



2022-2023 OSM WORK PLAN APPLICATION

This form will be used to assess the merits of the proposed work plan and its fit with the Oil Sands Monitoring (OSM) Program mandate and strategic priorities. Applicants must complete the form in its entirety. Applicants that fail to use this form and complete all sections in the timeframe will not be considered.

OSM Work Plan Submission Deadline: The deadline for submission of proposed work plans is October 5, 2021 at 4:30 PM Mountain Standard time.	October 5, 2021 4:30 PM MST
Decision Notification	Mid to Late January 2022

The OSM Program is governed by the Freedom of Information and Protection of Privacy Act (FOIP) and may be required to disclose information received under this Application, or other information delivered to the OSM Program in relation to a Project, when an access request is made by anyone in the public. Applicants are encouraged to familiarize themselves with FOIP. All work plans are public documents.

WORK PLAN COMPLETION

Please **Enable Macros** on the form when prompted.

The applicant is required to provide information in sufficient detail to allow the evaluation team to assess the work plan. Please follow the requirements/instructions carefully while at the same time being concise in substantiating the project's merits. The OSM Program is not responsible for the costs incurred by the applicant in the preparation and submission of any proposed work plan.

When working on this form, please maintain Macros compatibility by always saving your draft and your final submission as a **Microsoft Word Macro-Enabled Document**, failure to do so will result in loss of form functionality. This form was created using Microsoft word 2016 on a PC and may not have functionality on other versions of Microsoft on PC or MACS.

All work plans under the OSM Program require either a government lead or a government coordinator. This will ensure that the financial tables (for Alberta Environment and Parks & Environment and Climate Change Canada) are completed accurately for work plan consideration. **However, if an Indigenous community, environmental nongovernmental organization or any other external partner is completing a work plan proposal, they would only complete the grant or contract budget component of the Human Resources & Financials Section** for their project. The government coordinator within Alberta Environment & Parks would be responsible for completing the remaining components of the Human Resources and Financial Section of this Work Plan Application, as they are responsible for contract and grant facilitation of successful submissions. All other sections outside of Human Resources & Financials Section of this work plan proposal are to be completed in full by all applicants.

The OSM Program recognizes that majority of work planning submissions are a result of joint effort and monitoring expertise. Should the applicant wish to submit supplemental materials in addition to their application additional resources are available in the Work Planning Form and Distribution Package, accessible here: [Work Planning Form and Distribution Package](#)

Should you have any **questions** about completing this work planning form or uploading your final submission documents, please send all inquiries by email to: OSM.Info@gov.ab.ca.



WORK PLAN SUBMISSION

Upon completion of this application, please submit the appropriately named work plan (**Microsoft Word Macro-Enabled Document**) and all supporting documents to the link provided below. Failure to follow the naming convention provided may result in oversight of your application.

Please upload (by drag and dropping) the **WORK PLAN SUBMISSION & ALL SUPPORTING DOCUMENTS** here:

[WORK PLAN SUBMISSION LINK \(CTRL+CLICK HERE\)](#)

Please use the following file naming convention when submitting your **WORK PLAN**:

202223_wkpln_WorkPlanTitle_ProjectLeadLastNameFirstName

Example:

202223_wkpln_OilSandsResiduesinFishTissue_SmithJoe

If applicable, please use the following file naming convention when submitting your supplementary or supporting files. Please number them according to the guidance and examples provided:

202223_sup##_WorkPlanTitle_ProjectLeadLastNameFirstName

Examples:

202223_sup01_OilSandsResiduesinFishTissue_SmithJoe

202223_sup02_OilSandsResiduesinFishTissue_SmithJoe

.

.

.

202223_sup10_OilSandsResiduesinFishTissue_SmithJoe

Do not resave your work plan or documents under any other naming conventions. If you need to make revisions and resubmit before the work planning deadline of October 5, 2021, **DO NOT** rename your submission. When resubmitting, simply resubmit with the exact naming convention so that it replaces the original submission. **DO NOT** add any additional components such as versioning or dates to the file naming convention. Please direct any questions regarding the submission or naming of submissions to OSM.Info@gov.ab.ca.



WORK PLAN APPLICATION

PROJECT INFORMATION	
Project Title:	OSM Monitoring Framework
Lead Applicant, Organization, or Community:	Roderick Hazewinkel
Work Plan Identifier Number: <i>If this is an on-going project please fill the identifier number for 20/21 fiscal by adjusting the last four digits: Example: D-1-2020 would become D-1-2022</i>	D-4-2223
Project Region(s):	Oil Sands Region
Project Start Year: <i>First year funding under the OSM program was received for this project (if applicable)</i>	2021
Project End Year: <i>Last year funding under the OSM program is requested Example: 2022</i>	2023
Total 2022/23 Project Budget: <i>For the 2022/23 fiscal year</i>	\$250,000.00
Requested OSM Program Funding: <i>For the 2022/23 fiscal year</i>	\$250,000.00
Project Type:	Focus Study
Project Theme:	Cross-Cutting
Anticipated Total Duration of Projects (Core and Focused Study (3 years))	Year 2
Current Year	Focused Study: Year 2 of 3
	Core Monitoring: Choose an item.

