# Premier's Council on Charities and Civil Society

Annual Report 2022-2023

remier's Council on Charities and Civil Society — Annual Report 2022-2023
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# **Executive Summary**

The Premier's Council on Charities and Civil Society (the Council) is a public advisory agency established to provide independent advice to government on its relationship with civil society organizations addressing pressing social issues. The Council is accountable to the Premier, through the Minister of Seniors, Community and Social Services. The Council is mandated to provide the Minister an Annual Report outlining the Council's major activities, accomplishments and annual expenditures. This report fulfills that requirement.

This Annual Report includes the following components: an overview of the Council, its mandate, vision and mission; a main section highlighting the Council's key activities and accomplishments for the fiscal year ending March 31, 2023; and a brief concluding section on the Council's outlook for the future. Additionally, this report meets financial reporting requirements and includes member biographies and contact information for the Council Secretariat.

The Council's activities and accomplishments are organized into three sections: (1) advice to the government, (2) stakeholder relations and learning, and (3) effective governance.

In early 2022, the Council met to establish their priorities for the 2022-23 fiscal year, and a decision was made to revisit the priorities identified in the Council's 2020 report, *Moving Forward: Charting a Path to Civil Society Recovery*, which identified priority areas for civil society's recovery and future capacity-building. To that end, the Council conducted a targeted engagement with over 40 civil society organizations in the fall of 2022 to assess the current state, barriers to further progress, and explore shared solutions. This engagement culminated in the *Building Momentum for Social Impact* report, submitted to the Minister in April 2023.

Despite the significant time commitment required for the *Building Momentum* report, the Council embraced opportunities to connect with and learn from a variety of civil society partners. The Council Chair attended the What Works Summit in May 2022, which focused on how we make – and measure – social progress in communities. The Chair was also honoured to present remarks at the October 2022 Bhayana Awards recognizing extraordinary contributions from Alberta's non-profit sector, and was able to highlight critical links between civil society and policing for the Coalition for Canadian Police Reform in December 2022. The Council was grateful for the opportunity to participate in the Calgary Chamber of Voluntary Organizations (CCVO) Leader's Summit in November 2022, a vital event that convened leaders from across sectors for rich discussions of shared challenges and opportunities. Finally, Council members benefitted from learning more about the history and barriers faced by Indigenous populations through the government's Indigenous Learning Initiative in March 2023.

The Council welcomed three new members and supported their onboarding and orientation in April 2022, including training on the Council's Code of Conduct. The Council also developed its 2021-22 Annual Report in summer 2022, led by the Planning and Reporting Sub-Committee. In accordance with the Mandate and Roles document, the Council conducted its annual assessment of the Council and its members in winter 2022. This process allowed the Council to reflect on their accomplishments and challenges and explore how they can continue to achieve their mandate in the future.

Overall, in 2022-23, the Council provided additional advice to the government on how it can collaborate with civil society on long-standing challenges and explore new, emerging opportunities. The Council looks forward to continuing to engage with and learn from key civil society leaders and organizations who are critical partners in addressing pressing social challenges in our communities.

## **Letter of Transmittal**

September 12, 2023

Honourable Minister Jason Nixon Minister of Seniors, Community and Social Services 227 Legislature Building 10800 – 97 Avenue NW Edmonton, AB T5K 2B6

Dear Minister Nixon,

On behalf of the Council, I am pleased to present the Annual Report of the Premier's Council on Charities and Civil Society for the fiscal year ending March 31, 2023. It is submitted in accordance with my responsibilities as Chair under s. 4 of the Council's Mandate and Roles document.

Please provide a copy of this Report to the Premier at your earliest convenience. Respectfully submitted,

Dr. Joel Christie, Chair

Jeel & Christie

Premier's Council on Charities and Civil Society

## **Reflections from the Chair**

In its third year, the Council welcomed the opportunity to provide further advice focused on improving the relationship between government and civil society, particularly how government can collaborate with civil society and build the civil society's capacity to address pressing social issues in communities across Alberta. The Council would be unable to fulfill its mandate without the continued support of the Premier and the Minister of Seniors, Community and Social Services, and appreciates their ongoing support.

