28th Annual Report

2000-2001
to March 31, 2001

also responsible for Aboriginal Affairs
Preface

Public Accounts 2000-2001

The Public Accounts of Alberta are prepared in accordance with the Financial Administration Act and the Government Accountability Act. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 18 Ministries.

The annual report of the Government of Alberta released June 2001 contains the Minister of Finance's accountability statement, the consolidated financial statements of the Province and a comparison of the actual performance results to desired results set out in the government's business plan, including the Measuring Up report.

On March 15, 2001, the government announced new ministry structures. Since the 2000-2001 fiscal year was substantially completed prior to this announcement, Ministry annual reports and financial statements have been prepared as if the restructuring took place on April 1, 2001, to provide proper accountability for the 2000-2001 fiscal year against the original business plan.

This annual report of the Ministry of International and Intergovernmental Relations contains the Ministers' accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry business plan.

This Ministry annual report also includes other financial information as required by the Financial Administration Act and Government Accountability Act, either as separate reports or as a part of the financial statements, to the extent that the Ministry has anything to report.
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Ministers’ Accountability Statement

The Ministry’s annual report for the year ended March 31, 2001, was prepared under our direction in accordance with the Government Accountability Act and the government’s accounting policies. All of the government’s policy decisions as at September 10, 2001 with material economic or fiscal implications of which we are aware have been considered in the preparation of this report.

[original signed]      [original signed]
Halvar Jonson       Pearl Calahasen
Minister of International and     Minister of Aboriginal Affairs and
Intergovernmental Relations     Northern Development
Message from Minister Jonson

In the global economy, maintaining strong relations with other countries and with other governments is more and more important. This is especially true for Alberta. One in three jobs in the province depends on international trade, so it’s crucial for Alberta to be active in building relationships overseas and within North America.

International and Intergovernmental Relations played a key role in 2000-2001 to ensure Alberta maintained an active presence on the world stage and within Canada. Much of that work crossed department lines, involving support and strategic advice to other ministries.

Some of the main accomplishments of the year included: securing more health funding for the province, helping Alberta’s forestry industry get prepared for the expiry of the softwood lumber agreement, undertaking missions to key trading partners in Asia, helping bring down trade barriers and other impediments between provinces, developing a clear strategy for Alberta’s twinnings, pressing for liberalized trade at the international level, and building stronger relations with Montana, Idaho, and other U.S. states.

It was an exciting and productive year. Milestones were reached, foundations were built, and work continued in priority areas. Alberta has reached record export levels, up to nearly $55 billion in 2000. This achievement is certainly due in part to the efforts of this Ministry at building relations with other governments.

The performance measures contained in this report, including the 2001 results of a bi-annual client survey, demonstrate that International and Intergovernmental Relations continues to successfully meet the needs of other government departments and the private sector.

In the coming year, the Ministry will continue to improve its efforts to be an effective and valuable contributor to the province as it carries out its core businesses and objectives.

[original signed]

Halvar Jonson
Minister
Message from Minister Calahasen

It was another productive year with many positive results for the Ministry in the area of Aboriginal Affairs and I was honoured to serve as Associate Minister.

During the 12-month period, a coordinated provincial approach toward Alberta’s relationship with Aboriginal people commenced. Alberta began to make great strides, setting the standard for provincial Aboriginal policy across Canada through the introduction of the “Aboriginal Policy Framework,” the first of its kind in the nation. Concurrent with the framework was the development and introduction of the Aboriginal Policy Initiative, one of four cross-government priorities.

Strategies were developed to encourage industry, governments and Aboriginal communities to work more closely together in partnerships and joint ventures, to assist in achieving enhanced well-being and self-reliance. In addition, numerous longstanding issues were resolved with First Nations; a First Nations Gaming Policy was successfully negotiated and received cabinet approval; and a number of urban Aboriginal initiatives were undertaken, including assistance for the Amiskwaciy Academy in Edmonton and the urban initiative in Calgary.

Work also continued in several areas that advanced significant Metis projects. The inclusion of Metis children in the Child Welfare Act was examined; assistance was provided for the acquisition of housing units; and there was help in the area of learning.

It was a year of progress, a time of much success. I was pleased to be part of the ministry’s efforts and look forward to the challenges ahead.

[original signed]

Pearl Calahasen
Minister of Aboriginal Affairs and Northern Development
Management's Responsibility for Reporting

The executives of the individual entities within the Ministry have the primary responsibility and accountability for the respective entities. Collectively, the executives ensure the Ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government’s fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Minister of International and Intergovernmental Relations and the Minister of Aboriginal Affairs and Northern Development. Under their direction, we oversee the preparation of the Ministry’s annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The financial statements are prepared in accordance with the government’s stated accounting policies.

As Deputy Ministers, in addition to program responsibilities, we establish and maintain the Ministry’s financial administration and reporting functions. The Ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance, the Minister of International and Intergovernmental Relations, and the Minister of Aboriginal Affairs and Northern Development any information needed to fulfill their responsibilities; and,
- facilitate preparation of Ministry business plans and annual reports required under the Government Accountability Act.

In fulfilling our responsibilities for the Ministry, we have relied, as necessary, on the executive of the individual entities within the Ministry.

[original signed]         [original signed]
Gerry Bourdeau  Patricia Meade
Deputy Minister  Deputy Minister
International and Intergovernmental Relations  Aboriginal Affairs and Northern Development

September 10, 2001
Overview

The core business of the ministry, as defined in the 2000-2003 business plan, is to provide leadership in the management of Alberta’s intergovernmental and Aboriginal relations. The ministry pursued its core business by focusing on three goals:

**Goal 1:** To secure benefits for Alberta from strengthened international relations.

**Goal 2:** To secure benefits for Alberta as an equal partner in a revitalized, united Canada.

**Goal 3:** To support Aboriginal people and governments in achieving self-reliance and enhanced well-being.

Under each goal, the business plan identifies several key results for the Ministry to achieve.

The above organizational chart reflects the Ministry's 2000-2001 structure up until March 15, 2001 when the Ministry was restructured. The most significant change was that Aboriginal Affairs became an independent Ministry. For information about the current structure, contact either Ministry.

International and Intergovernmental Relations
(780) 422-1510
www.iir.gov.ab.ca

Aboriginal Affairs and Northern Development
(780) 415-0900
www.aand.gov.ab.ca
Ministry Sections

Sections within the Ministry:

Aboriginal Affairs
Leads the development of strategies and policies to achieve the Alberta government's goal that the well-being and self-reliance of Aboriginal people in Alberta will be comparable to that of other Albertans. Development and implementation of these strategies and policies requires close cooperation with other Alberta ministries and strategic partnerships with public, private and Aboriginal communities.

Canadian Intergovernmental Relations
The Canadian Intergovernmental Relations section works with other Alberta government departments and the federal government to ensure that Alberta's interests are represented in the Canadian federation.

International Relations
The International Relations section works with other Alberta government departments to advance Alberta’s strategic international interests, to develop and advance the province’s international relationships.

Trade Policy
The Trade Policy section deals with domestic and international trade and investment agreements, negotiations and disputes affecting Albertans. It pursues policies that meet Alberta's objectives of reducing trade and investment barriers.

Ministry Support Services
The Ministry Support Services section coordinates provision of financial services, human resources services, information technology, records management and administration for the ministry.

Corporate Communications
The Corporate Communications section provides a wide range of services including strategic communications planning, issues management, media monitoring and relations, and the coordination of the Internet homepage, advertising and printing services.

Entities under the Ministry:

Metis Settlements Transition Commission
The Commission was established by the Metis Settlements legislation, and is an independent corporation responsible for the successful implementation of the legislation.

Metis Settlements Appeal Tribunal
The Appeal Tribunal hears land and membership appeals between settlement members and councils.
The following are highlights of IIR’s key accomplishments during the 2000-2001 fiscal year:

- **IIR set the standard for provincial Aboriginal policy across Canada by being the first to release a comprehensive policy statement on Aboriginal relations—the Aboriginal Policy Framework.**

- **IIR helped secure $2.2 billion in federal funding over five years (more than $500 million a year by 2006) for key Alberta social programs including health care.**

- **With the Canada-U.S. Softwood Lumber Agreement expiring, IIR helped reduce Alberta’s vulnerability to U.S. countervail actions on softwood lumber by working closely with other departments and Alberta’s forest industry.**

- **Alberta’s concerns about Montana’s highway procurement process were resolved thanks to use of an Alberta-Montana informal dispute resolution mechanism.**

- **Agreements with the Metis Settlements General Council and the Peigan Nation helped forge stronger relations between the Alberta government and Aboriginal people.**

- **IIR helped plan and support key international missions to Asia and Europe to build strong relationships with other countries and to ensure Alberta’s trade priorities are known.**

- **IIR took leadership at breaking down interprovincial barriers by launching a website to raise awareness about the Agreement on Internal Trade, and by communicating and consulting with hundreds of Alberta stakeholders about the agreement.**

- **An innovative new office was created in the Ministry—the International Governance Office—to coordinate the Alberta government’s participation in international governance projects.**

- **IIR participated in the creation of a First Nations Gaming Policy for the province.**

- **IIR completed a comprehensive review of its Twinning Strategy.**
Goal One

To secure benefits for Alberta from strengthened international relations

Key Result: Strengthened Alberta intergovernmental relationships with key foreign economic partners.

Cross-Government Coordination
IIR continued to work closely with other ministries to ensure that the Alberta Government’s international activities and initiatives were coordinated, and consistent with the “Framework for Alberta’s International Strategies.” The Assistant Deputy Minister’s Committee on International Relations was established for this purpose. It involves ten departments, working together to ensure early identification of emerging international issues and government-wide coordination of international issues and projects. Key international initiatives during the year by IIR and other departments included a report on international offices, an International Education Strategy, an International Marketing Strategy, a review of Alberta’s twinning strategy, and the establishment of Alberta’s International Governance Office.

Alberta’s Twinning Strategy
IIR completed a cross-government review of Alberta’s twinnings or sister-province relationships in December 2000. The review clearly demonstrated the value of twinnings to the Alberta economy and identified priority areas for future activity. Over the past 20 years, Alberta entered into twinning relationships with various states or provinces around the world. These relationships lead to increased economic activity and improved relations with Alberta’s international partners.

International Governance Office
IIR established an International Governance Office in April 2000 to coordinate and manage the Alberta government’s participation in international governance projects. The office worked with several Alberta government ministries (including Environment, Treasury, Learning, Resource Development, Agriculture Food and Rural Development) on international development opportunities in Ukraine, China, Russia and South Africa. One major governance project involved cooperation with a Calgary company to deliver a multi-million dollar reform of China’s public sector. An International Governance Office Advisory Committee four MLAs was established to review activities and future directions for the office.

