source: Canadian Grocer, 2018

Chains vs. Independents

As illustrated in Table 2, a comparison of chains' (supermarkets and convenience stores) and independents' shows that the Atlantic provinces have the highest market share of chains, while Quebec has the lowest market share of chains.

According to Canadian Grocer, in 2018, chains' market share remained at 60.9 percent with independents holding at 39.1 percent as compared to 2017 figures.

Table 2: A Comparison of Chains and Independents

| | | Chains | Independents |
|-------------------------|--------------|---------|--------------|
| Atlantic Provinces | Market Share | 78.9 | 21.1 |
| | Total Sales | \$5.4B | \$1.4B |
| | # of stores | 662 | 959 |
| Quebec | Market Share | 36.8 | 63.2 |
| | Total Sales | \$9.2B | \$15.8B |
| | # of stores | 2080 | 4281 |
| Ontario | Market Share | 62.1 | 37.9 |
| | Total Sales | \$19.7B | \$12.0B |
| | # of stores | 3085 | 2883.0 |
| Manitoba & Saskatchewan | Market Share | 70.8 | 29.2 |
| | Total Sales | \$4.6B | \$1.9B |
| | # of stores | 716 | 1297 |
| Alberta | Market Share | 76.0 | 24.0 |
| | Total Sales | \$9.4B | \$3.0B |
| | # of stores | 1345.0 | 848.0 |
| British Columbia | Market Share | 73.1 | 26.9 |
| | Total Sales | \$11.0B | \$4.1B |
| | # of stores | 1162 | 874 |
| Canada | Market Share | 60.9 | 39.1 |
| | Total Sales | \$59.3B | \$38.1B |
| | # of stores | 9040 | 11142 |

Source: Canadian Grocer, 2019

Specialty Food Stores³

Specialty food stores, such as meat markets, bakeries, green grocers and fishmongers, continued to gain ground in 2018. However, it should be noted that specialty food store are measured separately in Canadian Grocer's annual market survey and are not included in the \$97.5B total sales figure. Many specialty stores sell products labelled as organic, gourmet or all natural. Therefore, these industry goods are differentiated from standard foods that are sold at mainstream retail and grocery stores. Increasingly health conscious consumer preferences and disposable income growth have enabled operators to charge a premium for these industry products.

Specialty food store sales grew in every province except Alberta, where sales dipped slightly last year. Total Canadian sales through these retailers reached nearly \$7.9 billion, an increase from the previous year and a 62 percent increase from 2010.

Table 3: Estimated Specialty Food Sales (in million dollars)

| | 2018 | 2017 | % Increase |
|-----------------------|--------|--------|------------|
| Atlantic provinces | 281.6 | 249.7 | 12.8 |
| Quebec | 2052.6 | 1952.4 | 5.1 |
| Ontario | 3391.3 | 3060.6 | 10.8 |
| Manitoba/Saskatchewan | 310.1 | 284.3 | 9 |
| Alberta | 665.1 | 668.3 | -0.5 |
| British Columbia | 1244.9 | 1142.1 | 9 |
| Canada | 7945.5 | 7357.4 | 8 |

Source: Canadian Grocer, 2019

While improvements in the economy and favourable shifts in consumer preferences have helped boost industry revenue over the past five years, rising external competition has gradually constrained the performance of specialty food stores. Industry operators have experienced high competition from the specialty food aisles of mainstream supermarkets and grocery stores, as well as unconventional retail channels such as online food retailers and convenience stores.

³ This industry group comprises establishments primarily engaged in:retailing specialized lines of food products

Grocery Food and Beverage Categories Analysis

Using Nielsen Product Insider and Euromonitor data, United States Department of Agriculture (USDA) Foreign Agricultural Services constructed a table with product categories that show an increase growth potential in Canadian retail sector. These insights may be useful for Alberta agri-food producers in order to identify market trends and to increase innovation in production and value-added processes