In its first year (2020), the Council developed advice for supporting an effective and sustainable recovery for civil society, resulting in the *Moving Forward: Charting a Path to Civil Society* report. In 2021-22, the Council built on that work with the *Supporting Women's Economic Recovery* report, which provided advice on how civil society organizations could help address unique challenges facing women in Alberta in the wake of the COVID-19 pandemic. This year, the Council wanted to follow-up on these reports, celebrate the progress made, and update its advice for addressing remaining or emerging barriers. The Council's findings reinforced the importance of deepening collaboration, both between government and civil society, and within civil society itself. Creating the kind of impact in our communities that we all want requires that we work together. The Council is grateful for the wisdom and dedication of civil society organizations and community leaders, and wants to thank all who contributed to our latest report, *Building Momentum for Social Impact*.

I have been fortunate over the past three years to serve alongside wonderful fellow Council members – past and present - and thank them for their wisdom and dedication to our Council's vision and mission. I would also like to extend my thanks to the Council Secretariat for their continued support.

Additionally, I want to extend my thanks to Jeremy Nixon for his support as Minister during 2022-23.

The Council looks forward to strengthening its relationships with civil society organizations and building new connections to ensure our advice continues to be informed by the collective wisdom of civil society.

Dr. Joel R. Christie

Jul & Christie

Chair, Premier's Council on Charities and Civil Society

## **About the Council**

#### Overview

Established in February 2020 under the authority of section 7 of the *Government Organization Act*, the Premier's Council on Charities and Civil Society (the Council) is a public advisory agency that provides independent advice to government on its relationship with civil society organizations addressing a wide range of social issues. The Council is accountable to the Premier, through the Minister of Seniors, Community and Social Services.



## Mandate

Civil society includes a diverse and evolving array of organizations and individuals: the thousands of formally established non-profit/voluntary organizations (including registered charities), a range of informal groups or movements pursuing shared interests or values and, increasingly, a range of private-sector organizations and individuals pursuing social good.

The Council is subject to the *Alberta Public Agencies Governance Act*, which requires agencies to have an approved Mandate and Roles document, which is available here: Mandate and Roles document.

#### Vision and Mission

Based on its mandate and informed by its engagement with civil society, the Council developed the following Vision and Mission to guide its work.

**Vision:** Government and civil society work in partnership to build strong, resilient and caring communities where all Albertans can thrive.

**Mission:** To engage with civil society and provide bold, informed and strategic advice to the Government of Alberta on its relationship with civil society, and how civil society can flourish in addressing pressing social issues.

## Membership

The Council comprises 15 individuals representing diverse perspectives and regions across Alberta. Appointed by the Minister of Community and Social Services, Council members must have experience and expertise in specific areas, including delivery of social services, social entrepreneurship, fundraising, philanthropy, and community development, among others.

Read more about the Council members below under Council Biographies.

## **Highlights of Council Activities – 2022/23**

The Council's activities and accomplishments are organized into the following three categories:



#### Key Activities - 2022/23



#### Outlook for the Future



## **Activities and Accomplishments**

## Introduction

The full Council met 7 times in 2022-23, in addition to numerous engagement sessions with civil society organizations. Additional Sub-Committee meetings were also held in support of key Council activities. To accommodate the schedules of members and our civil society partners, the Council conducted all its business in 2022-23 by videoconference.

This report is organized to reflect three key themes of the Council's activities for the year:

- A. Advice to the Government of Alberta (GoA)
- B. Stakeholder Relations and Learning
- C. Effective Governance

#### A. Advice to the Government of Alberta

The first major area of activity is providing informed, independent advice to government on how civil society can be empowered to address pressing social issues.

#### **Building Momentum for Social Impact**

**February – March 2022**: In early 2022, the Council met to establish their focus for the upcoming year. Due to the continued strain on civil society organizations, and the need for continued support to increase civil society's resilience and capacity, the Council decided to re-visit the priorities identified in its 2020 report *Moving Forward: Charting a Path to Civil Society Recovery*, assess the current state, barriers to further progress, and explore shared solutions. These priorities had informed the Government of Alberta's design for the Civil Society Fund, which made a follow-up engagement timely and relevant.

May – September 2022: The Council met several times to design and prepare for targeted engagement sessions. Council members provided input on the format, potential participants, and discussion questions for the engagement, supported by the Council's Stakeholder Relations Sub-Committee. The Sub-Committee is chaired by Liz O'Neill, and supported by Chris Christie,



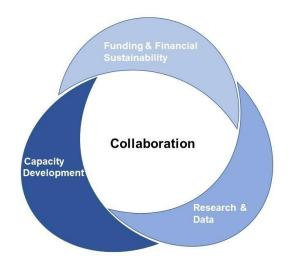
Joanne Mason, Lori Paine, and Michele Taylor. The Council developed a phased engagement approach: Phase 1 focused on panel discussions with sector experts; Phase 2 explored key insights and began the process of identifying priorities for advice; and in Phase 3 the *Building Momentum* report was developed (see figure above). This engagement process was expertly supported by staff from the Ministry of Culture.

