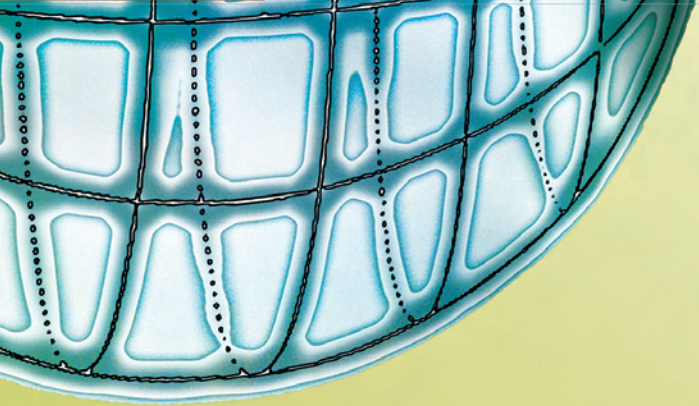
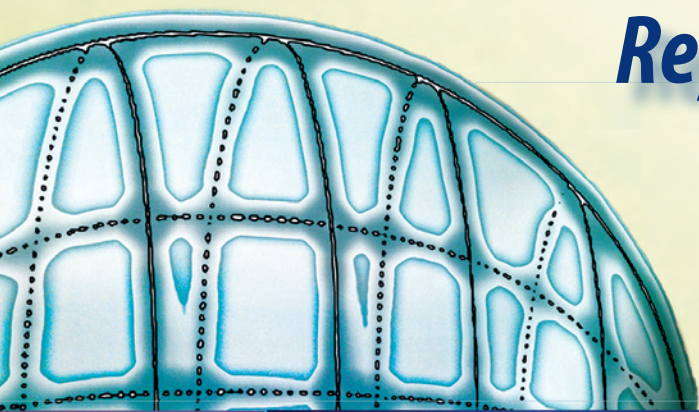


Regulatory **Excellence**

Regulatory Review Secretariat





Minister's Message

As Minister of Finance and Enterprise, I have been given the mandate to reduce the regulatory burden on business by reducing overlap, simplifying compliance requirements and revising or eliminating regulations.

For Albertans, this means our government's commitment to ensure that Alberta's regulatory environment is responsive to the needs of business and stakeholders, and meets the standard of regulatory excellence. The Regulatory Review Secretariat works to support this mandate and carry forward government's focus on continuous improvement in the development of regulations.

Effective regulation helps create the conditions that allow for productivity growth, competitiveness and sustainable prosperity. Quality regulations result in the greatest overall benefit for business, Albertans, and communities and create opportunities for growth while protecting public interest.

I am pleased to present our report on *Regulatory Excellence*, which highlights Alberta's regulatory reform agenda. I am confident the future of regulatory reform will bring with it new opportunities to make long-lasting improvements to how government approaches regulation.

Regards,

A handwritten signature in black ink that reads "Iris Evans". The signature is written in a cursive, flowing style.

Honourable Iris Evans
Minister, Finance and Enterprise

Chair's Message

It has been a pleasure serving as Chair of the Regulatory Review Secretariat, to work alongside colleagues and stakeholders throughout the years and see the progress on activities undertaken to further strengthen Alberta's regulatory environment.

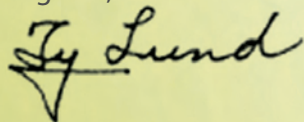
Good regulation can be the wind in our sails, while poor regulation can act like an anchor. For this reason, the Regulatory Review Secretariat works to support our government's goals and priorities by placing an emphasis on the impact of regulation on stakeholders, and the development of quality regulation.

Regulatory Excellence focuses on having the right rules in place, not more rules. It aims to create a regulatory system that is able to effectively support economic diversification, encourage business productivity, and respond to changing social circumstances within the province. As part of this work, the Regulatory Review Secretariat provides consultative support to departments to identify areas for regulatory improvement, and encourage stakeholder engagement and coordination between ministries.

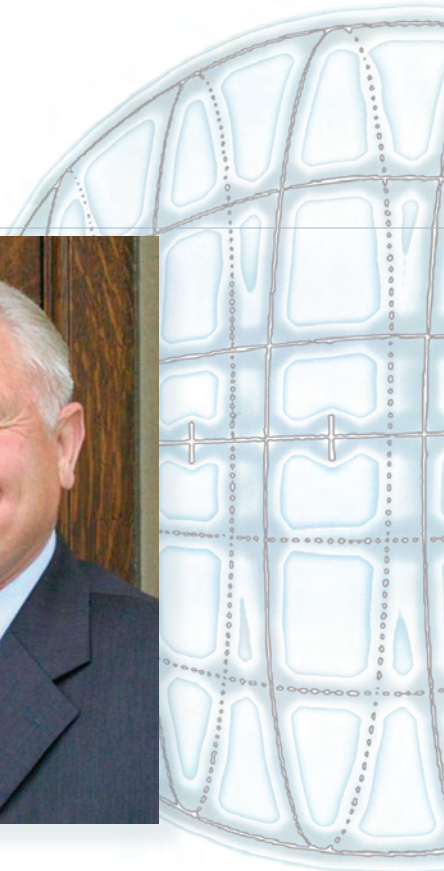
The Government of Alberta's direction for regulatory reform places stakeholders at the center of its regulatory activity. A focus on stakeholders and the outcomes of regulation are the key elements upon which regulatory reform is founded. In carrying this forward, the Regulatory Review Secretariat has supported work to reduce regulatory barriers and promote a collaborative, quality-focused approach in regulatory decision-making.

My thanks go out to my fellow colleagues, past and present, who have served as part of the Regulatory Review Secretariat, for their on-going support to our vision. I would also like to acknowledge our government departments for their continued commitment to maintaining strong regulatory standards in Alberta.