United States Initiatives
The United States continued to be Alberta’s biggest trading and investment partner in 2000-2001. IIR continued building on Alberta’s positive working relationships with its U.S. neighbours and trading partners through a number of mechanisms, including U.S. state-level organizations and bilateral cooperation agreements.

Premier Klein discussed trade, transportation and border crossing issues with Governors of western U.S. states at the May 2000 Western Premiers’ Conference in Manitoba. This was the second time the Governors had taken part in the conference. Thanks to Alberta’s leadership, annual joint meetings are now held between western premiers and governors. This is a valuable
means of improving cross-border communication so issues can be resolved before they escalate into disputes.

In May 2000, Alberta and Idaho strengthened ties by signing a cooperation agreement. The agreement recognizes the importance of cooperative cross-border relationships and is intended to address issues before they escalate into disputes. An Alberta-Idaho task force was created with private and public sectors representatives from both sides of the border. Annual meetings will be held to identify areas of cooperation, and address emerging issues.

Alberta and Montana settled their disagreement over Montana’s protectionist highway procurement legislation (Senate Bill 330) without resorting to legal appeals thanks to the informal dispute resolution process under the Montana-Alberta Bilateral Advisory Council. IIR and other ministries demonstrated to Montana that Alberta’s highway construction procurement practices provided a level playing field for Montana and other foreign construction companies to bid on Alberta projects. As a result, Montana amended its legislation, and now grants Alberta companies reciprocal, non-discriminatory access to Montana projects.

IIR coordinated the June 2000 meeting of the Montana-Alberta Bilateral Advisory Council meeting in Helena, Montana. The meeting highlighted areas of on-going cooperation in water management, agriculture, culture, transportation, border facilities and tourism.

Relationships with key legislators and business leaders in the U.S. were enhanced during June 2000 meetings with the Pacific Northwest Economic Region in Idaho. The meetings focused on cooperation in agriculture, transportation, tourism, cross-border mobility of professionals, and regional informal dispute resolution. Alberta's leadership in enacting reforms to this organization resulted in increased participation by members, greater focus of working groups and increased relevance of the organization.

The November 2000 annual meeting of the Council of State Governments-WEST in San Diego was an opportunity to highlight Alberta’s strengths and to emphasize the mutual benefits arising from cross-border cooperation, particularly in agriculture and transportation. Alberta was the first non-U.S. member of the Council.

**Mexico-Latin America Initiatives**

Governor Aleman from Mexico's oil-producing state of Veracruz visited Alberta in April 2000 to discuss stronger ties between Alberta and Mexico particularly given the growing continental emphasis on energy issues and the election of President Fox in Mexico. Alberta currently has a twinning agreement with the Mexican state of Jalisco.

Alberta’s twinning arrangement with Neuquen, Argentina (a major oil and gas producing state) was re-focused on economic opportunities by a new agreement signed in November 2000 by Neuquen Governor Sobisch and Premier Klein. The agreement promises further cooperation between Alberta and Neuquen, particularly in education, oil and gas, and palaeontology.
Asia-Pacific Initiatives
A mission to Japan, Korea and China in June 2000 advanced Alberta’s relations with Japan, China, and Korea—Alberta’s three largest overseas trade and investment partners. The mission included stops in Alberta’s sister provinces in each country. IIR promoted training opportunities for Asian teachers of English, updated key Asian decision makers on Alberta’s economic and political situation, and conveyed the message that Alberta is a good place to do business.

In January 2001, Premier Klein took part in a seven-day trade mission to Hong Kong and China. On the mission, the Premier discussed the need for a direct air link between Alberta and Hong Kong, and met with companies regarding new and on-going investment opportunities in Alberta. The Premier also promoted Alberta’s tourism industry, specifically Edmonton’s 2001 IAAF World Championships in Athletics and the Calgary Stampede through participation in Hong Kong’s Chinese New Year parade and a Stampede barbeque attended by more than 4,000 people.

Alberta welcomed the Governor of Hokkaido, Tatsuya Hori, and his delegation to Alberta in September 2000 to mark the 20th Anniversary of Alberta’s twinning relationship with Hokkaido. Hokkaido and Alberta embarked on several new joint initiatives, including food processing, research and development cooperation, and a pilot program to train Hokkaido English-language teachers.

Europe, Russia, and the Middle East Initiatives
An Advisory Council on Alberta-Ukraine Relations was created in November 2000 to serve as a two-way information resource between Alberta’s Ukrainian community and the Alberta Government. The Council is intended to identify opportunities for further co-operation and to look for ways to strengthen ties between the governments of Ukraine and Alberta.

IIR continued to pursue opportunities for new initiatives with the Tyumen Oblast region in Russia (including Tyumen, Yamalo Nenets, and Khanti-Mansii). IIR coordinated a mission to the region by Minister of Transportation, Walter Paszkowski, and MLA LeRoy Johnson in September 2000 to discuss future bilateral relations with this major petroleum producing region.

Northern Forum
IIR continued to participate in The Northern Forum, a non-profit organization with 23 northern sub-national government member regions. Through its membership, Alberta was able to promote its expertise on northern development and governance to member regions. Alberta Environment actively participated in planning for a Youth Eco-Forum to be held in conjunction with the Northern Forum’s 10th Anniversary and 5th General Assembly in Edmonton, Alberta in September 2001. Plans for the 5th General Assembly are being coordinated with the new Ministry of Aboriginal Affairs and Northern Development.

International Missions and Visits
IIR played a lead role in coordinating and assessing proposed Ministerial international missions. These efforts helped ensure that cross-government international travel in 2000-2001 proceeded in a coordinated and strategic manner, focusing on Alberta’s priority countries. IIR developed strategic programs for more than 70 visiting delegations from 30 countries.
Translation Bureau
IIR continued to provide Alberta Government departments with high quality translation and interpretation services through contracted free-lance translators and interpreters. In addition, the department assisted professional translators and interpreters in upgrading their skills in Chinese, Spanish, French and other key languages.

Key Result: Expanded trade liberalization and foreign market access for Albertans through international trade and investment agreements.

Trade Mission to Europe
During the Minister’s September 2000 trade policy mission to Europe, IIR pressed for agricultural trade liberalization and helped increase international awareness about Alberta’s international trade negotiation priorities by presenting specific proposals to international organizations and Alberta’s trading partners. IIR presented these proposals for reforming rules related to anti-dumping measures on agricultural products to representatives of the World Trade Organization (WTO), the Organization for Economic Cooperation and Development, the European Union and delegations from specific European countries.

Cairns Ministerial Conference
The Minister of IIR presented Alberta’s proposals for liberalized international trade and for reform of anti-dumping laws for agricultural products at the October 2000 Cairns Ministerial Conference in Banff. The Minister of IIR presented Alberta’s priorities to international agricultural leaders at the conference. The conference included representatives from 15 major agricultural exporting countries seeking to cooperate on WTO agricultural negotiations.

Trade Disputes
With the Canada-U.S. Softwood Lumber Agreement expiring on March 31, 2001, IIR helped reduce Alberta’s vulnerability to U.S. countervail actions on softwood lumber by helping ensure initiatives undertaken by Alberta Environment and Alberta Sustainable Resource Development took into account the implications under the agreement. IIR also consulted with the private sector and took part in the Alberta government’s information and consultation sessions to ensure Alberta’s lumber industry was aware of the potential implications to their industry after the agreement expired. When the agreement expired, Alberta lumber exporters were no longer bound by the Agreement’s permit fees and quotas, but were vulnerable to U.S. trade actions.

IIR worked with Alberta Agriculture, Food and Rural Development to modify Alberta’s dairy export regime in response to an October 1999 ruling by the World Trade Organization. The ruling indicated that Canada’s dairy pricing system involved the use of export subsidies. IIR continued to defend the Alberta dairy system following a request by the U.S. and New Zealand for a compliance panel to rule on the consistency between the new provincial mechanisms and the WTO’s ruling.

IIR challenged the 1980 United States Crude Oil Windfall Profit Tax Act and highlighted to the U.S. Ambassador to Canada the negative impact of tax credits provided to U.S. coal producers.
under the Act. Alberta also submitted comments to a U.S. Internal Revenue Service investigation of this matter initiated in November 2000. A ruling on Alberta’s challenge is expected to follow.

NAFTA Implementation

IIR helped ensure Alberta continues to respect the terms of the North American Free Trade Agreement (NAFTA) and its side agreements, the North American Agreement on Environmental Cooperation and the North American Agreement on Labour Cooperation. IIR worked with Alberta Environment and Alberta Human Resources and Employment to ensure the provisions of the NAFTA side agreements are respected and that Alberta’s interests were reflected in Canada’s overall approach to the side agreements.

IIR also participated with the federal government in developing Canada’s approaches to clarifying NAFTA’s investor-state dispute resolution process. As well, IIR provided input to the federal government about cases involving Canada under NAFTA’s investor-state provisions. In addition, the department provided advice and assistance to Alberta Learning regarding the exemptions of the education sector from NAFTA obligations.

CTRADE

IIR helped promote dialogue on international trade policies affecting Alberta by participating in the federal-provincial-territorial committee of officials responsible for trade policy (CTRADE). Through these discussions, IIR helped influence Canada’s position on:

- WTO services (General Agreement on Trade in Services) and agriculture negotiations;
- FTAA negotiations on government procurement provisions;
- the environmental and labour cooperation side agreements being negotiated as part of a bilateral trade agreement between Canada and Costa Rica;
- the aspects of the Canada-European Union wine negotiations which impact upon Alberta’s jurisdiction over liquor boards; and,
- the implementation of the Cartagena Protocol on Biosafety ensuring that the agreement does not become a barrier to international trade, particularly for Alberta’s agricultural sector.

Consultations

IIR consulted stakeholders, including members of the private sector and government departments, on issues related to trade in softwood lumber, the WTO services negotiations, and electronic commerce and dispute settlement under trade agreements. The Ministry also surveyed service exporters to identify and develop country and sector priorities for the services negotiations in the WTO and Free Trade Agreement of the Americas.

Trade Studies

IIR undertook several studies in 2000-2001 on international trade and investment, including:

- 2000 Alberta Service Export Survey;
- Alberta Tariff Reduction and Elimination Priorities, 2000;
- Alberta’s Non-NAFTA Hemispheric Tariff Reduction and Elimination Priorities; and,
- Alberta and Western Canada Export Experience under the Free Trade Agreements: 1988-1999.

Since NAFTA was introduced, Alberta’s export goods to all foreign countries rose by 240 percent or more than $54 billion.
Goal Two
To secure benefits for Alberta as an equal partner in a revitalized, united Canada

Key Result: Effective participation by Alberta in the federation.