**September – December 2022:** In September and October 2022, the Council hosted four Listening Cafés (Phase One), each focusing on one of the four priorities in the Moving Forward report –supporting coordination and collaboration (system infrastructure), research and data, organizational transformation, and financial sustainability and resilience. For each Café, the Council invited 3-4 organizations or community leaders who were working within that priority area to share their accomplishments and experiences. Additionally, the Council invited approximately 60 other organizations to attend, listen to the panelists, and contribute to the conversations. Following the Listening Cafés, the Council invited panelists and other participants back for a focused workshop (Phase Two) in November. The workshop identified the barriers,

root causes, and potential solutions brought forward in Phase One. An additional workshop brought the Council back together to reflect on the rich discussions and begin to identify key themes or opportunities for further advice to government.

In addition to engagement input, this report was informed by an environmental scan of the non-profit sector, delivered by the Ministry of Culture in February 2022.

January – April 2023: Beginning in January 2023, the Council analyzed the input received from the listening cafés and workshops, and began developing the report with the support of the Secretariat (Phase 3). The report, Building Momentum for Social Impact, identified four key barriers that limit civil society's capacity to support Albertans – lack of collaboration, challenges associated with funding and financial sustainability, limited research and data to inform their approach, and capacity challenges. Collaboration has been a key finding of each of the Council's engagement processes, as well as a key focus of the Civil Society Fund. To emphasize the importance of collaboration as a foundational approach to solving social issues, the Building Momentum report updated its recommendations to reflect this interconnectedness (see



accompanying figure). The report also provided updated advice on areas where government can provide additional support and cultivate its relationship with civil society. *Building Momentum for Social Impact* was submitted to the Minister of Seniors, Community and Social Services in April 2023.

## B. Relationship Building and Learning

The second key area of Council activities involved engaging with stakeholders and the community to build relationships and learn about emerging trends and perspectives within civil society. This reflects the Council's recognition of the depth and breadth of expertise in Alberta's civil society, and the need to leverage this knowledge to inform its work.

Due to the significant time commitment required to complete the community engagement for the *Building Momentum for Social Impact* report, the Council did not have the opportunity to engage with stakeholders to the extent they wished to. However, the Council was able to participate in dialogue and training with a number of organizations.

February 2022: The Council welcomed the Ministry of Culture to present an environmental scan of the non-profit sector. The scan increased the Council's understanding of the key trends and current status of the sector and explored the nuances of the relationship between the government and civil society. This environmental scan, along with a review of the Strategic Plan, informed the Council's priorities for the 2022-23 fiscal year.

May 2022: The Council Chair, Joel Christie, attended the *What Works Summit 2022: Truth and Trust* in Banff, Alberta, to hear from leading government officials and community organizations about how we can achieve the UN Sustainable Development Goals. This dialogue was guided by the Social Progress Imperative's Social Progress Index (SPI), which measures how effectively communities and countries allocate resources to promote social and environmental progress. The Alberta Treasury Branch (ATB) partnered with the SPI to create a province-specific Index, providing the Council with an additional source of information regarding challenges in Alberta's communities.

October 2022: The Council Chair, Dr. Joel Christie, was honored to present at the first annual Alberta Bhayana Awards. In partnership with the United Way, these awards recognize the contributions of non-profit staff in improving Alberta communities.

November 2022: The Council welcomed the opportunity to attend the Leaders' Summit organized by the Calgary Chamber of Voluntary Organizations (CCVO). The Summit allowed for facilitated discussions between non-profit and community leaders on how best to leverage connections and build partnerships to support civil society recovery. The Summit focused on the research findings outlined in the CCVO's *Too Essential to Fail* Report – increased demand for services, significant workforce challenges, lack of sustainable funding, and the pressure to continue adapting and innovating. The Council Chair, Dr. Joel Christie, was grateful for CCVO's invitation to sit on the Organization Committee that supported CCVO's planning process for the summit. He also welcomed the opportunity to lead a session following the summit focused on the Council and its work.