CONTACT INFORMATION	
Lead Applicant/ Principal Investigator: <i>Every work plan application requires one lead applicant. This lead is accountable for the entire work plan and all deliverables.</i>	Roderick Hazewinkel
Job Title:	Limnologist
Organization:	Alberta Environment and Parks
Address:	9th floor, 9888 Jasper Avenue, Edmonton, Alberta, T5J 1P1
Phone:	780-229-7315
Email:	Roderick.Hazewinkel@gov.ab.ca

PROJECT SUMMARY

Should your application be successful, The OSM Program reserves the right to publish this work plan application. Please check the box below to acknowledge you have read and understand:

I acknowledge and understand

In the space below please provide a summary (300 words max) of the proposed project that includes a brief overview of the project drivers and objectives, the proposed approach/methodology, project deliverables, and how the project will deliver to the OSM Program objectives. The summary should be written in plain language.

This is a draft work plan, subject to finalization by the OSM data/integration TAC following submission of a draft planning framework

This project, which is Phase two of a two-phase project, implements the OSM Planning Framework developed during phase one (2021-22).

In phase one (2021-22; ongoing) we describe a planning framework based in part on established Canadian Environmental Effects Monitoring (EEM) and Environmental Assessment practices. The planning framework focuses effort where there is the most concern, and progressively adjusts monitoring to provide insight into the causes and potential solutions. It also ratchets down monitoring where concern is lower. This approach is critical to making monitoring findings actionable and contributing to identifying, understanding, and resolving ecological issues related to environmental change. The planning framework combines adaptive monitoring and prediction to refine monitoring design, test our understanding of the system and measure cumulative effects. The planning framework will make the program more efficient, adaptable, and focused.

Phase two (2022-23) will be an implementation phase. The details of the implementation phase are pending further discussion with the Data and Integration TAC, following review of the draft planning framework. OSM work plans will be assessed in a workshop setting involving TAC leads, Pls, the planning framework project team and external advisors to identify opportunities for adaptation, potential connections with other work plans, and gaps in relation to the planning framework. Adjustments and a detailed schedule for implementation will be identified in collaboration with Pls. Potential gaps or opportunities for cross-project collaboration will be identified in collaboration with TAC leads, and will be identified as components of TAC strategic plans. The proposed adjustments and strategic plans will be presented to the OSM program as a framework implementation strategy.

The project team will also work with TACs to identify three case studies drawn from across environmental media. Data for the case studies will be analysed to identify monitoring triggers against which environmental change will be assessed. Depending on the outcome of the assessment, the project team and external advisors will work with Pls and TAC leads to develop a proposal to adapt the monitoring design according to the planning framework.

1.0 Merits of the Work Plan

All work plans under the OSM Program must serve the mandate of the program by determining (1) if changes in indicators are occurring in the oil sands region and (2) if the changes are caused by oil sands development activities and (3) the contribution in the context of cumulative effects. In the space below please provide information on the following:

- Describe the key drivers for the project identifying linkages to the EEM framework particularly as it relates to surveillance, confirmation and limits of change (as per OC approved Key Questions).
- Explain the knowledge gap as it relates to the EEM framework that is being addressed along with the context and scope of the problem as well as the Source – pathway – Receptor Conceptual Models .
- Describe how the project meets the mandate of the OSM Program
- Discuss results of previous monitoring/studies/development and what has been achieved to date.

The work plan addresses concerns, frequently expressed by PIs, about the real world applicability of the planning framework to work planning. By working directly with PIs we hope to limit frustration associated with interpreting vague or unfamiliar direction. By presenting the OSM program with an implementation strategy developed in coordination with PIs, we will provide decision makers with a simple tool for assessing implementation of the planning framework.

The knowledge gap that we propose to address relates to differing interpretations of OSM program office direction to implement an EEM-based approach. By working directly with PIs we hope to promote consistency in interpretation and to better understand difficulties associated with implementation of the framework across OSM disciplines. We also hope to establish connections among OSM projects, in particular between monitoring and modelling projects and among projects designed to address similar stressors (e.g. mercury). Finally, we intend to provide concrete examples of implementation of the planning framework by presenting a series of fully developed case studies.

The project addresses the OSM 'core result' for cumulative effects assessment by more effectively relating monitoring and prediction.

The project contributes to the develop an OSM planning framework. As of the time of this writing, a draft planning framework has been developed, and is being formalized in a planning document with support from the project team.

2.0 Objectives of the Work Plan

List in point form the Objectives of the 2022/23 work plan below

- To support PIs in implementing the direction proposed in the OSM planning framework
- To shift existing monitoring programs to an adaptive framework
- To adjust monitoring efforts and intensities in response to environmental change
- To align monitoring and modelling objectives and outcomes
- To learn from the experience of OSM project leads, and to adapt the framework and project plans accordingly
- To allocate attention and resources to environmental hot spots (spatial)/moments (temporal)
- To generate actionable information by implementing a structured approach to monitoring

3.0 Scope

Evaluation of Scope Criteria (Information Box Only- No action required)

Your workplan will be evaluated against the criteria below. A successful workplan would:

- be in scope of the OSM Program (e.g., regional boundaries, specific to oil sands development, within boundaries of the Oil Sands Environmental Monitoring Program Regulation)
- integrate western science with Indigenous Community-Based Monitoring
- addresses the EEM framework particularly as it relates to surveillance, confirmation and limits of change as per approved Key Questions.

have an experimental design that addresses the Pressure/Stressor, Pathway/Exposure, Response continuum

- produce data/knowledge aligned with OSM Program requirements and is working with Service Alberta
- uses Standard Operating Procedures/ Best Management Practices/ Standard Methods including for Indigenous Community-Based Monitoring

3.1 Sub Theme

Please select from the dropdown menu below the theme(s) your monitoring work plan relates to:

Cross Cutting

3.2 Core Monitoring or Focused study

Please select from the dropdown menu below if the monitoring in the work plan is "core monitoring" and/or a "focused study". Core monitoring are long term monitoring programs that have been in operation for at least 3 years, have been previously designated by the OSM program as core, and will continue to operate into the future. Focused studies are short term projects 1-2 years that address a specific emerging issue. For the purposes of 2022/23 work planning all Community Based Monitoring Projects are Focused Studies.