Regards,



Ty Lund
Chair, Regulatory Review Secretariat



On-going Review of Regulations

On an on-going basis, the Regulatory Review Secretariat leads the implementation of regular assessments of provincial regulation. These reviews are based on the understanding that regulations should be necessary, effective, transparent, and reflect our accountability to the public. Following through with this provides assurance to Albertans that regulations remain relevant and efficiently administered.

On March 2, 2009, our government launched Alberta's Public Registry for Regulations, an online tool to provide the public with advance notice of government regulatory proposals relevant to business. The registry facilitates the exchange of information, supports dialogue with stakeholders, and enhances government transparency.

The Regulatory Review Secretariat supports departments through a consultative, capacity-building approach to assist with the comprehensive assessment of regulatory impacts. Providing departments with customized supports such as tools, resources, and practical guides are key for aligning regulatory work with best practice.

The framework for *Regulatory Excellence* is captured in the Government of Alberta's Regulation Impact Report, which reflects a best practice standard for the review of regulations. For analysis and accountability, the framework is consistent with those employed by other leading jurisdictions and is founded on the concept of a balanced evaluation of economic, social and environmental impacts.



Reduction and Simplification

For stakeholders, much of the benefit of regulatory reform has come from government initiatives that work to streamline the regulatory environment through improved coordination between ministries and across the various sectors and levels of government. The following highlights some of the work currently being undertaken.



Trade, Investment and Labour Mobility Agreement (TILMA)

By April 1, 2009, Alberta and British Columbia have committed to reconciling or mutually recognizing all existing regulations that operate to restrict or impair trade, investment and labour mobility between the two provinces. The Ministry of International and Intergovernmental Relations is leading the implementation of the TILMA across the Government of Alberta.

Fulfilling the obligations under the TILMA to recognize or reconcile inter-jurisdictional requirements, builds upon the prosperity in both provinces by giving businesses and workers seamless access to a larger range of opportunities in all economic and industry sectors. The TILMA also requires the two provinces to ensure that no unnecessary barriers are created when future regulatory decisions are made.

Other TILMA benefits include the ability of regulated workers to move from one province to the other without any reassessment, and the elimination of duplicate business incorporation and reporting requirements.

Additional information about TILMA is available on the Ministry of International and Intergovernmental Relations' website at: www.international.alberta.ca/645.cfm



BizPaL

BizPaL is an online service developed by Industry Canada in partnership with the provinces, territories and participating municipalities. The program provides entrepreneurs with simplified access to information on the permits and licences needed to establish and run their businesses. With this one-window approach, citizens and governments save time and benefit from increased compliance, as well as the collaboration between multiple levels of government on delivery of public sector services.

In Alberta, the rollout of BizPaL is coordinated by the Ministry of Service Alberta. The program was successfully launched in Edmonton in 2008 and expands on opportunities for Alberta's small businesses by simplifying the start-up process. This coordination effort has since expanded within the province, with 11 municipalities currently offering the service and an expectation to offer the service to all interested municipalities in the coming years.

More information about BizPaL is available on the Ministry of Service Alberta's website at: www.servicealberta.gov.ab.ca/BizPaL.cfm

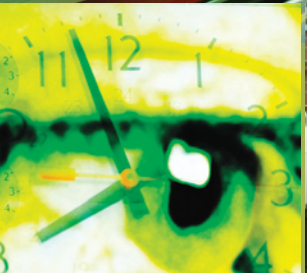
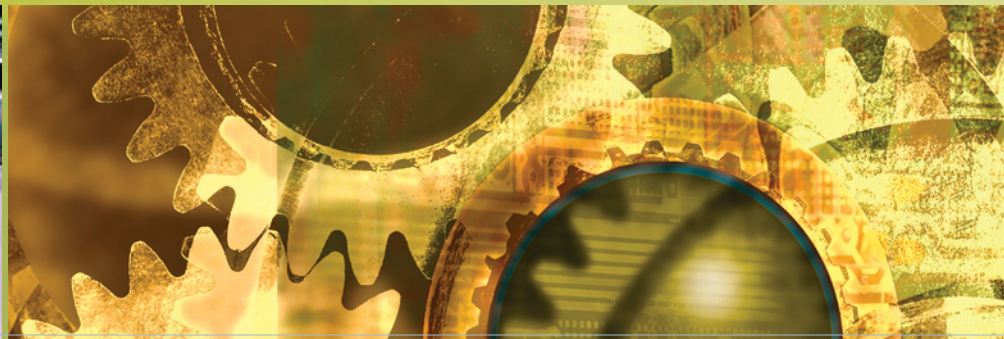
Future Vision



The Government of Alberta is committed to building and maintaining an effective regulatory environment by placing an emphasis on the outcome of regulation and its effect on stakeholders.

The Regulatory Review Secretariat will work to function as a contact for businesses and citizens on regulatory matters. We will continue to increase awareness of regulatory reform and engage external stakeholders to identify issues that may limit economic growth and productivity.

In response to the needs of our stakeholders and with the support of our ministries, the Regulatory Review Secretariat will continue to champion a balanced and responsible approach to support the achievement of our government's mandate for *Regulatory Excellence*.



MLA Members

Members of the Regulatory Review Secretariat



Mr. Ty Lund
Chair
MLA Rocky Mountain House



Mr. Robin Campbell
Member
MLA West Yellowhead



Mr. Cal Dallas
Member
MLA Red Deer South

Contact the Regulatory Review Secretariat

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Regulatory Comments or Concerns

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Website: Additional information about the Regulatory Review Secretariat is available on our website at:
www.finance.alberta.ca/business/reg_review_secretariat/index.html

