



Premier of Alberta

Office of the Premier, 307 Legislature Building, Edmonton, Alberta T5K 2B6 Canada

November 10, 2022

Mr. Mark Parsons
Deputy Minister, Intergovernmental Relations
Government of Alberta

Dear Deputy Minister,

I want to thank you for your service to Albertans, and congratulations on your continued role as Deputy Minister of Intergovernmental Relations.

Our government faces an extraordinary task: to deliver on a clear and bold mandate in a limited period of time. Albertans are counting on us, and they rightfully expect their government to address the challenges they are facing with our full attention and action.

While we may face challenges, I nonetheless have full confidence that our government can and will address these matters to secure a province that remains a safe haven for those seeking economic opportunity, prosperity, and freedom.

Under your leadership as Deputy Minister of Intergovernmental Relations, I expect you support me in my role as Premier and Minister of Intergovernmental Relations and work with your public services colleagues, to help our government to deliver on commitments to support Albertans, including:

- Ensure all interactions and joint funding proposals that come from the federal government are flagged and assessed on the basis of whether they put Albertans first and conform to our values and priorities.
- Identify any federal initiative or policy that is a perceived violation of exclusive provincial jurisdiction in order to assess whether it should receive a formal response or challenge.
- In all negotiations with the federal government take the position that any federal cost sharing proposal must be envelope funding with no strings attached.
- Given the equalization referendum mandate from Albertans, draft a position paper on a range of options for how the federal government could end the federal equalization program.
- Identify federal programs that fall in Alberta's areas of exclusive jurisdiction so that we may negotiate how to assert our rights to repatriate those functions.
- Build relationships with the Premiers offices in other provinces and territories and identify areas for bilateral cooperation.
- Build relationships with Governors' offices in the US and identify areas for bilateral cooperation.

- Organize priority trade missions to Washington and Germany to discuss common goals for energy security, affordability and environmental sustainability.
- Conduct a review of international conferences and prioritize those where we should send a delegation from Alberta to ensure our unique perspective is represented.
- Conduct a review of Alberta trade offices to assess their performance in helping us achieve our goals for investment, trade and labour attraction and provide advice on whether we need to establish offices in new markets.
- Work with the Parliamentary Secretary for Ukrainian Refugee Settlement Jackie Armstrong Homeniuk on priorities for resettlement of Ukrainian refugees in Alberta.

We will come through this difficult and challenging period in Alberta's history, so let us work together to fulfill and exceed our mandate on behalf of the good people of this great province. I am honoured to be working with you to build a stronger and more prosperous Alberta.

Thank you,

A handwritten signature in black ink, reading "Danielle Smith". The signature is written in a cursive, flowing style with a large initial 'D'.

Danielle Smith
Premier of Alberta