Focused Study (includes Community-Based Monitoring)

3.3 Sub Theme Key Questions

Please select from the dropdown menus below the sub-theme(s) your monitoring work plan relates to and address the Key Questions:

3.3.1 Surface Water Theme

3.3.1.1. Sub Themes:

Choose an item.

3.4.1.2 Surface Water Key Questions

Explain how your surface water monitoring program addresses the key questions below.

1. Are changes occurring in water quality, biological health (e.g., benthos, fish) and/or water quantity/flows, to what degree are changes attributable to oil sands activities, and what is the contribution in the context of cumulative effects?

Click or tap here to enter text.

2. Are changes in water quality and/or water quantity and/or biological health informing Indigenous key questions and concerns?

Click or tap here to enter text.

3. Are data produced following OSM Program requirements and provided into the OSM Program data management system?

Click or tap here to enter text.

4. Do methodologies use relevant Standard Operating Procedures/ Best Management Practices/ Standard Methods?

Click or tap here to enter text.

5. How does the monitoring identify integration amongst projects, themes or with communities?

Click or tap here to enter text.

6. 7.6. Where does the monitoring fit on the conceptual model within the EEM framework for the theme area and relative to the conceptual model for the OSM Program theme area? How will this work advance understanding transition towards of the conceptual model EEM framework?

Click or tap here to enter text.

7. Is the work plan contributing to Programmatic State of Environment Reporting?

Click or tap here to enter text.



3.3.2 Groundwater Theme

3.3.2.1 Sub Themes:

Choose an item.

3.3.2.2 Groundwater Key Questions

Explain how your groundwater monitoring program addresses the key questions below.

1. Are changes occurring in groundwater quality and/or quantity, to what degree are changes attributable to oil sands activities, are changes affecting other ecosystems, and what is the contribution in the context of cumulative effects?

Click or tap here to enter text.

2. Are changes in groundwater quality and/or quantity informing Indigenous key questions and concerns Indigenous concerns and health?

Click or tap here to enter text.

3. Are data produced following OSM Program requirements and provided into the OSM Program data management system?

Click or tap here to enter text.

4. Do methodologies use relevant Standard Operating Procedures/ Best Management Practices/ Standard Methods?

Click or tap here to enter text.

5. How does the monitoring identify integration amongst projects, themes or with communities?

Click or tap here to enter text.

6. Where does the monitoring fit within the EEM framework and relative to the theme area? How will this work advance transition towards the EEM framework?

Click or tap here to enter text.

7. Where does the monitoring fit on the conceptual model for the theme area and relative to the conceptual model for the OSM Program? How will this work advance understanding of the conceptual model?

Click or tap here to enter text.

8. Is the work plan contributing to Programmatic State of Environment Reporting?

Click or tap here to enter text.



3.3.3 Wetlands Theme

3.3.3.1 Sub Themes:

Choose an item.

3.3.3.2 Wetland - Key Questions

Explain how your wetland monitoring program addresses the key questions below.

1. Are changes occurring in wetlands due to contaminants and hydrological processes, to what degree are changes attributable to oil sands activities, and what is the contribution in the context of cumulative effects?

Click or tap here to enter text.

2. Are changes in wetlands informing Indigenous key questions and concerns?

Click or tap here to enter text.

3. Are data produced following OSM Program requirements and provided into the OSM Program data management system?

Click or tap here to enter text.

4. Do methodologies use relevant Standard Operating Procedures/ Best Management Practices/ Standard Methods?

Click or tap here to enter text.

5. How does the monitoring identify integration amongst projects, themes or with communities?

Click or tap here to enter text.

6. Where does the monitoring fit within the EEM framework and relative to the theme area? How will this work advance transition towards the EEM framework?

Click or tap here to enter text.

7. Where does the monitoring fit on the conceptual model for the theme area and relative to the conceptual model for the OSM Program? How will this work advance understanding of the conceptual model?

Click or tap here to enter text.

8. Is the work plan contributing to Programmatic State of Environment Reporting?

Click or tap here to enter text.



3.3.4 Air Theme

3.3.4.1 Sub Themes:

Choose an item.

3.3.4.2 Air & Deposition - Key Questions

Explain how your air & deposition monitoring program addresses the key questions below.

1. Are changes occurring in air quality, to what degree are changes attributable to oil sands emissions, and what is the contribution in the context of cumulative effects?

Click or tap here to enter text.

2. Are changes informing Indigenous key questions and concerns?

Click or tap here to enter text.

3. Are data produced following OSM Program requirements and provided into the OSM Program data management system?

Click or tap here to enter text.