First Ministers’ Meeting
IIR helped achieve restoration of federal funding under the Canada Health and Social Transfer to 1994-95 levels (by 2002-2003) at the September 2000 First Ministers’ Meeting. Alberta will receive additional funding of approximately $2.2 billion over five years (more than $500 million annually by the year 2006) for key social programs including health care and early childhood development.

On health care, IIR worked closely with Alberta Health and Wellness along with other jurisdictions to help develop an “Action Plan” for the continued renewal of health care systems in Canada, which First Ministers released. The plan identified eight priority areas for health care reform on which governments agreed to work cooperatively. IIR also helped develop the First Ministers’ framework for developing ‘comparable’ performance indicators for health systems across Canada. Key factors in achieving agreement at the First Ministers’ Meeting were the reports on health care approved at the 2000 Annual Premiers’ Conference: “Premier’s Commitments to their Citizens on Health” which outlined the common position of Premiers on health care reform and renewal; and “Understanding Canada’s Health Care Costs” which demonstrated continuing cost pressures facing provincial health systems. IIR had a central role in developing these reports and they received extensive nation-wide media attention which helped increase public support for the full restoration of Canada Health and Social Transfer funding.

On early childhood development, IIR worked closely with Alberta Children’s Services to ensure Alberta’s strategic goal of maximum provincial flexibility in additional funding for early child development was met. First Ministers identified priority actions areas for children (healthy pregnancy, birth and infancy; parenting and family supports; development, learning and care; and community supports), and committed to working with Aboriginal people to find practical solutions to address the developmental needs of Aboriginal children. They also agreed to be accountable to their constituents for the programs and services they deliver. A key factor contributing to the consensus achieved at the First Ministers’ Meeting was the provincial consensus on early childhood development, which Premiers unanimously approved at the 2000 Annual Premiers’ Conference and which IIR helped to develop.
Annual Premiers’ Conference
At the Annual Premiers’ Conference in August 2000, Premiers achieved consensus on health care (laid out in the report “Premiers’ Commitments to their Citizens on Health”) which served as a basis for the Premiers’ negotiations with the Prime Minister at the September First Ministers’ Meeting. IIR played a key role in preparing the Premier for this conference, which provided Premiers an opportunity to build and achieve consensus on a number of important issues, including:

- the need to address the fiscal imbalance between the federal and provincial governments;
- full restoration of the Canada Health and Social Transfer to 1994-1995 levels and the creation of an appropriate escalator to ensure sustainable health care;
- endorsement of the provincial-territorial paper on dispute resolution as an appropriate mechanism for resolving intergovernmental disputes;
- endorsement of the principles of the “Provincial Consensus Paper on Early Childhood Development” as the basis of a provincial position in negotiating an early childhood initiative with the federal government; and,
- a call for a Canada-wide transportation strategy.

Western Premiers’ Conference
In May 2000, Alberta participated in the Western Premiers’ Conference in Brandon, Manitoba. Premiers engaged in discussion on a number of topics of provincial importance, ranging from the fiscal imbalance, health, children’s issues, agriculture and trade, to the environment. Governors from western U.S. states took part in the last session of the conference.

Federal Legislation
IIR worked with other Ministries to examine the strategic and jurisdictional implications for Alberta of new and proposed federal legislation and regulatory changes. IIR and Alberta Environmental Protection worked with key stakeholders to review proposed federal legislation to protect the habitat of endangered species. IIR worked with Alberta Environmental Protection to develop strategies to address federal government amendments to the Canadian Environmental Assessment Act. Despite Alberta’s concerns, the federal government introduced amendments to the Act that did not reflect the common position of the provinces and territories to recognize the role and expertise of provinces in environmental assessments.

IIR participated in an Interdepartmental Steering Committee (chaired by Alberta Infrastructure) which coordinated and developed Alberta positions for the federal panel review of the Canada Transportation Act.

Intergovernmental Agreements
IIR reviewed and approved all intergovernmental agreements entered into by the Government of Alberta, as required by the Government Organization Act (see page 45). IIR also provided recommendations and support to other ministries in negotiating agreements and provided advice as to whether agreements were consistent with the broad intergovernmental objectives of the Alberta government. As part of this, IIR assessed the implications of agreements, and recommended specific negotiating strategies where appropriate.
Key Result: A Canadian federal system that better serves Albertans’ needs.

Social Union Framework Agreement
IIR continued to work with government departments (Human Resources and Employment, Children’s Services, Community Development, Learning, Health and Wellness, Justice, and Finance) on implementing the Social Union Framework Agreement in Alberta. Key components of this work in 2000-2001 were implementing the mobility and dispute settlement provisions of the agreement.

IIR coordinated a review of Alberta’s social programs to ensure they met the mobility commitments of the agreement. The report was completed in May 2000. Three social programs that were inconsistent with the agreement were identified by the review and corrective action was taken on each by the appropriate Ministry. Alberta was the first jurisdiction to publicly release its report.

IIR led intergovernmental efforts to develop the dispute settlement provisions of the Social Union Framework Agreement. Ministers reached consensus on the dispute resolution mechanism through the provincial/territorial Ministerial Council on Social Policy Renewal and provided it to Premiers for their consideration at the August 2000 Annual Premiers’ Conference. The federal government committed to working with provinces and territories on a dispute settlement mechanism by March 2001, but had not yet provided a response to the Premiers’ model at the end of the fiscal year.

Federal-Provincial Relations
Throughout the year, IIR worked with other departments to advance Alberta’s interests to the federal government. IIR worked with Alberta Infrastructure to conclude a six-year agreement to undertake a program which will provide approximately $178 million in federal funding to Alberta to improve municipal infrastructure.

IIR worked with Environmental Protection and Economic Development to review and assess federal national park management practices and initiatives for their potential impact on Alberta tourism and public land management practices.

IIR continued work with Sustainable Resources Development to provide advice and assistance regarding Alberta’s efforts to meet the challenges of global warming. During their fall joint meeting, Environment and Energy Ministers agreed to a National Climate Strategy and the first national climate change business plan.

IIR worked with Environmental Protection to help foster a cooperative working arrangement between Alberta and the federal Department of Fisheries and Oceans to reduce overlap and duplication for Alberta citizens in the management of provincial resources and the environment as a result of significantly expanded federal Fisheries and Oceans operations within Alberta.

IIR worked with Agriculture, Food and Rural Development to assist on a number of key intergovernmental issues including pressing the federal government on changes to Canada’s grain transportation and handling system, and developing a federal-provincial framework for agriculture farm income assistance.
Senate Nominees
IIR kept Senate reform on the national agenda during year by pressing the federal government to appoint one of Alberta’s two democratically elected Senate nominees to the Canadian Senate when a vacancy became available, and by expressing the province’s concerns when neither of Albertans’ nominees was appointed in April 2000.

The Role of Canada’s Auditor General
IIR supported the development of a research paper produced by the Canada West Foundation, an independent public policy research institute. The paper, entitled “Following the Cash: Exploring the Expanding Role of Canada’s Auditor General,” looked at the evolving role of the federal Auditor General and raised questions about the activities of the office of the Auditor General on Canada’s federal system of government. The research paper added to the national dialogue surrounding federal-provincial roles and responsibilities, particularly with respect to accountability matters.

Key Result: Effective leadership by Alberta that supports a strong and united Canada

National Unity
IIR monitored national unity developments, helped Alberta formulate strategies related to national unity, and assessed Canada’s fiscal transfers, including the potential implications of continued fiscal imbalance between the federal government and provinces and territories. IIR also assessed the implications on national unity of the Quebec government’s Bill 99 (An Act respecting the exercise of the fundamental rights and prerogatives of the Quebec people and the Quebec State), which states that the Quebec people have an inalienable right to freely decide the political regime and legal status of Quebec.

Key Result: Expanded Canadian internal trade liberalization which promotes the free flow of goods, services, capital and labour across Canada.

The Agreement on Internal Trade
IIR helped Alberta succeed in completing all its outstanding administrative obligations under the Agreement on Internal Trade in 2000-2001. In addition, IIR introduced unique initiatives to implement the agreement within Alberta and to increase awareness about it throughout the province.

IIR also continued to manage and monitor the agreement within the province in order to anticipate and prevent any disputes being launched against Alberta. Equally important, IIR also monitored the practices, policies and actions of other provinces and the federal government that may affect the ability of Albertans to do business or seek employment in other parts of Canada. The agreement still requires full participation by all provinces.
**Internal Trade Website**

IIR launched the most comprehensive internal-trade website in Canada aimed at raising awareness of the Agreement on Internal Trade within Alberta. The site has been successful in addressing barriers to trade Albertans encounter. A website registration form allows individuals and businesses in Alberta to securely register any problems experienced in doing business in another province.

**Stakeholder Consultations**

Meetings with Alberta’s private sector in October 2000 helped establish priorities for the next ministerial meeting on the Agreement on Internal Trade. In addition, IIR communicated with over 600 municipalities, academic institutions, school boards and hospitals (the “MASH” sector) and over 50 professional regulatory bodies regarding the Procurement and Labour Mobility Chapters of the Agreement on Internal Trade. This helped ensure that the MASH sector in Alberta was conducting its business in accordance with the agreement and that regulatory bodies were completing the necessary changes required to facilitate interprovincial mobility.

**Committee on Internal Trade**

As co-chair of the Committee on Internal Trade (a group comprised of cabinet-level representatives from provinces, territories, and the federal government established to oversee the negotiation and implementation of the Agreement), Alberta helped influence other provinces to take the kind of strong action that Alberta has taken to implement the Agreement on Internal Trade. The April 2000 meeting of the committee resulted in renewed optimism and commitment by ministers to review the agreement’s outstanding obligations. Ministers also agreed to meet annually to help stimulate the necessary momentum to implement the agreement. Since that meeting, IIR proposed vigorous new approaches for the energy and procurement negotiations of the agreement to help resolve impasses concerning the implementation of an Energy Chapter and on coverage of provincially-owned Crown corporations under the procurement provisions.

**Internal Trade Representatives**

As co-chair of the Committee on Internal Trade, IIR helped resolve a number of outstanding internal trade matters, and helped make the Internal Trade Secretariat more efficient and effective. IIR helped introduce an aggressive forward-looking agenda and work plan for Internal Trade Representatives and for the Management Board of the Internal Trade Secretariat. IIR also developed a comprehensive operating plan for the Secretariat that includes goals and measurable outcomes, and implemented comprehensive evaluation and performance objectives for the executive director of the Secretariat.