December 2022: The Council Chair, Dr. Joel Christie, was invited to speak to leaders of the Coalition for Canadian Police Reform, to highlight the Council's work to date and discuss the role of principled, policing in securing public safety and creating the conditions for thriving communities.

March 2023: In March 2023, the Council was fortunate to participate in the Indigenous Introductory Training, facilitated by the Indigenous Learning Initiative through the Government of Alberta. Through the training, the Council increased their knowledge and understanding of the history and perspectives of Indigenous peoples, as well as barriers faced by the Indigenous population. This foundational knowledge was applied to ensure the Council's community engagement was inclusive of Indigenous peoples and perspectives.

## C. Effective Governance

The third area of Council activity is effective governance. The Council is established through section 7 of the *Government Organization Act*. As an advisory agency of government, the Council is governed by the *Alberta Public Agencies Governance Act*, *Financial Administration Act*, *Public Sector Compensation Transparency Act*, and the *Conflicts of Interest Act*. These legislative requirements ensure that Council is operating ethically and transparently.

To support compliance with these requirements, the Council participated in a number of activities, guided by its formal Mandate and Roles document.

February 2022: The Council revisited the priorities set out in the 2021-2023 Strategic Plan to establish their focus for the 2022-2023 year. The Council felt the priorities were still relevant and aligned with their mandate. The Council expects to conduct a formal review of the Strategic Plan in the 2023-24 fiscal year, in consultation with the Minister.

April 2022: The Council welcomed the expertise of three new members in March 2022 – Rabbi Menachem Matusof, Ms. Lori Paine, and Dr. Benny Xu – and facilitated training to orient new members to the Council's mandate and Code of Conduct.

May – November 2022: The Council's Planning and Reporting Sub-Committee led the development of the 2021-22 Annual Report, which was published in fall 2022. The Sub-Committee was chaired by Hyder Hassan and supported by John Lilley, Ashif Mawji, and Chris Christie.

November 2022 – January 2023: As required by the Council's mandate, the Council completed an assessment of its performance, as well as individual assessments of the Chair, Vice-Chair, and each member. These assessments allow Council members to reflect on the accomplishments and challenges of the past year, ensure Council activities continue to align with its mandate, and identify priorities for the upcoming year.

March 2023: The Council is grateful for the contributions of outgoing members whose other commitments meant they were unable to continue serving: Honorable Jackie Armstrong-Homeniuk, Ms. Saifa Koonar, Ms. Joanne Mason, and Rabbi Menachem Matusof. The Minister re-appointed three members for an additional two-year term in March 2022, and the Council thanks Mr. Wayne Chiu, Ms. Chris Christie, and Dr. John Lilley for their continued dedication. Additionally, in April 2023, immediately after the end of the 2022-23 reporting

year, the Minister re-appointed six current members for additional three-year terms: Dr. Joel Christie, Ms. Liz O'Neill, Mr. Hyder Hassan, Mr. Ashif Mawji, Ms. Michele Taylor, and Honorable Jackie Lovely (MLA – Camrose). The Council is grateful for the continued contributions of its members. Also in April 2023, the Council welcomed the appointment of four new members.

## **Outlook for the Future**

In its first three years, the Council's work has focused on supporting the inclusive, sustainable recovery of civil society through a collaborative relationship with government. The Council's first report, *Moving Forward: Charting a Path to Civil Society Recovery*, examined the impacts of COVID-19 on civil society organizations and identified priorities for recovery. Its second report, *Supporting Women's Economic Recovery*, provided advice on how both government and civil society can address the disproportionate impacts of the pandemic on women. The Council's third report, *Building Momentum for Social Impact*, provides updated advice on how government and civil society can – working together – tackle critical challenges facing civil society and build stronger communities.

The Council looks forward to continuing to build relationships with civil society organizations and community leaders, as well as developing cross-ministry relationships within the Government of Alberta to deepen our understanding of how our advice can inform the work of various departments.

Later in 2023, the Council expects to meet to review and update its Strategic Plan and establish the Council priorities for the 2023-24 fiscal year.

The Council is eager to work with the Honorable Jason Nixon, Minister for Seniors, Community and Social Services, and ensure the Council can support the government's vision for civil society's role in addressing social issues.