4. Do methodologies use relevant Standard Operating Procedures/ Best Management Practices/ Standard Methods?

Click or tap here to enter text.

5. How does the monitoring identify integration amongst projects, themes or with communities?

Click or tap here to enter text.

6. Where does the monitoring fit within the EEM framework and relative to the theme area? How will this work advance transition towards the EEM framework?

Click or tap here to enter text.

7. Where does the monitoring fit on the conceptual model for the theme area and relative to the conceptual model for the OSM Program? How will this work advance understanding of the conceptual model?

Click or tap here to enter text.

8. Is the work plan contributing to Programmatic State of Environment Reporting? (Answer Box)

Click or tap here to enter text.



3.3.5 Terrestrial Biology Theme

3.3.5.1 Sub Themes:

Choose an item.

3.3.5.2 Terrestrial Biology - Key Questions

Explain how your terrestrial biological monitoring program addresses the key questions below.

1. Are changes occurring in terrestrial ecosystems due to contaminants and landscape alteration, to what degree are changes attributable to oil sands activities, and what is the contribution in the context of cumulative effects?

Click or tap here to enter text.

2. Are changes in terrestrial ecosystems informing Indigenous key questions and concerns?

Click or tap here to enter text.

3. Are data produced following OSM Program requirements and provided into the OSM Program data management system?

Click or tap here to enter text.

4. Do methodologies use relevant Standard Operating Procedures/ Best Management Practices/ Standard Methods?

Click or tap here to enter text.

5. How does the monitoring identify integration amongst projects, themes or with communities?

Click or tap here to enter text.

6. Where does the monitoring fit within the EEM framework and relative to the theme area? How will this work advance transition towards the EEM framework?

Click or tap here to enter text.

7. Where does the monitoring fit on the conceptual model for the theme area and relative to the conceptual model for the OSM Program? How will this work advance understanding of the conceptual model?

Click or tap here to enter text.

8. Is the work plan contributing to Programmatic State of Environment Reporting?

Click or tap here to enter text.

3.3.6 Cross-Cutting Across Theme Areas

3.3.6.1 Sub Themes:

Integrated Analytics & Cumulative Effects

If "Other" was selected from the drop down list above please describe below:

Click or tap here to enter text.

3.3.6.2 Cross-Cutting - Key Questions

Explain how your cross-cutting monitoring program addresses the key questions below.

1. Is data produced following OSM Program requirements and provided into the OSM Program data management system?

No new data will be generated.

2. Do methodologies use relevant Standard Operating Procedures/ Best Management Practices/ Standard Methods?

One objective of the project is the development of best practices.

3. How does the monitoring identify integration amongst projects, themes or with communities?

The project proposes a cross-cutting framework that would be adopted by all themes. The proposed implementation phase includes a work plan assessment component, in which opportunities for integration across work plans will be identified, and a case study component.

4. Where does the monitoring fit within the EEM framework and relative to the theme area? How will this work advance transition towards the EEM framework?

The project will provide recommendations to PIs and OSM decision makes, identifying opportunities for EEM framework implementation.

5. Where does the monitoring fit on the conceptual model for the theme area and relative to the conceptual model for the OSM Program? How will this work advance understanding of the conceptual model?

This work will advance understanding of how the conceptual model is used in an adaptive context

6. Is the work plan contributing to Programmatic State of Environment Reporting?

The work plan contributed to reporting by encouraging PIs to develop thresholds for monitoring indicators, that can then be used to report on environmental change.

4.0 Mitigation

Evaluation of Mitigation Criteria (Information Box Only- No action required)

Your workplan will be evaluated against the criteria below. A successful workplan would potentially inform:

- efficacy of an existing regulation or policy
- an EPEA approval condition
- a regional framework (i.e., LARP)
- an emerging issue

Explain how your monitoring program informs management, policy and regulatory compliance. As relevant give consideration for the EEM framework and the approved Key Questions.

The framework applies a structured approach to monitoring design, elevating observations of environmental change through tiers of increasing scrutiny and ending in identification of management solutions. Management solutions may involve a regulatory, operational or policy response.

5.0 Indigenous Issues

Evaluation of Indigenous Issues Criteria (Information Box Only- No action required)

Your workplan will be evaluated against the criteria below. A successful workplan would potentially:

- Investigate Indigenous communities key questions and concerns
- Includes culturally relevant receptor(s) and indicator(s)
- Include or be driven by Indigenous communities (participatory or collaborative)
- Develop capacity in Indigenous communities
- Include a Council Resolution or Letter of Support from one or more Indigenous communities
- Describe how ethics protocols and best practices regarding involvement of Indigenous peoples will be adhered to
- Provide information on how Indigenous Knowledge will be collected, interpreted, validated, and used in a way that meets community Indigenous Knowledge protocols

Explain how your monitoring activities are inclusive and respond to Indigenous key questions and concerns and inform the ability to understand impacts on concerns and inform Section 35 Rights

The framework places local knowledge and observations in the same structured context as empirical observation. The framework identifies a process by which local knowledge and observations, including traditional knowledge, is actionable in a monitoring context.

The framework was not developed in the context of community based monitoring or traditional or cultural knowledge. We will engage with OSM CBM practitioners and community representatives to better understand opportunities for adapting the framework to an Indigenous context.

Does this project include an Integrated Community Based Monitoring Component?