**Federal Hiring Practices**

IIR initiated consultations with the federal government calling for the removal of discriminatory hiring practices being used by the federal Public Service Commission. Alberta argued that all Canadians should have an opportunity to apply for a federal public service position regardless of their place of residence, and that the current federal policy was inconsistent with the labour mobility provisions of the Agreement on Internal Trade. The policy is being reviewed by the federal government.
**Goal Three**

*To support Aboriginal people and governments in achieving self-reliance and enhanced well-being*

**Key Result:** A coordinated provincial approach to Alberta’s relationship with Aboriginal people.

**Aboriginal Policy Framework**

IIR set the standard for provincial Aboriginal policy across Canada by being the first to release a comprehensive policy statement on Aboriginal relations while actively helping Aboriginal Albertans participate more fully in the Alberta economy. “Strengthening Relationships: The Government of Alberta’s Aboriginal Policy Framework” was released in September 2000 following extensive province-wide discussions with Aboriginal communities, industry, other governments and interested Albertans.

The framework has two goals and 44 commitments to action. The framework commits the Government of Alberta to work with Aboriginal people and other interested parties to identify strategies and targets that enhance the individual and community well-being and self-reliance of Aboriginal people, and to clarify federal, provincial and Aboriginal roles and responsibilities by addressing the needs, gaps and overlaps in federal, provincial and community programs and services.

In response to feedback from Aboriginal leaders, the Alberta government will also:

- work with Aboriginal, industry and government leaders to develop an Aboriginal capacity-building strategy that will address community and individual needs for training, employment and business opportunities;
- develop strategies to encourage industry/Aboriginal partnerships and joint ventures to enable Aboriginal people to participate more actively in the Alberta economy;
- develop best practice guidelines together with First Nations and industry for the study of traditional uses of public lands;
- work with the leaders of First Nations and Aboriginal communities so that culturally significant sites on public land are identified and noted;
- work with Aboriginal organizations to develop culturally appropriate ways to deliver services and programs to their members; and,
- continue to work with the eight Metis Settlements in Alberta as they move to become self-regulating and self-reliant governments.

**Aboriginal Policy Initiative**

Along with the development of the Aboriginal Policy Framework, an Aboriginal Policy Initiative was introduced as one of the four Alberta government 2000-2001 cross-government priorities. Under the Initiative, IIR worked to develop objectives, strategies and targets in the areas of health status, life expectancy, educational attainment, employment and training, and the clarification of federal/provincial/Aboriginal roles and responsibilities on partnership projects.
Intergovernmental Initiatives
IIR participated along with federal/provincial/territorial/Aboriginal officials in closely examining the issue of Aboriginal participation in the economy. Officials completed a report entitled “Strengthening Aboriginal Participation in the Economy” aimed at addressing challenges and barriers, best practices, and suggested roles and responsibilities for Aboriginal, government and private sector stakeholders.

Canada-Alberta Partnership Forum
The Canada/Alberta Partnership Forum was established in November 2000 to facilitate effective partnerships among Aboriginal organizations, industry, and government. The forum will work to minimize jurisdictional disputes, and will center its efforts on specific Aboriginal community-based projects with a focus on broad economic development and capacity-building.

Metis Nation of Alberta Association
IIR worked with the Metis Nation of Alberta Association to further refine the Association’s funding arrangement. This work resulted in specific outcomes and objectives that addressed areas where the Association could improve its performance. The Association, with the assistance of IIR officials, undertook a survey of its members and clients (including Alberta government departments) and identified areas for improvement. As a result, Alberta government departments and the Association agreed to undertake a comprehensive administrative and operational review.

In addition, IIR and other ministries worked with the Association on several projects that advanced Metis issues, including:
- an examination of the inclusion of Metis children in the Child Welfare Act;
- the acquisition of housing units for Metis families;
- education information catalogues for students;
- a preliminary management plan for the Metis Education Foundation;
- a Metis Education Business Plan;
- a feasibility study for a Metis Education and Cultural Institute; and,
- a development plan for the Lakeland Aboriginal Human Resources Centre.

Friendship Centres
IIR provided funding to 20 Alberta friendship centres and the Alberta Native Friendship Centre Association which are key Aboriginal organizations in urban areas, assisting Aboriginal people looking for employment, housing, health and other information.

Urban Aboriginal Initiatives
IIR continued to improve the well-being of Aboriginal people living in cities by working with multi-stakeholder committees for the Edmonton Urban Aboriginal Initiative and the Calgary Urban Aboriginal Initiative. Funding for Amiskwaci Academy (an Aboriginal Student High School) was secured through the Edmonton Initiative. The Calgary Urban Aboriginal Initiative proposed structures and support committee memberships to examine issues and concerns of Calgary’s urban Aboriginal populations.

Understanding Relations between First Nations and Alberta
Providing Information
IIR continued to collect and provide information and data about Aboriginal people in the province to Alberta government departments, the public, the private sector and other governments. This information helped support the Aboriginal Policy Initiative, the Alberta Children’s Initiative, the second phase of Health Canada’s Aboriginal Head Start Program and a number of Native Friendship Centres.

Funding Support
IIR provided financial support to a number of organizations to facilitate Aboriginal-specific initiatives in areas such as economic and business plan development; environmental protection projects; and education, youth, and cultural awareness projects and events. Examples of initiatives which received funding support are:

- Lesser Slave Lake Indian Regional Council – economic improvement;
- Lesser Slave Lake Indian Regional Council – environmental monitoring;
- National Aboriginal Day celebrations – cultural activities;
- Edmonton Public Schools – Amiskwaciy Academy;
- Edmonton Public Schools – Amiskwaciy Academy (Fashion Design program);
- Metis Settlement General Council – Kikino Sustainable Development Project;
- National Aboriginal Achievement Awards;
- Olds College and Peerless Lake – website development;
- Aboriginal Holistic Sports Development Society – sport programs;
- Child Friendly Calgary Society – Youth Conference;
- Native Seniors Centre – Cultural and Spiritual Journeys;
- Siksika Nation – Interpretive Centre;
- Television Edmonton Aboriginal Media Society;
- University of Alberta, Faculty of Business Aboriginal Careers Initiative; and,
- University of Lethbridge – Native Awareness Week.

Team Alberta at EXPO 2000
In October 2000, IIR supported “Alberta Days” at Expo 2000 in Germany by providing advice on Aboriginal issues and Aboriginal performers, and by reviewing the Aboriginal content of multimedia materials and background information.

Key Result: Accountable, self-regulating and self-reliant Metis Settlement governments

Metis Settlements Economic Viability Strategy
As part of a four year process, IIR and the Metis settlement leadership jointly planned and sponsored an Economic Viability Strategy Conference and Trade Show in June 2000. The event brought together government officials, business representatives, settlement leaders and settlement members to review 14 separate studies that focused on business creation and employment opportunities for the eight Metis Settlements in Alberta. The conference and trade show demonstrated the commitment of all partners to establish and maintain vibrant, self-reliant Metis Settlements.
Alberta/Metis Settlement General Council - Memorandum of Understanding
IIR and the Metis Settlements General Council worked together to improve governance on Metis Settlements. In November 2000 Premier Klein signed an agreement with the Council to establish funding arrangements to the year 2007 and beyond, and to plan for legislative amendments to the Settlements’ governance structure. Since signing the agreement, a steering committee and working group have been established to develop funding and legislative proposals that support enhanced self-regulation and self-reliance for the eight Metis Settlements.

Metis Settlements Business Plans
IIR and the Metis Settlement Transition Commission worked together to develop a process for enhancing the Metis Settlements’ business plan processes. Significant progress was made towards improving the processes by which the Commission verified progress made by each settlement towards the goals identified within their business plans. In addition, the Commission continued to assist individual Metis Settlements in developing objectives, strategies and initiatives for their three-year business plans. These activities helped to accelerate the process of Metis Settlements establishing self-government practices.

Key Result: Increased self-reliance and well-being of Aboriginal communities and people.

Peigan Nation/Alberta Protocol Agreement
IIR continued to facilitate the resolution of numerous, longstanding issues between the Peigan Nation and the Government of Alberta related to environmental, agricultural, resource development and cultural concerns on behalf of a number of government departments. Alberta, the Peigan Nation, and the federal government agreed in June 2000 to work toward resolution of these concerns. The final agreement will provide Alberta with more secure access to the Lethbridge Northern Irrigation Headworks, the settlement of all grievances in relation to the Oldman River Dam, final settlement of all claims to water, and settlement of all costs relating to the Follow-up Environmental Impact Assessment (following the construction of the Oldman River Dam).

First Nations Gaming Policy
IIR helped establish a process through which the First Nations Gaming Authority and the Alberta Gaming and Liquor Commission successfully developed a First Nations Gaming Policy. The Policy was approved by Cabinet in December 2000 and announced in January 2001. While the policy is specific to casinos on reserve land, the First Nations Gaming Policy is based on Alberta’s charitable gaming model and is subject to the same policies of the Alberta Gaming and Liquor Commission as are non-reserve casinos.

Aboriginal Youth Forum
IIR provided advice to Alberta Children’s Services regarding the Aboriginal Youth Forum. Issues addressed at the Forum included culture, language, education, justice, women’s issues, traditions, violence, racism, and legal issues. IIR also participated as coaches and facilitators for a number of the sessions.
Grande Cache Business Planning Initiatives
IIR worked with the Aseniwuche Winewak Nation Society, which represents the six Grande Cache cooperatives and enterprises, to complete and adopt a community business plan, and a sewer and water services strategy. By March 2001, a review of the land tenure system and the Society’s bylaws had been initiated.

Curriculum Development
IIR officials participated in the evaluation/revision of Aboriginal content in the health curriculum (for kindergarten to grade nine) as well as the Career and Life Management high school life skills program. The programs were introduced into schools in September 2000, and will be re-evaluated in 2001 to determine if further revisions are required.

Amiskwaciy Academy
IIR worked with Alberta Learning, Alberta Infrastructure and the Edmonton Public School Board to create a program for Aboriginal students in the City of Edmonton. In September 2000, the Amiskwaciy Academy opened in downtown Edmonton with approximately 300 students enrolled. The Aboriginal-specific school was a positive step in helping guarantee better success for Aboriginal students.

Greenhouse Gas Reduction and Sustainable Development Initiative
In November 2000, IIR and the federal government co-sponsored a $30,000 greenhouse gas reduction feasibility study for the Kikino Metis Settlement. The study will determine which combination of co-generation and heat sink facilities would be most economically viable for the Settlement’s natural gas co-generation unit and complimentary heat-sink facilities. The report is expected to be of considerable interest to industry, environmental bodies, and other groups.

First Nations -Industry Relations
IIR was actively involved in establishing and maintaining positive working relationships among resource development industries and Aboriginal people. In cooperation with Alberta Resource Development, Alberta Energy and Utilities Board and the Canadian Association of Petroleum Producers, the Dene Tha’ First Nation launched a consultative pilot project to facilitate participation in resource development activities. In the upcoming year, Aboriginal Affairs will continue to work with interested community groups to clarify the roles and expectations between industry and the Aboriginal communities.

