Alberta Agricultural Products Marketing Council Strategic Plan 2020-2023



Vision: A thriving agricultural industry driven by strategic leadership.

Mission: We empower marketing boards and commissions (MBCs) by advancing governance excellence, providing integrated policy advice, and administering

effective legislation for the benefit of the agriculture industry and government.

The Alberta Agricultural Products Marketing Council (MC) is a provincial government regulatory agency established by the <u>Marketing of Agricultural Products Act (MAPA)</u> to supervise, and advise the Minister of Agriculture and Forestry on matters relating to Alberta's agricultural MBCs. Marketing Council develops its strategic plan on a three-year cycle and reviews the plan each year.

Objectives

- 1. To strengthen two-way relationships (minister and MBCs) and understanding of respective challenges and opportunities
- 2. To ensure MBCs operate in accordance with MAPA and its regulations and any bylaw, directive, policy, order, or direction made pursuant to the legislation
- 3. To modernize and improve the flexibility of regulations and regulatory process to enhance effectiveness of industry while maintaining necessary oversight
- 4. To facilitate and enable MBCs to implement good governance and collaborate to strengthen industry
- 5. To facilitate collaboration with MBCs to strengthen innovative solutions
- 6. To demonstrate administrative excellence while supporting a healthy and productive workplace

Key Result Areas (KRA)

- KRA1 Minister equipped with relevant information to work with MBCs and MC to address challenges and opportunities.
- KRA2 MC is accessible, visible and interactive.
- **KRA3** Engagement activities enhance relationships and equip MC and MBCs with better two-way understanding of challenges and opportunities.
- KRA1 Producer complaints, concerns and/or challenges are resolved in a timely manner by MBCs, and, where necessary, MC.
- KRA2 MBCs uphold producer rights in accordance with MBC regulations and any associated bylaw, policy, directive, or order.
- KRA3 MC considers MAPA Appeal Tribunal decisions in a timely manner and issues any necessary directions in accordance with MAPA.
- **KRA4** MBCs operate in accordance with MAPA, its regulations, bylaws, direction(s) of MC, and any administrative orders, directives, or policies made by the MBC.
- KRA1 MC will deliver on Government Red Tape Reduction (RTR) targets and timelines.
- KRA2 Regulatory processes are transparent, well-defined and understood.
- KRA3 Legislation and regulations support evolving MBCs and industry challenges and opportunities, including value-added.
- **KRA1** Priority governance challenges and opportunities are identified and addressed.
- **KRA2** All MBC Workshop will be executed yearly.
- **KRA3** MBC directors, delegates and staff are aware of their accountabilities and are better equipped to contribute to industry governance.
- KRA1-MC involvement results in enhanced joint problem solving and information sharing among MBCs to strengthen innovative solutions.
- KRA2 MC recognizes and addresses risks with MBCs.
- **KRA1** Council members and staff achieve strategic and operational excellence.
- KRA2 Marketing Council is recognized for outstanding governance and corporate citizenship.
- **KRA3** Continuous learning contributes to team and organizational success.

Measures

- High degree of satisfaction (95%) expressed by MBCs and Minister.
- 100% of MAPA regulations are relevant and
- 100% of MBC regulation amendment requests are processed within 90 days of MC receiving the request.
- 100% of requests to review MC decisions adhere to regulated timelines.
- 95% of MBCs value MC's governance coaching (advice, information, templates, tools, etc.).
- 80% of MBCs indicate satisfaction with the All MBC Workshop.
- 95% of MBCs think MC provides appropriate and relevant programs and services to help them succeed.
- 100% of MAPA-related issues raised to MC are heard and acted upon by Council within 90 days.
- 100% action requests and other corporate requests are completed within specified timelines.
- 100% Performance
 Agreements are
 completed with positiv
 team feedback.
- 100% of Public Agency Secretariat requirements met.