No

6.0 Measuring Change

Evaluation of Measuring Change Criteria (Information Box Only- No action required)

Your workplan will be evaluated against the criteria below. A successful workplan would potentially:

- assess changes in environmental conditions compared to baseline (e.g., validation of EIA predictions)
- report uncertainty in estimates and monitoring is of sufficient power to detect change due to oil sands development on reasonable temporal or spatial scales
- include indicators along the spectrum of response (e.g., individual, population, community)
- focus on areas of highest risk (where change is detected, where change is greater than expected, where development is expected to expand (collection of baseline))
- measure change along a stressor gradient or a stressor/reference comparison

Explain how your monitoring identifies environmental changes and can be assessed against a baseline condition. As relevant give consideration for the EEM framework and the approved Key Questions.

Adaptive monitoring incorporates triggers (i.e. defined measures of change) as a means of intensifying or idling monitoring activity. The project will identify opportunities to develop and apply triggers to approved OSM work plans, and will develop triggers and evaluate monitoring data for three pilot projects.

7.0 Accounting for Scale

Evaluation of Accounting for Scale Criteria (Information Box Only- No action required)

Your workplan will be evaluated against the criteria below. A successful workplan would potentially be:

- appropriate to the key question and indicator of interest
- relevant to sub-regional and regional questions
- relevant to organism, population and/or community levels of biological organization
- where modelled results are validated with monitored data
- where monitoring informs on environmental processes that occur at a regional scale. e.g. Characterizing individual sources to gain a regional estimate of acid deposition and understand signal from individual contributing sources.

Explain how your monitoring tracks regional and sub-regional state of the environment, including cumulative effects. As relevant give consideration for the EEM framework and the approved Key Questions.

The planning framework incorporates model predictions, which typically operate at a coarse scale, to inform monitoring design as site-specific (i.e. local scale) validation of the prediction. Adaptive monitoring also operates at multiple scales, both in space and in terms of ecological organization or along adverse outcome pathways. The purpose of the focused tier in the adaptive scheme is to address issues of scale.

8.0 Transparency

Evaluation of Transparency Criteria (Information Box Only- No action required)

Your workplan will be evaluated against the criteria below. A successful workplan would potentially include:

- a plan for dissemination of monitoring data, including appropriate timing, format, and aligns with OSM program data management plan
- demonstrated transparency in past performance
- identified an annual progress report as a deliverable
- reporting of monitoring results occurs at timing and format that is appropriate for recipient audience.

Explain how your monitoring generates data and reporting that is accessible, credible and useful. As relevant give consideration for the EEM framework and the approved Key Questions.

Following consultation with OSM PIs, the project will provide the OSM program with a report containing recommendations for opportunities to adjust work plan design.

9.0 Efficiency

Evaluation of Efficiency Criteria (Information Box Only- No action required)

Your workplan will be evaluated against the criteria below. A successful workplan would include:

- appropriately addressed a risk-informed allocation of resources
- identified the role and justification for each staff member on the proposed work plan
- identified in-kind and leveraged resources (e.g., resources and approaches are appropriately shared with other OSM projects where possible)
- established partnerships (value-added) and demonstrated examples of coordinated efficiencies (e.g., field, analytical)
- identified co-location of monitoring effort
- demonstrated monitoring activities and information collected are not duplicative
- considered sampling/measurement/methods compatibility to other data sources (e.g., AER)

Explain how your monitoring is integrated with other OSM projects and incorporates community-based participation and/or engagement in proposed monitoring activities. As relevant give consideration for the EEM framework and the approved Key Questions.

The project team will work directly with OSM project leads to assess the adaptive potential of OS projects, to propose adjustments to indicators, and to situate projects in the planning hierarchy. The framework developed in phase one will inform the efficient allocation of monitoring resources and attention in the OSM program.

10.0 Work Plan Approach/Methods

10.1 List the Key Project Phases and Provide Bullets for Each Major Task under Each Project Phase *

Following completion of phase one (framework development) in 2021-22, the project will enter an implementation phase. Framework implementation will involve:

Work plan assessment: Working with the project team, PIs, TAC leads and a contractor/external expert in a workshop setting, the project team will assess approved OSM work plans to identify opportunities to (a) relate monitoring to prediction, e.g. predictions identified in OSM modelling studies, narrative predictions implied in monitoring design, or predictions identified in environmental assessments; (b) relate monitoring project or study design to an adaptive framework by identifying opportunities to develop triggers and by situating projects within a tiered framework; (c) integrate projects across program areas by identifying common stressors or by linking monitoring projects with modelling projects; and (d) address gaps, especially where projects target an advanced tier (e.g. investigation of cause) without having first identified related environmental change, where indicators do not support the assessment of environmental change, or where projects have not identified clear linkages to development-related pressures.

Case studies: In the course of the work plan assessment, three work plans will be identified as case studies for implementation of the planning framework. The case studies will be drawn from across environmental media, from projects that are sufficiently mature (sufficient data record, appropriate design) as to support detailed analysis. Data from these case studies will be analysed to identify monitoring triggers. The monitoring triggers will be applied to the data to assess and confirm (as appropriate) change. Conclusions of the assessment will drive recommendations for adaptation of monitoring design, to be developed in collaboration with PIs, the project team and external experts.