Job Corps
IIR participated in the delivery of Job Corps projects with the Alexander, Bigstone Cree and Cold Lake First Nations. The Job Corps initiative provides individuals with work skills to facilitate employment. In addition, IIR participated in the ongoing development of a Aboriginal Apprenticeship Committee to guide Aboriginal participants through apprenticeship programs.

Athabasca Tribal Council
IIR worked with the Athabasca Tribal Council and industry partners on assessing various capacity building proposals. A memorandum of understanding signed in 1999 facilitated Alberta’s participation this initiative.
**Key Result: Settlement of those Indian land claims for which the province has a responsibility in a way which is fair and equitable to all parties.**

**Development on Crown Land**
IIR managed an interdepartmental review of Crown land development practices. The result of the review was the creation of a government-wide consultation strategy for development on Crown land.

**Creation of New Indian Reserves**
IIR met with federal government officials to discuss concerns regarding the federal government practice of setting aside, as reserves, private land purchased by First Nations with land claim settlement funds. IIR urged the federal government to adopt a policy where approval for such reserves would not be given until the relevant First Nation and affected municipalities have entered into agreements in regard to bylaw, municipal service and taxation issues. Discussions on a general protocol with regard to reserve creation issues are well underway.
Auditor’s Report on Performance Measures

Report of the Auditor General on the Results of Applying Specified Auditing Procedures to Performance Measures

To the Members of the Legislative Assembly:

I have performed the following procedures in connection with the Ministry of International and Intergovernmental Relations performance measures included in the 2000-2001 Annual Report of the Ministry of International and Intergovernmental Relations as presented on pages 27 to 38.

1. Information obtained from an independent source, such as Statistics Canada, was agreed with the information supplied by the stated source. Information provided internally was agreed to the reports from the systems used to develop the information.

2. The calculations that converted source information into reported measures were tested.

3. The appropriateness of the description of each measure’s methodology was assessed.

As a result of applying the above procedures, I found no exceptions. However, these procedures do not constitute an audit of the performance measures and therefore I express no opinion on the performance measures included in the 2000-2001 Annual Report of the Ministry of International and Intergovernmental Relations.

[original signed]

FCA
Auditor General

Edmonton, Alberta
July 6, 2001
Results Analysis

Performance Measures

In general, the Ministry’s goals are focused on attainment of long-term objectives – building Alberta’s linkages and relationships with other countries; improving Alberta’s export performance; and ensuring that Alberta receives a fair share of federal-provincial funding for intergovernmental arrangements. In addition, our success frequently depends on many factors, such as the economy and relations between governments. Finally, results are often affected by other actors – both within the Alberta government (e.g. other ministries) and outside of the Alberta government (e.g. the private sector, other governments, etc.). As a result, it is often the case that the Ministry’s goals are attained over the long term rather than over the short term and are often best measured in non-numerical ways.

Over the years, the chief measure used by the Ministry has been the narrative account of achievements and results outlined in this Annual Report of the ministry. This is a vital document in chronicling the year-to-year progress on goals which are frequently multi-year in their scope. The Ministry develops a detailed Annual Report each year which incorporates explanations of key meetings and agreements, along with a compendium of intergovernmental agreements finalized in the fiscal year. As such it represents an important record of the Ministry’s achievements.

A key element in IIR’s success is the quality of the relationships it builds with clients (especially other Alberta departments) and partners (other governments and Aboriginal groups). To help advance Alberta’s interests, these relationships must be developed and fostered over the long term. As a result, client feedback is a key instrument for assessing the quality and effectiveness of these relationships. Another important measure of the ministry’s success is the regular tracking by polling of the views of Albertans on the performance of their government in two areas, intergovernmental relations and Aboriginal relations.

In summary, IIR measures its performance in several ways, including:
1. Narrative records of performance (Annual Report, mission reports)
2. Comprehensive client satisfaction surveys
3. Intermediate outcomes or progress reports on long term issues
4. Secondary economic and socio-demographic indicators
5. Polling by Environics Canada on the views of Albertans.

Description of Performance Measures

Narrative Record of IIR Performance and Results

Through narrative records, the ministry outlines intergovernmental and Aboriginal outcomes and events with a view to assessing how they conformed to Alberta’s objectives. The primary record is the Annual Report as noted above. Other records include communiqués from major intergovernmental meetings such as the 41st Annual Premiers’ Conference (August 2000) and the Western Premiers’ Conference (May 2000) and reports on missions such as the Minister’s mission to Asia (June 2000).
Comprehensive Client Satisfaction Surveys
Through regular surveys, IIR consults with clients on its contribution to advancing Alberta’s priorities and positions. These surveys have, in the past, consisted of a mix of written questionnaires (for most clients), focus groups (for frequent users) and in-person interviews (for senior-level clients). Given the scope of the survey, and the demands it places on respondents, surveys are conducted every two years – in 1995, 1997, 1999 and, most recently, in early 2001. The 2001 survey consisted of written questionnaires which was sent by an independent consultant to some 400 clients of the Ministry, both within the Alberta government and outside the Alberta government (e.g. private sector, Aboriginal community leaders, etc.). The survey indicated that clients consistently rate IIR high on satisfaction with services provided. The target level of 4 out of 5 was met or exceeded in most service areas.

To ensure useful and credible survey feedback, IIR follows these principles:
- Surveys are conducted by a third party, with anonymity guaranteed.
- Selection of surveyed clients is inclusive (i.e. known critics are included).
- Questions are probing and related to IIR goals and strategies.
- Survey results are used internally to improve business practices.

Specific details of the 2001 survey follow later in this Report.

Intermediate Outcomes or Progress Reports
IIR also measures outcomes through status reports on major projects, such as the regular Progress Report to Premiers, coordinated by the Provincial/Territorial Council on Social Policy Renewal (e.g. Report #5, August 2000). Status reports are also used to provide an intermediate outcome measure on the implementation of the Agreement on Internal Trade and the progress of complaints and disputes under that agreement (e.g. Agreement on Internal Trade: Update, February 2001, available on the department’s website).

Preparing such regular progress reports and measuring intermediate outcomes allows governments and taxpayers to keep track of complex, long-term issues.

Secondary Economic and Socio-demographic Indicators
IIR reports on a number of secondary indicators that track macro-economic and socio-demographic trends. While not direct measures of IIR’s performance, these indicate the environment within which IIR works to achieve its goals. The Aboriginal socio-demographic trends (published in “Alberta’s Aboriginal Population: Socio-Demographic Characteristics”) provide valuable information on the policy needs of Aboriginal people in Alberta. They reflect the socio-economic situations of Aboriginal people in Alberta and selected cities. Trade statistics that indicate the province’s export performance are the result of many factors. Exports may increase because of fluctuations in world commodity prices or the Canadian dollar. In other cases, Alberta’s trade performance reflects the aggressiveness of the Alberta private sector in opening up new markets. Some of the trade performance increase may be attributed to Alberta government successes in removing trade barriers in key markets or in resolving trade disputes that deter exports. Trade may also increase through door-opening contacts made on a Team Canada mission or in Alberta, through receiving foreign decision-makers.
Public Polling
An important measure of Alberta government performance in intergovernmental and Aboriginal affairs is public polling data on the satisfaction level of Albertans in these areas. This polling data does not relate directly to the performance of the ministry, but tracks the performance of the government.

Polling data is based on a national opinion poll conducted four times a year by Environics Canada, surveying provincial and federal government performance, as reported in the Focus Canada Report. Respondents are specifically asked to rate their approval or disapproval of the way their government (both provincial and federal) is handling federal-provincial relations and Aboriginal affairs. The average of the four surveys each year shows the percentage of citizens approving of their respective governments’ performance.

Alberta’s target is to maintain the government’s public approval rating in federal-provincial relations and Aboriginal affairs on a par with the average of British Columbia, Saskatchewan, Manitoba and Ontario. These four provinces are used as a benchmark because they are closest to Alberta in terms of geography, history, demographics and political concerns.

Alberta’s approval rating in 2000 for federal-provincial relations was 66 per cent. The four-province average was 57 per cent and the federal government rating was 46 per cent. A similar poll on Aboriginal relations showed an Alberta approval rating of 45 per cent versus a four-province average of 39 per cent. The federal government rating was 39 per cent.

The following graph shows approval ratings of government performance in intergovernmental relations:

Approval Ratings: Intergovernmental Relations:
The next graph shows approval ratings of government performance in Aboriginal relations:

Approval Ratings: Aboriginal Relations:

Survey Methodology:

For the “Focus Canada Report”, Environics completes telephone interviews of 2,088 Canadians. A total of 133 interviews were conducted in Alberta and 744 in western Canada. The margin of error nationally is plus or minus 2.2%, 19 times out of 20. The margin of error rises as the sample sizes fall (for Alberta it is 6.6%, for the west as a whole it is 3.6%).

Sample selection was through random draw from telephone directories (a modified “Waksburg Mitofsky” sample selection technique). The population is stratified into ten regions (one of which is Alberta); four community sizes (those over 1 million would be the largest; the smallest being those under 5,000); and employs gender, age and “working women” quotas. Additional details on methodology are available from the Ministry.

Government-wide Measures

The polling data described above is the key measure for Goal 18 of the Government of Alberta’s Business Plan: “Alberta will work with other governments and maintain its strong position in Canada.” The Ministry also helped realize the following government-wide goals:

Goal 2: Our children will be well cared for, safe, successful at learning and healthy. (IIR outcomes 1.2 and 2.1)

Goal 6: Alberta will have a prosperous economy. (IIR outcomes 1.4, 3.1 and 3.2)

Goal 7: Our workforce will be skilled and productive. (IIR outcome 1.4)

Goal 13: Alberta business will increase exports. (IIR outcomes 3.1 and 3.2)

Goal 16: The high quality of Alberta’s environment will be maintained. (IIR outcome 1.2)
Analysis of Client Survey

Target:
To achieve a high satisfaction rating of 4.0 (out of a 5 point scale) from the Ministry’s key clients.

Relationship to Business Plan:
The “Vision” of the Ministry is to “achieve a strong Alberta, active in an open world and in a prosperous, united Canada”. The Ministry’s “Mission” is to lead the development of government-wide strategies and policies for Alberta’s relations with other governments. Regular Client Surveys track the Ministry’s performance in achieving both our Mission and Vision, as well as how the Ministry is contributing to Alberta’s priorities and positions in intergovernmental and international relations in a more general way.

Client Surveys are cited in the Business Plan as one of the key methods used to measure satisfaction with the Ministry. The 2001 Survey undertaken is the fourth such Survey, with previous Surveys completed in 1995, 1997 and again in 1999.