## 2022-23 Council Biographies (Alphabetical)

## Jackie Armstrong-Homeniuk (MLA – Fort Saskatchewan-Vegreville)\*

Jackie Armstrong-Homeniuk was elected MLA for Fort Saskatchewan-Vegreville on April 16, 2019. She studied business and economic development at Grant MacEwan University and the University of Calgary, is a journeyman hairstylist, small business owner, and an active community volunteer and philanthropist. She is chair of the Advisory Council on Alberta-Ukraine Relations and the government's Skilled Trades Caucus, and serves on the Legislature's Standing Committees on Public Accounts, Alberta's Economic Future, and Privileges and Elections, Standing Orders and Printing.

## Wayne Chiu

Wayne Chiu is the founder and CEO of Trico Homes and Chairman of the Trico Charitable Foundation, which he founded with his wife to combine their passion for social entrepreneurship with their desire to make a social impact. His support and commitment to numerous community/charitable organizations is extensive and he has served on various community boards. Mr. Chiu has been recognized for his business and community accomplishments through various provincial and national honours, including being named a Member of the Order of Canada and a Member of the Alberta Order of Excellence.

#### **Chris Christie**

Ms. Christie recently retired from a 40-year career, most recently as Executive Director of the Community Foundation of Southeastern Alberta. Her work with the YMCA and McMan Community Services was with at-risk youth and vulnerable populations. Her board experience includes the Medicine Hat Hospice Committee, Southeast Alberta Service Providers Network and Community Council on Homelessness. She holds a degree in social development from the University of Waterloo and a diploma in recreational administration from Lethbridge Community College.

## **Joel Christie (Chair)**

Dr. Joel Christie has over forty years of direct senior and executive management experience and specializes in the management of strategic change in complex organizations. Dr. Christie has co-authored three books, *The Nurturing Leader: A Toolkit for Every Season of Organizational Growth, A Guide to Collaboration: Working Models of Comprehensive Community Projects*, and *Becoming Real Workbook: Further Along the Authentic Journey.* Dr. Christie received the Queen Elizabeth II's Platinum Jubilee Medal (Alberta) for his work in the community and social service sector.

## Hyder Hassan

Mr. Hassan is the Founder & Board Chair for Soul Strategic Ventures (UPcomer Capital Ventures, SEi Consulting, Fire-X3), Founder of Gateway Connects for newcomers, and a Co-founder of FullSoul and a fibre optics startup. He holds a MSc. Innovation & Entrepreneurship from HEC Paris and a Public Leadership Credential from Harvard. Mr. Hassan sits on the AMA Regional board and investment committee, is District Chair for Community Assessments & Partnerships, and is a Rotary Club of Calgary Fish Creek Member. He was honored to be recognized by the Queen's Platinum Jubilee Medal & Top 40 under 40.

#### Saifa Koonar\*

Ms. Koonar is the president and CEO of Alberta Children's Hospital Foundation. She holds a Master of Business Administration and a Bachelor of Commerce, both from the University of Calgary, as well as her ICD.D designation from the Institute of Corporate Directors. She is a member of the operating board for the Aga Khan Foundation Canada, an international development agency, and a director of the Woodmark Group, a consortium of leading Children's Hospital Foundations throughout North America.

## **John Lilley**

Dr. John Lilley, MD FRCPC, is a founder and Vice-President of the Coalition for Canadian Police Reform after serving over two decades on Alberta non-profit boards. He previously helped to establish and grow Pregnancy Pathways which providing wrap-around services to women who were formerly homeless in Edmonton. He was honoured to receive the Queen's Platinum Jubilee medal for his volunteer work. John is a Clinical Professor in the Faculty of Medicine and Dentistry of the University of Alberta.

## Jackie Lovely (MLA – Camrose)

Jackie Lovely was elected to the Legislative Assembly representing Camrose on April 16, 2019. She is Chair of the Standing Committees Families and Communities, and a member of the Standing Committees on Private Bills and Public Accounts. She holds a Bachelor of Arts degree (University of Saskatchewan), a diploma in hotel/restaurant administration (Saskatchewan Polytechnic) and an MBA (Cape Breton University). Her community involvement has included the Good Samaritan Society and the Camrose and Leduc chambers of commerce.

#### Joanne Mason\*\*

Ms. Mason is executive director of the Alberta Native Friendship Centres Association, which has a strong understanding of the needs of Indigenous communities and has been implementing programs and services for over 50 years. She has extensive community, regional and provincial leadership skills and expertise in operations management, strategic planning and achieving desired organizational outcomes.