Recommendations: The validated work plan assessments and case studies will be provided to the OSM program as recommendations and guides to work plan adjustment for subsequent years.

10.2 Describe how changes in environmental Condition will be assessed *

The work plan will not assess environmental change. Rather, it will recommend adjustments to existing work plans to aid in their assessment of changes in environmental condition, e.g. by the development of monitoring triggers.

10.3 Are There Benchmarks Being Used to Assess Changes in Environmental Condition? If So, Please Describe, If Not, State "NONE" *

None

(e.g., objectives, tiers, triggers, limits, reference conditions, thresholds, etc.)

10.4 Provide a Brief Description of the Western Science or Community-Based Monitoring Indigenous Community-Based Monitoring Methods by Project Phase *

Methods will include document review, numerical analysis and facilitated discussion.

10.5 List the Key Indicators Measured, If Not Applicable, State N/A *

Key indicators measured for the three case studies will be

11.0 Knowledge Translation

In the space below, please provide the following:

- Describe the plan for knowledge transfer and distribution of learnings from the project. This could include workshops, publications, best practice documentation, marketing plan, etc.
- Demonstrate that the knowledge transfer plan is appropriate for the intended end-users.

Knowledge generated in the course of the project will be transmitted directly to OSM PIs in the form of project assessments, which will be discussed and adjusted during facilitated workshops with support from PIs, and to OSM decision makers in the form of a validated series of recommendations.

12.0 External Partners

List by project or project phase each component that will be delivered by an external party (including analytical laboratories) and name the party. Describe and name the associate work plan/grant/contract for these services. * state none if not required

This project will be developed and delivered in collaboration with the project team (comprised of Data & Integration TAC members, University of Calgary researchers, and Innotech), PIs, TAC leads, and external specialists (grant recipients). Workshops will be supported (facilitation, logistics, note-taking) by the University of Calgary.

The case study component will be delivered primarily by an external partner, with support from the project team.

*To ensure complete work plan proposal submission, all grants and contracts listed in this section should also be captured in Grants & Contracts.

13.0 Data Sharing and Data Management

For 2022-23 the following approach will be taken by the OSM Program related to data sharing.

For all work plans of a **western science** nature funded under the OSM Program, data sharing is a condition of funding and must align with the principle of "**Open by Default**". In this case, all data is to be shared with the OSM Program as directed by the OSM Program Data Management work plan.

For all work plans involving **Indigenous Knowledge** as defined below and funded under the OSM Program, data sharing is a condition of funding and the Indigenous Knowledge components of the work plan must align with the principle of "**Protected by Default**". In this case, all data as defined as Indigenous Knowledge, are to be retained by the Indigenous community to which the Indigenous Knowledge is held.

Indigenous Knowledge is defined as:

"The knowledge held by First Nations, Inuit and Métis peoples, the Aboriginal peoples of Canada. Traditional knowledge is specific to place, usually transmitted orally, and rooted in the experience of multiple generations. It is determined by an Aboriginal community's land, environment, region, culture and language. Traditional knowledge is usually described by Aboriginal peoples as holistic, involving body, mind, feelings and spirit. Knowledge may be expressed in symbols, arts, ceremonial and everyday practices, narratives and, especially, in relationships. The word tradition is not necessarily synonymous with old. Traditional knowledge is held collectively by all members of a community, although some members may have particular responsibility for its transmission. It includes preserved knowledge created by, and received from, past generations and innovations and new knowledge transmitted to subsequent generations. In international or scholarly discourse, the terms traditional knowledge and Indigenous knowledge are sometimes used interchangeably."

This definition was taken from the Canadian Government's Tri-council Policy Statement for Ethical Research involving Humans (Chapter 9, pg. 113) and is an interim definition specific to the Oil Sands Monitoring Program.

Data Sharing and Data Management *Continued*

13.1 Has there, or will there be, a Data Sharing Agreement established through this Project? *

13.2 Type of Quantitative Data Variables:

13.3 Frequency of Collection:

13.4 Estimated Data Collection Start Date:

13.5 Estimated Data Collection End Date:

13.6 Estimated Timeline For Upload Start Date:

13.7 Estimated Timeline For Upload End Date:

13.8 Will the data Include traditional knowledge as defined by and provided by an Indigenous representative, Community or Organization?

TABLE 13.9 Please describe below the Location of Data and Data Type:

Add a Data Source by clicking on the table and then clicking on the blue "+" symbol on the bottom right side of table

Name of Dataset	Location of Dataset (E.g.: Path, Website, Database, etc.)	Data File Formats (E.g.: csv, txt, API, accdb, xls, etc.)	Security Classification
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Choose an item.

14.0 2022/23 Deliverables

Add an additional deliverable by clicking on the table and then clicking on the blue "+" symbol on the bottom right side of table.

Type of Deliverable	Delivery Date	Description
Key Engagement/Participation Meeting	Q1	Work plan assessment
Technical Report	Q4	Recommendations to OSM program
Choose an item.	Choose an item.	Click or tap here to enter text.

15.0 Project Team & Partners

In the space below please provide information on the following:

- Describe key members of the project team, including roles, responsibilities and expertise relevant to the proposed project.
- Describe the competency of this team to complete the project.
- Identify any personnel or expertise gaps for successful completion of the project relative to the OSM Program mandate and discuss how these gaps will be addressed.
- Describe the project management approach and the management structure.