Measure:
A series of questions are asked of clients, resulting in ratings on overall client satisfaction in four specific service areas: advancing Alberta’s interests, coordination, strategic advice and information.

Advancing Alberta’s Interests
- Leadership in advancing Alberta’s interests with other governments
- Developing strategies to deal with other governments
- Negotiating agreements (e.g. within Canada, trade agreements, etc.)
- Developing policies where no other government agency has lead responsibility (e.g. trade negotiations, Quebec, etc.)
- Managing trade disputes/complaints

Coordination
- Organizing meetings, conferences, special events (e.g. Premiers’ conferences)
- Organizing incoming international visits/missions
- Coordinating/chairing policy working groups, interdepartmental committees
- Implementing agreements, policies, protocols and Memoranda of Understanding, including trade agreements

Strategic Advice
- Providing strategic advice
- Interpreting external events (e.g. actions by other governments)
- Interpreting major agreements

Information
- Reviewing strategic information from outside Alberta
- Developing briefing materials that summarize and analyze issues
- Responding to requests for general information and analysis
- Providing up-to-date information on the department’s web site
A series of questions aimed at determining customer satisfaction with each section of the Ministry was first added in 1999. Detailed questions relating to service from the Ministry is also included in the survey, with a more concise list of questions asked in 2001 than had been the case in past surveys.

Methodology:
It was the goal of the Ministry to make the questionnaire more precise and shorter than previous surveys, while asking questions that still allowed for comparison of results from previous years. In order to ensure confidentiality of survey responses a contractor was hired to develop, with input from Ministry staff, the questionnaire and mailing list. The contractor then contacted clients directly to seek their response.

A total of 358 surveys were sent out, with 194 responses received, for a 54% response rate. (This is in keeping with the 1999 response rate of 53%, when 106 of 200 surveys were returned. The difference in volume is due to the fact that the 1999 survey only sought input from internal to government clients, while the 2001 survey also sought input from external clients).

Note: Shortly after the return of completed surveys by clients, but prior to completion of a report on the results, the Ministry’s responsibilities were split into two separate Ministries – International and Intergovernmental Relation, and Aboriginal Affairs and Northern Development. In order to enable use of the Client Survey as a baseline for both Ministries in the future it was determined that survey results could be segmented between the two Ministries (clients were asked with which sections of the Ministry they dealt, enabling some separation of clients of each Ministry). As a result of the decision to split the findings in 2001, the results reported below compare results of previous surveys for the combined Ministry with the results from the two separate Ministries in 2001.

Conclusion
The Ministry has found the semi-annual Client Surveys to be useful tools in evaluating the satisfaction of key clients, both within the Alberta government and outside of the Alberta government. While very positive results are evident throughout each of the four surveys completed to date, there are minor variations which generate internal review. Staff make use of the information and feedback to consider their interaction with clients for the future.
Client Survey Results

Advancing Alberta’s Interests

“Satisfaction ratings have remained essentially the same since the 1999 survey. Overall, clients are very satisfied with services in this area. One additional service first explored in 1999 related to managing trade disputes. Clients were very satisfied with this service in 1999 and, while still very satisfied, are slightly less so in 2001 than in 1999.”

Note: The 1995 survey did not include Aboriginal Affairs. The 1997 and 1999 surveys did. The 2001 survey results are separated into Aboriginal Affairs (now the Ministry of Aboriginal Affairs and Northern Development) and International and Intergovernmental Relations.
Coordination

“Satisfaction ratings for 2001 are similar to those in 1999. Overall, clients are very satisfied with coordination services provided by the Ministry.”
Strategic Advice

“Satisfaction ratings for 2001 are consistent with those from the 1999 Survey. Overall, clients are satisfied with services provided by the Ministry.”

[Diagram showing satisfaction ratings for 2001 compared to previous years for the provision of strategic advice, interpretation of external events, and interpretation of major agreements.]

Satisfaction rating: 1=not satisfied  5=very satisfied
“Satisfaction ratings for 2001 are similar to the 1999 survey. Overall, clients are very satisfied with information services provided by the Ministry. An additional information service was explored on this survey – provision of up-to-date information on the Department’s web site. The mean rating of 3.9 reflects a high level of satisfaction with this service.”
Program Areas

“Beginning in 1999 clients were asked with which sections of the Ministry they most dealt and their degree of satisfaction with the services provided by the section. The results below indicate continued satisfaction with individual sections, but are reflective of a minor reduction in satisfaction from 1999 results.”

- **International Relations**: 1999 - 4.2, 2001 - 4.0
- **Trade Policy**: 1999 - 4.4, 2001 - 4.1
- **Canadian Intergovernmental Relations**: 1999 - 4.1, 2001 - 4.0
- **Aboriginal Relations**: 1999 - 4.1, 2001 - 4.0

Satisfaction rating: 1=not satisfied  5=very satisfied
Customer Service Measures

“Clients were asked to review the performance of the Ministry on seven customer-service measures. Overall, clients are very satisfied with the service provided with slight increases in satisfaction in four of the seven measures.”

Satisfaction rating: 1=not satisfied  5=very satisfied
Financial Results

The Ministry’s financial performance was within budget targets and no significant variances arose in comparison to budget for the prior year, except for the contingent liability with respect to Aboriginal claims.

During the year, the basis for determining the total amount of monetary damages sought against the Province in legal actions brought by Aboriginal plaintiffs was revised on the advice of legal counsel. The effect would have been to reduce the total monetary damages being sought as at March 31, 2000 by $61.7 billion. This is further disclosed in the Notes to the Financial Statements.

During the 2000-01 fiscal year, the total monetary damages being sought in Aboriginal claims litigation increased by approximately $19.7 billion as a result of new claims being filed.
Financial Statements

The following section includes:

- Auditors Report
- Statement of Operations
- Statement of Financial Position
- Statement of Changes in Financial Position
- Notes to the Financial Statements

- Schedules to the Financial Statements:
  Schedule 1: Expenses - Directly Incurred Detailed by Object
  Schedule 2: Comparison of Expenses – Directly Incurred by Element to Authorized Budget
  Schedule 3: Salary and Benefits Disclosure
  Schedule 4: Related Party Transactions
  Schedule 5: Allocated Costs
Auditor’s Report

To the Members of the Legislative Assembly:

I have audited the statement of financial position of the Ministry of International and Intergovernmental Relations as at March 31, 2001 and the statements of operations and changes in financial position for the year then ended. These financial statements are the responsibility of management of the Ministry. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

The Ministry is required to follow the corporate government accounting policies and reporting practices established by Alberta Treasury, including the following policy that is an exception from Canadian generally accepted accounting principles. Capital assets costing less than $15,000 have been expensed in the year acquired and have not been recognized as assets in the accompanying statement of financial position. Consequently, the annual amortization of these assets has not been recognized in the statement of operations. In my view, an amount of approximately $579,000, representing the net book value of these assets as at March 31, 2001, should be recognized in these financial statements. The effect of this understatement of assets is to overstate expenses by approximately $96,000 for the year ended March 31, 2001.

In my opinion, except for the effects of the matter discussed in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the Ministry as at March 31, 2001 and the results of its operations and the changes in its financial position of the year then ended in accordance with Canadian generally accepted accounting principles.

[original signed]

FCA
Auditor General

Edmonton, Alberta
May 22, 2001
Statement of Operations

For the Year Ended March 31, 2001

(in thousands)

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<td>9,989</td>
<td>11,954</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>24,221</td>
<td>24,070</td>
<td>28,605</td>
</tr>
<tr>
<td>Statutory (Schedules 1 and 2)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Metis Settlements Legislation</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
</tr>
<tr>
<td>Valuation Adjustments</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provision for Vacation Pay</td>
<td>-</td>
<td>(36)</td>
<td>75</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>10,000</td>
<td>9,964</td>
<td>10,075</td>
</tr>
<tr>
<td><strong>Net Operating Results</strong></td>
<td>$ (34,221)</td>
<td>$ (34,009)</td>
<td>$ (27,338)</td>
</tr>
</tbody>
</table>

The accompanying notes and schedules are part of these financial statements.
Statement of Financial Position

As at March 31, 2001

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$1</td>
<td>$1</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>48</td>
<td>41</td>
</tr>
<tr>
<td>Advances</td>
<td>23</td>
<td>21</td>
</tr>
<tr>
<td></td>
<td><strong>$71</strong></td>
<td><strong>$63</strong></td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable and Accrued Liabilities (Note 3)</td>
<td>$2,952</td>
<td>$6,743</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>NET LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Liabilities at Beginning of Year</td>
<td>(6,680)</td>
<td>(11,438)</td>
</tr>
<tr>
<td>Net Operating Results</td>
<td>(34,009)</td>
<td>(27,338)</td>
</tr>
<tr>
<td>Net Transfer from General Revenues</td>
<td>37,808</td>
<td>32,096</td>
</tr>
<tr>
<td>Net Liabilities at End of Year</td>
<td>(2,881)</td>
<td>(6,680)</td>
</tr>
<tr>
<td></td>
<td><strong>$71</strong></td>
<td><strong>$63</strong></td>
</tr>
</tbody>
</table>

The accompanying notes and schedules are part of these financial statements.
Statement of Changes in Financial Position

*For the Year Ended March 31, 2001*

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Transactions:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net operating results</td>
<td>$(34,009)</td>
<td>$(27,338)</td>
</tr>
<tr>
<td>Non-cash items</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Valuation adjustments</td>
<td>(36)</td>
<td>75</td>
</tr>
<tr>
<td></td>
<td>$(34,045)</td>
<td>$(27,263)</td>
</tr>
<tr>
<td>(Increase) in Accounts Receivable</td>
<td>(7)</td>
<td>(12)</td>
</tr>
<tr>
<td>(Increase) in Advances</td>
<td>(2)</td>
<td>(8)</td>
</tr>
<tr>
<td>(Decrease) in Accounts Payable and Accrued Liabilities</td>
<td>(3,755)</td>
<td>(4,853)</td>
</tr>
<tr>
<td>Cash Used by Operating Transactions</td>
<td>(37,809)</td>
<td>(32,136)</td>
</tr>
<tr>
<td><strong>Financing Transactions:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Transfer from General Revenues</td>
<td>37,808</td>
<td>32,096</td>
</tr>
<tr>
<td>Net Cash (Used)</td>
<td>(1)</td>
<td>(40)</td>
</tr>
<tr>
<td>Cash at Beginning of Year</td>
<td>1</td>
<td>41</td>
</tr>
<tr>
<td>Cash at End of Year</td>
<td>$ -</td>
<td>$ 1</td>
</tr>
</tbody>
</table>

The accompanying notes and schedules are part of these financial statements.
Notes To The Financial Statements

For the Year Ended March 31, 2001

NOTE 1 AUTHORITY AND PURPOSE

The Minister of International and Intergovernmental Relations has been designated as responsible for various Acts by the Government Organization Act and its regulations. As at March 31, 2001, the Minister was responsible for administration of the following Acts:

- Constitutional Referendum Act
- International Trade and Investment Agreements Implementation Act
- Senatorial Selection Act
- Constitution of Alberta Amendment Act, 1990
- Metis Settlements Act
- Metis Settlements Accord Implementation Act
- Metis Settlements Land Protection Act

The purpose of the Ministry of International and Intergovernmental Relations is to lead the development of government-wide strategies and policies for Alberta’s relations with other Canadian governments (Federal, Provincial, and Aboriginal), the Aboriginal community, and international governments and organizations.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared in accordance with the following accounting policies that have been established by the government for all ministries. The recommendations of the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants are the primary source for the disclosed basis of accounting. Recommendations of the Accounting Standards Board of the Canadian Institute of Chartered Accountants, other authoritative pronouncements, accounting literature, and published financial statements relating to either the public sector or analogous situations in the private sector are used to supplement the recommendations of the Public Sector Accounting Board where it is considered appropriate.