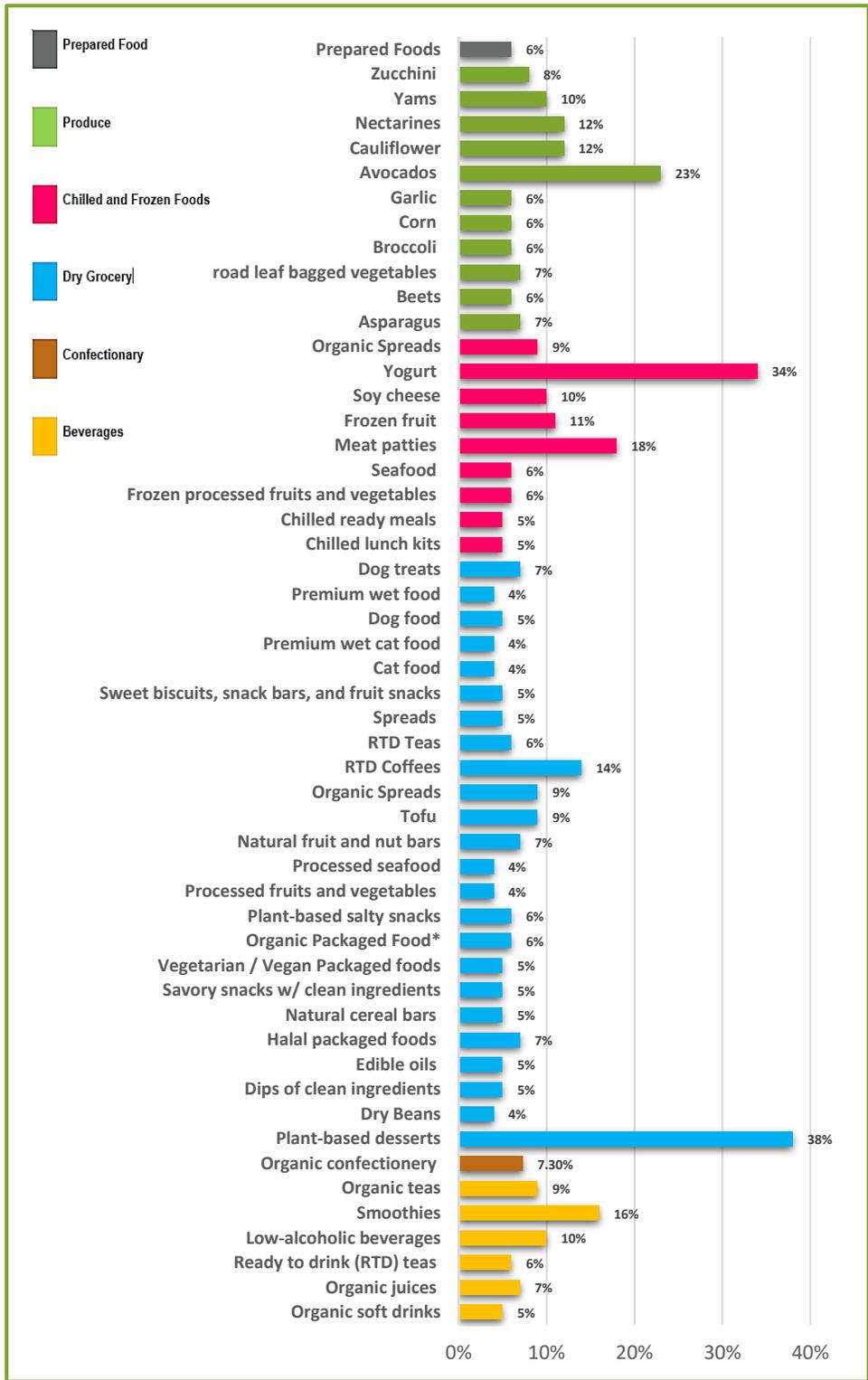
As illustrated in Figure 2, sales growth of products that addresses health and wellness concerns is high. Products with double digit growth provide evidence for consumers' demand for fresh, natural (health and wellness) and convenience attributes. The double-digit growth categories include:

- smoothies and low-alcoholic beverages in the beverage category;
- plant-based desserts and ready-to-drink coffee in the dry grocery category;
- meat patties, soya cheese, frozen fruit and yoghurt in the chilled and frozen food category; and
- avocado, coliflower, nectarin and yams in the produce category.

The reasons behind this trend include the aging population; rise of health conscious millennials and baby-boomers; and busy lifestyles of consumers.

These insights may be useful for Alberta's small and medium-sized enterprises. However, major food brands are also introducing natural, organic and 'better-for-you' products to compete with small-to-medium specialty stores. In addition, smaller meals and snacking continue to be growing trends.

Figure 2: Product Categories with Increased Sales in Canada (2016 -2020 projection)



Source: GAIN Report, USDA, 2017

Data Highlights

As noted in Table 4, overall food and beverage sales in Alberta showed a slight decline of almost two per cent annually and only -0.4 per cent from the second to third quarter of 2018. While year-over-year change is slightly negative for all categories, specialty food stores had the largest percentage

decline from 2017, with a 12.1 per cent decline. Not surprisingly, given that the category also had a -13.9 per cent change from the second to third quarter of 2018 (the summer into fall transition). Convenience stores had the largest positive change in the third quarter with a 6.6 per cent increase.

Table 4: Quarterly Food and Beverage Sales in Alberta, Q3 -2017 to Q3-2018

| | Q3 2017 | Q4 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q2 to Q3 | Annual Q3 Change |
|--|---------|---------|---------|---------|---------|----------|------------------|
| Food and Beverage Stores | \$3,809 | \$3,814 | \$3,390 | \$3,758 | \$3,742 | -0.4% | -1.8% |
| Supermarkets and Other Grocery Stores | \$2,666 | \$2,686 | \$2,528 | \$2,669 | \$2,657 | -0.5% | -0.3% |
| Convenience Stores | \$225 | \$181 | \$172 | \$211 | \$225 | 6.6% | -0.3% |
| Specialty Food Stores | \$166 | \$202 | \$149 | \$169 | \$146 | -13.9% | -12.1% |
| Beer, Wine and Liquor Stores | \$751 | \$745 | \$541 | \$709 | \$714 | 0.8% | -4.9% |

Source: Statistics Canada

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