Dr. Kelly R. Munkittrick, University of Calgary

Dr. Carla Davidson, Endeavour Scientific

Dr. Bruce Kilgour, Kilgour and Associates

Dr. Keith Somers, Kilgour and Associates

Neal Tanna, Innotech

Dr. Tim Arciszewski, AEP

Roderick Hazewinkel, AEP

Data & Integration TAC project team members (TBD)

16.0 Project Human Resources & Financing

Section 16.1 Human Resource Estimates

Building off of the competencies listed in the previous section, please complete the table below. Add additional rows as necessary. This table must include **ALL staff involved** in the project, their role and the % of that staff's time allocated to this work plan. The AEP calculated amount is based on an estimate of \$120,000/year for FTEs. This number cannot be changed. The OSM program recognizes that this is an estimate.

Table 16.1.1 AEP

Add an additional AEP Staff member by clicking on the table and then clicking on the blue "+" symbol on the bottom right side of table. The total FTE (Full Time Equivalent) is Auto Summed (in Table 16.2.1) and converted to a dollar amount.

Name (Last, First)	Role	% Time Allocated to Project
Hazewinkel, Roderick	Project Manager	10%
Arciszewski, Tim	Technical expert	5%

Table 16.1.2 ECCC

Add an additional ECCC Staff member by clicking on the table and then clicking on the blue "+" symbol on the bottom right side of table. The total FTE (Full Time Equivalent) is Auto Summed in Table 16.2.2

Name (Last, First)	Role	% Time Allocated to Project
Click or tap here to enter text.	Click or tap here to enter text.	0%

The tables below are the financial tables for Alberta Environment & Parks (AEP) and Environment & Climate Change Canada. All work plans under the OSM Program require either a government lead or a government coordinator.

Section 16.2 Financing

The OSM Program recognizes that many of these submissions are a result of joint effort and monitoring initiatives. A detailed "PROJECT FINANCE BREAKDOWN" must be provided using the Project Finance Breakdown Template provided, accessible here (ctrl + click the link below). Please note that completion of this Project Finance Breakdown Template is mandatory and must be submitted along with each workplan.

[PROJECT FINANCE BREAKDOWN TEMPLATE \(CTRL+CLICK HERE\)](#)

Table 16.2.1 Funding Requested BY ALBERTA ENVIRONMENT & PARKS

Organization – Alberta Environment & Parks ONLY	Total % time allocated to project for AEP staff	Total Funding Requested from OSM
Salaries and Benefits <i>(Calculated from Table 16.1.1 above)</i>	15.00%	\$18,000.00
Operations and Maintenance		
Consumable materials and supplies		\$0.00
Conferences and meetings travel		\$0.00
Project-related travel		\$0.00
Engagement		\$0.00
Reporting		\$0.00
Overhead		\$0.00
Total All Grants <i>(Calculated from Table 16.4 below)</i>		\$250,000.00
Total All Contracts <i>(Calculated from Table 16.5 below)</i>		\$0.00
Sub- TOTAL <i>(Calculated)</i>		\$268,000.00
Capital*		\$0.00
AEP TOTAL <i>(Calculated)</i>		\$268,000.00

* The Government of Alberta Financial Policies (Policy # A600) requires that all **capital asset** purchases comply with governmental and departmental legislation, policies, procedures, directives and guidelines. **Capital assets** (Financial Policy # A100, Government of Alberta, January 2014) are tangible assets that: have economic life greater than one year; are acquired, constructed, or developed for use on a continuing basis; are not held for sale in ordinary course of operations; are recorded and tracked centrally; have a cost greater than \$5,000.

Some **examples of capital asset equipment include:** laboratory equipment, appliances, boats, motors, field equipment, ATV's/snowmobiles, stationary equipment (pier/sign/weather), fire/safety equipment, pumps/tanks, heavy equipment, irrigation systems, furniture, trailers, vehicles, etc. (Financial Policy # A100, Government of Alberta, January 2014).

Table 16.2.2 Funding Requested BY ENVIRONMENT & CLIMATE CHANGE CANADA

Organization – Environment & Climate Change Canada ONLY	Total % time allocated to project for ECCC staff	Total Funding Requested from OSM
Salaries and Benefits FTE <i>(Please manually provide the number in the space below)</i>		
Salaries and Benefits		\$0.00
Operations and Maintenance		
Consumable materials and supplies		\$0.00
Conferences and meetings travel		\$0.00
Project-related travel		\$0.00
Engagement		\$0.00
Reporting		\$0.00
Overhead		\$0.00
ECCC TOTAL <i>(Calculated)</i>		\$0.00

* ECCC cannot request capital under the OSM program. Any capital requirements to support long-term monitoring under the OSM program should be procured by Alberta and captured in that budget table.

Table 16.3

Complete ONE table per Grant recipient.

Add a Recipient by clicking on the table and then clicking on the blue "+" symbol on the bottom right side of table. The total of all Grants is Auto Summed in Table 16.2.1

GRANT RECIPIENT - ONLY: Name	Neal Tanna
GRANT RECIPIENT - ONLY: Organization	Innotech
Category	Total Funding Requested from OSM
Salaries and Benefits	\$250,000.00
Operations and Maintenance	
Consumable materials and supplies	\$0.00
Conferences and meetings travel	\$0.00
Project-related travel	\$0.00
Engagement	\$0.00
Reporting	\$0.00
Overhead	\$0.00
GRANT TOTAL <i>(Calculated)</i>	\$250,000.00



Table 16.4

Complete ONE table per Contract recipient.