(a) Reporting Entity

The reporting entity is the Ministry of International and Intergovernmental Relations and is comprised of the Department of International and Intergovernmental Relations for which the Minister of International and Intergovernmental Relations is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Provincial Treasurer. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net transfer
to/from General Revenues is the difference between all cash receipts and all cash disbursements made.

(b) Basis of Financial Reporting

Revenues
All revenues are reported using the accrual method of accounting.

Internal Government Transfers
Internal government transfers are transfers between entities within the government reporting entity where the entity making the transfer does not receive any goods or services directly in return.

Expenses
Directly Incurred
Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the government's budget documents. Directly incurred expenses include valuation adjustments that represent the change in management’s estimate of future payments arising from obligations relating to vacation pay.

Incurred by Others
Services contributed by other entities in support of the Ministry operations are disclosed in Schedule 5.

Assets
Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals. The fair values of the financial assets are estimated to approximate their book values. Fair value is the amount of consideration agreed upon in an arm’s length transaction between knowledgeable, willing parties who are under no compulsion to act.

Accounts receivable are non-interest bearing and unsecured.

Advances represent amounts provided to Ministry employees for travel expenses and are non-interest bearing and recoverable on demand.

The threshold for capitalizing new systems development is $100,000 and the threshold for all other capital assets is $15,000. The Ministry has no capital assets exceeding these thresholds.

Liabilities
Liabilities include all financial claims payable by the Ministry at fiscal year end. The fair value of accounts payable and accrued liabilities is estimated to approximate their book value.
Net Liabilities

Net liabilities represents the difference between the value of assets held by the Ministry and its liabilities.

NOTE 3 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>$268</td>
<td>$68</td>
</tr>
<tr>
<td>Accrued Liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Litigation and Third Party Costs associated with Indian Land Claims</td>
<td>1,517</td>
<td>4,797</td>
</tr>
<tr>
<td>Vacation Pay</td>
<td>653</td>
<td>689</td>
</tr>
<tr>
<td>Grants</td>
<td>150</td>
<td>308</td>
</tr>
<tr>
<td>Other</td>
<td>364</td>
<td>881</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$2,952</strong></td>
<td><strong>$6,743</strong></td>
</tr>
</tbody>
</table>

NOTE 4 COMMITMENTS

As at March 31, 2001, the Ministry has a commitment of $60 million (2000 - $70 million) under the Metis Settlements Accord Implementation Act. The Act requires payment of $10 million per year until April 1, 2006.

A Matching Grants Replacement Agreement between the Ministry and the Metis Settlements General Council provides for a commitment of funding to the Metis Settlements General Council. This agreement was signed on March 29, 2001, and calls for a commitment of $8,868,000 in 2001-2002.

Sections 7, 8 and schedule 1 of the Metis Settlements Accord Implementation Act outline future obligations with respect to matching double the amount the Settlements Council collects from eligible sources each year until March 31, 2002 and providing matching grants in the years from April 1, 2002 to March 31, 2007. The amounts of these future year obligations cannot be determined.

As at March 31, 2001, the Ministry had service contract commitments of $269,000 (2000 - $749,000).

NOTE 5 CONTINGENT LIABILITY WITH RESPECT TO INDIAN LAND CLAIMS

The Province, as represented by the Ministry of International and Intergovernmental Relations, has a contingent liability in respect of 41 claims (2000 - 36 claims) concerning aboriginal rights, Indian title and treaty rights. In most cases, these claims have been filed jointly and severally against the Province of Alberta and the Government of Canada, and in some cases involve third parties.
Of these claims, 23 (2000 - 20) have specified amounts totaling $65,901 million (2000 - $107,826 million) plus a provision for interest and other costs that are not now calculable. The other 18 claims (2000 – 16) have not specified any amounts. At this time, the outcome of these claims cannot be determined. In addition, there are 4 treaty land entitlement claims (2000 – 4 claims) for which Alberta may have an obligation under the Natural Resource Transfer Agreement.

Based on the current advise of legal counsel, the basis of estimation has been revised during the year, resulting in a reduction of the estimate. Using the revised basis of estimation, the amount claimed as at March 31, 2000 would have been reported as $46,124 million instead of $107,826 million.

NOTE 6  PENSIONS
The Ministry participates in the multi-employer pension plans, Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of $410,000 for the year ending March 31, 2001 (2000 - $349,000).

At December 31, 2000, the Management Employees Pension Plan reported a surplus of $104,658,000 (1999 - $46,019,000) and the Public Service Pension Plan reported a surplus of $635,084,000 (1999 - $517,020,000). At December 31, 2000, the Supplementary Retirement Plan for Public Service Managers had a surplus of $180,000 (1999-$33,000).

NOTE 7  COMPARATIVE FIGURES
Certain 2000 figures have been reclassified to conform to the 2001 presentation.

NOTE 8  GOVERNMENT RESTRUCTURING
On March 15, 2001 the government announced new ministry structures. As a result, responsibility for Metis Settlements Legislation, Metis Settlements Governance, Aboriginal Relations and the Office of the Associate Minister were transferred to the newly established Ministry of Aboriginal Affairs and Northern Development.

Since the 2000-2001 fiscal year was substantially completed prior to this announcement, these financial statements have been prepared as if the restructuring took place April 1, 2001, to provide proper accountability for the 2000-2001 fiscal year against the original business plan.

NOTE 9  APPROVAL OF FINANCIAL STATEMENTS
These financial statements were approved by the Senior Financial Officer and the Deputy Minister.
### Schedules to the Financial Statements

#### Schedule 1: Expenses - Directly Incurred Detailed by Object

*For the Year Ended March 31, 2001*

<table>
<thead>
<tr>
<th></th>
<th>2001</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Budget</td>
<td>Actual</td>
</tr>
<tr>
<td><strong>Voted:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Metis Settlements Funding</td>
<td>$ 7,987</td>
<td>$ 7,987</td>
</tr>
<tr>
<td>Metis Settlements Transition Commission</td>
<td>1,074</td>
<td>859</td>
</tr>
<tr>
<td>Other</td>
<td>3,166</td>
<td>3,289</td>
</tr>
<tr>
<td></td>
<td>12,227</td>
<td>12,135</td>
</tr>
<tr>
<td>Salaries, Wages and Employee Benefits</td>
<td>6,507</td>
<td>6,202</td>
</tr>
<tr>
<td>Supplies and Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Litigation and Third Party Claims Associated with Indian Land Claims</td>
<td>976</td>
<td>920</td>
</tr>
<tr>
<td>Support Service Agreements with Related Parties (a)</td>
<td>-</td>
<td>190</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>4,409</td>
<td>4,546</td>
</tr>
<tr>
<td></td>
<td>5,385</td>
<td>5,656</td>
</tr>
<tr>
<td>Other</td>
<td>102</td>
<td>77</td>
</tr>
<tr>
<td></td>
<td>$ 24,221</td>
<td>$ 24,070</td>
</tr>
<tr>
<td><strong>Statutory:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Metis Settlements Legislation</td>
<td>$ 10,000</td>
<td>$ 10,000</td>
</tr>
<tr>
<td>Valuation Adjustments</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provision for Vacation Pay</td>
<td>-</td>
<td>(36)</td>
</tr>
<tr>
<td></td>
<td>$ 10,000</td>
<td>$ 9,964</td>
</tr>
</tbody>
</table>

(a) The Ministry receives financial, payroll, human resource, and administrative services from the Department of Learning.
Schedule 2: Comparison of Expenses—Directly Incurred by Element to Authorized Budget  
*For the Year Ended March 31, 2001*

<table>
<thead>
<tr>
<th>Voted Expenses</th>
<th>(in thousands)</th>
<th>2000-2001</th>
<th>Unexpended (Over Expended)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Estimates (^{(a)})</td>
<td>Actual (^{(b)})</td>
<td></td>
</tr>
<tr>
<td><strong>International and Intergovernmental Relations</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.0.1 Minister's Office</td>
<td>$ 300</td>
<td>$ 289</td>
<td>$ 11</td>
</tr>
<tr>
<td>1.0.2 Associate Minister's Office</td>
<td>290</td>
<td>290</td>
<td>-</td>
</tr>
<tr>
<td>1.0.3 Ministry Support Services</td>
<td>2,387</td>
<td>2,492</td>
<td>(105)</td>
</tr>
<tr>
<td>1.0.4 International Relations</td>
<td>1,648</td>
<td>1,718</td>
<td>(70)</td>
</tr>
<tr>
<td>1.0.5 Trade Policy</td>
<td>900</td>
<td>1,113</td>
<td>(213)</td>
</tr>
<tr>
<td>1.0.6 Canadian Intergovernmental Relations</td>
<td>1,512</td>
<td>1,455</td>
<td>57</td>
</tr>
<tr>
<td>1.0.7 Aboriginal Relations</td>
<td>7,100</td>
<td>6,724</td>
<td>376</td>
</tr>
<tr>
<td><strong>Total Voted Expenses</strong></td>
<td>14,137</td>
<td>14,081</td>
<td>56</td>
</tr>
<tr>
<td><strong>Metis Settlements Governance</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.0.1 Metis Settlements Transition Commission</td>
<td>1,074</td>
<td>1,082</td>
<td>(8)</td>
</tr>
<tr>
<td>2.0.2 Metis Settlements Appeal Tribunal</td>
<td>1,023</td>
<td>920</td>
<td>103</td>
</tr>
<tr>
<td>2.0.3 Metis Settlements Funding</td>
<td>7,987</td>
<td>7,987</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Voted Expenses</strong></td>
<td>10,084</td>
<td>9,989</td>
<td>95</td>
</tr>
<tr>
<td><strong>Total Voted Expenses</strong></td>
<td>$ 24,221</td>
<td>$ 24,070</td>
<td>$ 151</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Statutory Expenses</th>
<th>(in thousands)</th>
<th>2000-2001</th>
<th>Unexpended (Over Expended)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Metis Settlements Legislation</strong></td>
<td>$ 10,000</td>
<td>$ 10,000</td>
<td>$ -</td>
</tr>
<tr>
<td><strong>Provision for Vacation Pay</strong></td>
<td>-</td>
<td>(36)</td>
<td>36</td>
</tr>
<tr>
<td><strong>Total Statutory Expenses</strong></td>
<td>$ 10,000</td>
<td>$ 9,964</td>
<td>$ 36</td>
</tr>
</tbody>
</table>

\(^{(a)}\) Transfer of unexpended balances as a result of Order in Council 96/2001 has not been reflected in this schedule (Note 8).