#### Menachem Matusof\*\*\*

Rabbi Matusof studied at the Yeshiva Rabbinic School in New York, and was ordained as a Rabbi at age 20. He continued his studies at the Central Rabbinical College Lubavitch until his marriage in 1986. He is the Founder and Senior Rabbi at Chabad Lubavitch of Alberta and has led a large faith-based non-profit organization for over 30 years. He served on a national board of clergies for inmates and is a member of the international board of the Moshiach Campaign. He is a recipient of the Alberta Centennial Award and the Queen's Jubilee Medal.

#### Ashif Mawji

Mr. Mawji is the Managing Director of ScaleGood Fund LP. A serial entrepreneur, philanthropist and community builder, Mr. Mawji is the Chair of the Board of the Edmonton Police Foundation and TELUS Friendly Future Foundation, Director of the Invest Alberta Corporation, Chair of the Advisory Committee for the Mawji Centre for New Venture and Student Entrepreneurship at NAIT, and Vice-Chair of the Hockey Canada Foundation. He is a former Honorary Colonel of the 20th Field Artillery Regiment of the Royal Canadian Artillery Association, Canadian Armed Forces, and a Henry Crown Fellow.

## Elizabeth (Liz) O'Neill (Vice-Chair)

Ms. O'Neill is the executive director of Boys & Girls Clubs Big Brothers Big Sisters of Edmonton & Area. She is well-known in the non-profit community and has been recognized for her collaboration with other agencies to provide mentoring for youth. She has received the Government of Canada 125 Anniversary Medal, the Alberta Centennial Medal, the Excellence in Community Service Award from the Intercultural Dialogue Institute of Edmonton and was inducted into City of Edmonton's Community Service Hall of Fame.

#### **Lori Paine**

Ms. Paine holds a Master of Social Work from the University of Calgary and a Bachelor of Social Work from the University of Regina. Former Executive Director of Calgary Seniors' Resource Society (2008 – 2023), she previously held positions with the Heart & Stroke Foundation, the Canadian Mental Health Association, and SAIT Alumni Relations. Ms. Paine has 30 years experience volunteering on various boards and campaigns, and is the recipient of the Queen Elizabeth II Platinum Jubilee Medal for work in the seniors' sector.

## Michele Taylor

Ms. Taylor is the executive director of Waypoints Community Services Association, a social profit organization working to end domestic-family violence, sexual assault, abuse and homelessness. She is the Chair of the Family Violence Coordinating Council, a board member of the Alberta Council of Women's Shelters and a committee member on the Regional Municipality of Wood Buffalo's Homelessness Initiative Strategic Committee. Ms. Taylor holds a Bachelor of Arts Degree in Education, English Literature, History and Recreation from Trinity Western University in British Columbia.

## Bentong (Benny) Xu

Dr. Xu is a third-generation Traditional Chinese Medicine Doctor and Acupuncturist, practicing since 1993. He is a member of the Alberta Mental Health and Addiction Advisory Council and has served on the boards of various non-profit organizations and associations. Dr. Xu is the founder and Executive Director of the Alberta College of Acupuncture and Traditional Chinese Medicine and the Huatuo Clinic. He received the Alberta Centennial Medal for his contributions to the development of traditional Chinese medicine and training in Alberta.

<sup>\*</sup>Resigned May 2022

<sup>\*\*</sup>Resigned August 2022

<sup>\*\*\*</sup>Resigned December 2022

# **Financial Accountability**

In compliance with the *Public Sector Compensation and Transparency Act*, Council Members' compensation is disclosed annually on June 30. More information is available on the Council's webpage:

• https://www.alberta.ca/premiers-council-on-charities-and-civil-society.aspx#compensation

Council members' expenses are publicly disclosed quarterly and can be found here:

<a href="https://www.alberta.ca/assets/agency-disclosure/premiers-council-charities-civil-society-compensation-disclosure.csv">https://www.alberta.ca/assets/agency-disclosure/premiers-council-charities-civil-society-compensation-disclosure.csv</a>

Council funding falls under the Ministry of Community and Social Services. Other financial information is included in the Ministry's Annual Report:

 https://open.alberta.ca/dataset/3a6b50d8-c1f2-4e9a-94ec-62f1e0a34e59/resource/417f8027-7b9f-4fe3a123-a4fe3473a030/download/scss-annual-report-2022-2023.pdf

## **Contact the Council**

Connect with the Council Secretariat:

Hours: 8:15 a.m. to 4:30 p.m. (open Monday to Friday, closed statutory holidays)

Email: pcccs.secretariat@gov.ab.ca