Add a Recipient by clicking on the table and then clicking on the blue "+" symbol on the bottom right side of table. This section is only to be completed should the applicant intend to contract components or stages of the project out to external organizations. The total of all Contracts is Auto Summed in Table 16.2.1

CONTRACT RECIPIENT - ONLY: Name	Click or tap here to enter text.
CONTRACT RECIPIENT - ONLY: Organization	Click or tap here to enter text.
Category	Total Funding Requested from OSM
Salaries and Benefits	\$0.00
Operations and Maintenance	
Consumable materials and supplies	\$0.00
Conferences and meetings travel	\$0.00
Project-related travel	\$0.00
Engagement	\$0.00
Reporting	\$0.00
Overhead	\$0.00
CONTRACT TOTAL <i>(Calculated)</i>	\$0.00

Table 16.5 GRAND TOTAL Project Funding Requested from OSM Program

The table below is auto calculated, please do not try to manually manipulate these contents.

Category	Total Funding Requested from OSM
Salaries and Benefits <i>Sums totals for salaries and benefits from AEP and ECCC ONLY</i>	\$18,000.00
Operations and Maintenance	
Consumable materials and supplies <i>Sums totals for AEP and ECCC ONLY</i>	\$0.00
Conferences and meetings travel <i>Sums totals for AEP and ECCC ONLY</i>	\$0.00
Project-related travel <i>Sums totals for AEP and ECCC ONLY</i>	\$0.00
Engagement <i>Sums totals for AEP and ECCC ONLY</i>	\$0.00
Reporting <i>Sums totals for AEP and ECCC ONLY</i>	\$0.00
Overhead <i>Sums totals for AEP and ECCC ONLY</i>	\$0.00
Total All Grants (from table 16.2.1 above) <i>Sums totals for AEP Tables ONLY</i>	\$250,000.00
Total All Contracts (from table 16.2.1 above) <i>Sums totals for AEP Tables ONLY</i>	\$0.00
Sub- TOTAL	\$268,000.00
Capital* <i>Sums total for AEP</i>	\$0.00
GRAND PROJECT TOTAL	\$268,000.00

Some **examples of capital asset equipment include:** laboratory equipment, appliances, boats, motors, field equipment, ATV's/snowmobiles, stationary equipment (pier/sign/weather), fire/safety equipment, pumps/tanks, heavy equipment, irrigation systems, furniture, trailers, vehicles, etc. (*Financial Policy # A100, Government of Alberta, January 2014*).

17.0 FINANCIAL MANAGEMENT

The OSM Program reserves the right to reallocate project funding during the current fiscal year on the basis of project performance and financial overspend or underspend.

Please check this box to acknowledge you have read and understand

In the space below please describe the following:

- Discuss how potential cost overruns and cost underruns will be managed.
- If this is a continuing project from last year, identify if this project was overspent or underspent in the previous year and explain why.
- Describe what risks and/or barriers may affect this project.

Cost overruns and underruns will be managed by re-scoping the project. Risks/barriers include the possibility that research associates cannot be retained within the project timeframe, in which case the project would need to be rescopeed, or an alternative delivery mechanism identified. The budget reflects an assumption that workshop-related costs (facilitator, capacity funding, facility, etc.) will be borne primarily by the OSM program office, and that PIs under contract to OSM will build the costs associated with OSM workshops and engagement into approved OSM work plans

18.0 Alternate Sources of Project Financing – In-Kind Contributions

Table 18.1 In-kind Contributions

Add an In Kind Contribution by clicking on the table and then clicking on the blue "+" symbol on the bottom right side of table.

DESCRIPTION	SOURCE	EQUIVALENT AMOUNT (\$CAD)
Dr. Kelly Munkittrick, University of Calgary research scientist	University of Calgary	\$10,000.00
TOTAL		\$10,000.00

19.0 Consent & Declaration of Completion

Lead Applicant Name

Roderick Hazewinkel

Title/Organization

Limnologist/Alberta Environment and Parks

Signature

Click or tap here to enter text.

Date

2021-10-05

Government Lead / Government Coordinator Name (if different from lead applicant)

Click or tap here to enter text.

Title/Organization

Click or tap here to enter text.

Signature

Click or tap here to enter text.

Date

Click or tap to enter a date.



PROGRAM OFFICE USE ONLY

Governance Review & Decision Process

this phase follows submission and triggers the Governance Review

TAC Review (Date):

Click or tap to enter a date.

ICBMAC Review (Date):

Click or tap to enter a date.

SIKIC Review (Date):

Click or tap to enter a date.

OC Review (Date):

Click or tap to enter a date.

Final Recommendations:

Decision Pool:

Choose an item.

Notes:

Click or tap here to enter text.

Post Decision: Submission Work Plan Revisions Follow-up Process

This phase will only be implemented if the final recommendation requires revisions and follow-up from governance

ICBMAC Review (Date):

Click or tap to enter a date.

SIKIC Review (Date):

Click or tap to enter a date.

OC Review (Date):

Click or tap to enter a date.

Comments:

Decision Pool:

Choose an item.

Notes & Additional Actions for Successful Work Plan Implementation:

Click or tap here to enter text.