\(^{(b)}\) Includes achievement bonuses of $220,000.
Schedule 3: Salary and Benefits Disclosure
For the Year Ended March 31, 2001

The presentation format has changed with prospective application from April 1, 2000. Under the new format the total salary and benefits relating to a position are disclosed. Comparatives have not been restated and show the salary and benefits of the last incumbent at March 31, 2000.

(1) Salary includes regular base pay, bonuses, overtime and lump sum payments.

(2) Benefits and allowances include the government's share of all employee benefits and contributions or payments made on behalf of employees including pension, health care, dental coverage, group life insurance, short and long term disability plans, WCB premiums, professional memberships and tuition fees.

(3) Automobile provided, no dollar amount included in benefits and allowance figures.

(4) Benefits and allowances include vacation payments to the Deputy Minister $5,184 (2000 - $0), the Assistant Deputy Minister, International Relations $10,071 (2000-$7,598) and the Executive Director, Canadian Intergovernmental Relations $3,606 (2000 - $0).

(5) Newly created position was filled June 1, 2000.

(6) Position vacant effective June 1, 2000 and was covered off by a contract resource not included in this figure.

(7) As a result of restructuring within the Ministry in 2001, the Executive Director of Aboriginal Relations and the Executive Director of Indian Land Claims are no longer in the Ministry's Senior Executive group.

<table>
<thead>
<tr>
<th></th>
<th>2001 Salary (1)</th>
<th>2001 Benefits and Allowances (2)</th>
<th>2001 Total</th>
<th>2000 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deputy Minister (3)(4)</td>
<td>$163,658</td>
<td>$39,019</td>
<td>$202,677</td>
<td>$184,986</td>
</tr>
<tr>
<td>Executives</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assistant Deputy Minister - International Relations (4)</td>
<td>113,588</td>
<td>36,236</td>
<td>149,824</td>
<td>133,467</td>
</tr>
<tr>
<td>Assistant Deputy Minister - Aboriginal Relations (5)</td>
<td>91,993</td>
<td>16,726</td>
<td>108,719</td>
<td>-</td>
</tr>
<tr>
<td>Executive Director - Canadian Intergovernmental Relations (4)</td>
<td>105,568</td>
<td>23,921</td>
<td>129,489</td>
<td>106,751</td>
</tr>
<tr>
<td>Executive Director - Trade Policy</td>
<td>105,580</td>
<td>19,158</td>
<td>124,738</td>
<td>116,392</td>
</tr>
<tr>
<td>Director - Ministry Support Services (6)</td>
<td>13,860</td>
<td>2,805</td>
<td>16,665</td>
<td>87,790</td>
</tr>
</tbody>
</table>

51
Schedule 4: Related Party Transactions
For the Year Ended March 31, 2001

Related parties are those entities consolidated or accounted for on a modified equity basis in the Province of Alberta’s financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties recorded at the amount of consideration agreed upon between the related parties.

\[
\begin{array}{cc}
\text{(in thousands)} & 2001 & 2000 \\
\hline
\text{Revenues} & \text{Contributions from the Lottery Fund} & $ - & $ 11,300 \\
\text{Expenses - Directly Incurred} & \text{Supplies and services provided by other ministries} & $ 115 & $ 48 \\
\end{array}
\]

The above transactions do not include support service arrangement transactions disclosed in Schedule 1.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements and are disclosed in Schedule 5.

\[
\begin{array}{cc}
\text{(in thousands)} & 2001 & 2000 \\
\hline
\text{Expenses - Incurred by Others} & \text{Accommodation} & $ 1,267 & $ 1,302 \\
& \text{Legal services} & $ 87 & $ 120 \\
& \text{Total} & $ 1,354 & $ 1,422 \\
\end{array}
\]
### Schedule 5: Allocated Costs

*For the Year Ended March 31, 2001*

<table>
<thead>
<tr>
<th>Program</th>
<th>Expenses</th>
<th>Accommodation Costs</th>
<th>Legal Services</th>
<th>Vacation Pay</th>
<th>Total Expenses</th>
<th>2000</th>
</tr>
</thead>
<tbody>
<tr>
<td>International and Intergovernmental Relations</td>
<td>$14,081</td>
<td>$1,055</td>
<td>$87</td>
<td>$(36)</td>
<td>$15,187</td>
<td>$17,967</td>
</tr>
<tr>
<td>Metis Settlements Governance</td>
<td>9,989</td>
<td>212</td>
<td>—</td>
<td>—</td>
<td>10,201</td>
<td>12,135</td>
</tr>
<tr>
<td>Metis Settlements Legislation</td>
<td>10,000</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>10,000</td>
<td>10,000</td>
</tr>
</tbody>
</table>

| Total                           | $34,070  | $1,267              | $87            | $(36)        | $35,388        | $40,102     |

(a) Expenses – Directly Incurred as per Statement of Operations, excluding valuation adjustments.
<table>
<thead>
<tr>
<th>Effective Date</th>
<th>Title/Parties</th>
<th>Ministry Responsible</th>
</tr>
</thead>
<tbody>
<tr>
<td>2000-2001</td>
<td>Amendment to the Canada-Alberta Co-operation Agreement on Health Services in French With the Government of Canada (Canadian Heritage)</td>
<td>Health and Wellness</td>
</tr>
<tr>
<td>02-01-2000</td>
<td>Agreement Development and Implementation of the Climate Change Central Technology Center Business Plan With Western Economic Diversification</td>
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<td>Canadian Council of Ministers of the Environment (CCME) Canada-wide Standards for Mercury Emissions (Base Metal Smelting and Incineration) With provincial/territorial governments (excluding Quebec), and the federal government</td>
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<td>Federal-Provincial Framework Agreement on Agricultural Risk Management</td>
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<td>Memorandum of Understanding Between the Canadian Wheat Board and Agriculture Financial Services Corporation With the Canadian Wheat Board</td>
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<td>Western Canada Lottery Supplemental Agreement With the Western Canada Lottery Corporation, Saskatchewan, Manitoba</td>
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<td>11-03-2000</td>
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<td>Memorandum of Understanding Lanwa Cyclic Steam Stimulation Pilot Project in India With the Canadian Commercial Corporation (CCC)</td>
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<td>Reciprocal Agreement on Exchange of Information With the Idaho State Tax Commission</td>
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<td>Memorandum of Understanding on Joint Research Project With the Historical Museum of Hokkaido, Japan</td>
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<td>12-01-2000</td>
<td>Contribution of Particulate Matter (PM) Emitted from Inland Cement Operations to Edmonton Ambient Air With Environment Canada – Minerals &amp; Metals Division</td>
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<td>Memorandum of Understanding on Scientific and Technological Cooperation With the Republic of Singapore – The Singapore National Science and Technology Board/The Singapore Productivity and Standards Board</td>
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<td>Korean Licensing Reciprocity Agreement With the Consulate General of the Republic of Korea, for the National Police Agency, Republic of Korea</td>
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## List of Entities’ Financial Information
In Ministry 2000-01 Annual Reports

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Child and Family Services Authorities:

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- Calgary Rocky View Child and Family Services Authority
- Child and Family Services Authority Region 13
- Child and Family Services Authority Region 14
- Diamond Willow Child and Family Services Authority
- Hearthstone Child and Family Services Authority
- Keystone Child and Family Services Authority
- Ma’ Mowe Capital Region Child and Family Services Authority
- Metis Settlements Child and Family Services Authority
- Neegan Awas’sak Child and Family Services Authority
- Ribstone Child and Family Services Authority
- Sakaigun Asky Child and Family Services Authority
- Sakaw-Askiy Child and Family Services Authority
- Silver Birch Child and Family Services Authority
- Southeast Alberta Child and Family Services Authority
- Sun Country Child and Family Services Authority
- West Yellowhead Child and Family Services Authority
- Windsong Child and Family Services Authority

Credit Union Deposit Guarantee Corporation

Crop Reinsurance Fund of Alberta

Department of Agriculture, Food and Rural Development

Department of Children’s Services

Department of Community Development

Department of Environment

Department of Gaming

Department of Health and Wellness

Department of Innovation and Science

Department of Justice

Department of Learning

Department of Resource Development

Department of Treasury

Environmental Protection and Enhancement Fund

Gainers Inc.

Government House Foundation, The

Historic Resources Fund

Human Rights, Citizenship and Multiculturalism Education Fund

Lottery Fund

Ministry of Agriculture, Food and Rural Development

Ministry of Children’s Services

Ministry of Community Development

Ministry of Economic Development

Ministry of Environment

Children’s Services

Agriculture, Food and Rural Development

Agriculture, Food and Rural Development

Children’s Services

Community Development

Environment

Gaming

Health and Wellness

Innovation and Science

Justice

Learning

Resource Development

Treasury

Environment

Treasury

Community Development

Community Development

Community Development

Gaming

Agriculture, Food and Rural Development

Children’s Services

Community Development

Economic Development

Environment
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Ministry of Gaming
Ministry of Government Services
Ministry of Health and Wellness
Ministry of Human Resources and Employment
Ministry of Infrastructure
Ministry of Innovation and Science
Ministry of International and Intergovernmental Relations
Ministry of Justice
Ministry of Learning
Ministry of Municipal Affairs
Ministry of Resource Development
Ministry of Treasury
Natural Resources Conservation Board
Persons with Developmental Disabilities Community Boards
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  Central Community Board
  Edmonton Community Board
  Northeast Community Board
  Northwest Community Board
  South Community Board
Persons with Developmental Disabilities Foundation
Persons with Developmental Disabilities Michener Centre Facility Board
Persons with Developmental Disabilities Provincial Board
S C Financial Ltd.
Supplementary Retirement Plan Reserve Fund
Victims of Crime Fund
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Community Development
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