Introduction

Since 1966, the Government of Alberta, together with participating municipalities and Métis Settlements, have jointly funded preventive social services for Albertans through the Family and Community Support Services (FCSS) Program. Designed to meet the preventive social programming needs of the local community, FCSS projects and services offer a range of support for people of all ages. Over the years, a number of changes have been made to the FCSS Program to ensure that it continues to meet the needs of the community.

The FCSS Program Handbook presents an outline of the FCSS Program, describing its Program plan, organization, allocation of funds and accountability processes. The Handbook is intended to assist staff, elected officials and board members in understanding the purpose of the FCSS Program, how FCSS funding is allocated and how it can be used. It will also provide a record of significant program policy decisions, including interpretations of the FCSS Regulation.

This Handbook will be updated as required.
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A. Vision

Alberta’s diverse people building strong communities through positive, caring interaction and mutual respect.

B. Beliefs

A community’s most valuable resources are its people. Investments made in developing and supporting people pay dividends in all areas of community life.

We can make valuable contributions to our communities and communities need the contributions of all of us.

Voluntarism is inherently valuable in that it allows us, as citizens, to contribute directly to our community, which in turn is linked to positive outcomes for individual volunteers.

Partnerships are fundamental to community building.

Municipalities and Métis Settlements can support individuals, families and communities by providing well-designed preventive social programs.

Each municipality and Métis Settlement has unique programming needs and is best able to determine what its own needs are.

C. Mission

Family and Community Support Services (FCSS) is a partnership between the Province, municipalities and Métis Settlements that develops locally driven preventive social initiatives to enhance the well-being of individuals, families, and communities.

D. Mandate

Provincially, the FCSS Program receives its mandate from the FCSS Act and Regulation pursuant to that Act. At the local level, a municipal or Métis Settlement Council chooses whether to establish a Program, and enters into an agreement with the Province to jointly fund the Program.
FCSS Program Handbook

Chapter 2: FCSS Program Options

2

FCSS Program Options

The following is a list of programs and services that may be offered in a community through the FCSS Program. This list is intended as a guideline only. Assessing the needs of the community is the responsibility of the municipality or Mètis Settlement.

a. Services to assist communities to identify their social needs and develop responses to meet those needs, including:
   i. raising public awareness around community issues,
   ii. developing strategies for community advocacy,
   iii. developing comprehensive social community plans and initiatives,
   iv. environmental scans, service reviews, strategic planning, program planning, or
   v. in-kind support to community-based groups (until they are able to sustain themselves) such as provision of office space, printing, photocopying, help with preparing proposals, etc.;

b. Services to promote, encourage and support volunteer work in the community, including:
   i. recruitment, training and placement services,
   ii. resources to support volunteers,
   iii. volunteer recognition, or
   iv. co-ordination of volunteer services;

c. Services to inform the public of available services, including:
   i. information and referral services,
   ii. community information directories,
   iii. newcomer services, or
   iv. inter-agency co-ordination;

d. Services that promote the social development of children and their families, including:
   i. parent-child development activities,
   ii. early childhood development services for children aged 0-5 (excluding child care), or
   iii. support services for young children aged 6-12 (excluding out-of-school care subsidies);

e. Services that enrich and strengthen family life by developing skills so people can function more effectively within their own environment, including:
   i. mentoring programs,
   ii. parenting and family life education and development programs,
   iii. programs for single adults and single parents,
   iv. courses designed to enhance self-awareness and personal growth,
   v. individual, family and group counselling services that are educational and not treatment oriented, or
   vi. youth development and leadership services;
f. Services that enhance the quality of life of the retired and semi-retired, including:
   i. home support services,
   ii. education and information services,
   iii. co-ordination of senior services and programs, or
   iv. self-help socialization activities.
To better reflect the partnership nature of the FCSS Program, a more formal relationship is established between Children and Youth Services (CYS) and the Family and Community Support Services Association of Alberta (FCSSAA). The partnership team takes a joint approach toward improving the FCSS Program. This chapter describes that relationship.

## A. Relational Chart
(courtesy of the FCSSAA)

How FCSS Bodies Relate

![Relational Chart Diagram]

FCSS Programs have two primary sources of information, plus communication with all three bodies.

## B. Program Advisory Team Mandate

1. **Background**

   The FCSS Program is jointly funded by the Province and participating municipalities or Métis Settlements. The Minister of CYS is responsible for provincial policies that guide the Program.
Staff from the Ministry meet regularly with executive members of the FCSSAA to identify issues and suggest policy changes. This joint initiative of the Ministry and the Association is known as the FCSS Program Advisory Team (PAT).

2. Purpose

PAT is a vehicle for the Ministry and the FCSSAA to jointly consider program policies and processes and recommend improvements. PAT is not intended to duplicate or interfere with the relationship between the Province and individual municipalities/Métis Settlements as outlined in FCSS legislation.

Specific aspects of PAT’s mandate include:

- Operating within the framework of the *FCSS Act* and Regulation, the budget as determined by CYS and the overall goal of the department business plan.
- Making recommendations for a three-year plan for FCSS, including the vision, mission, principles, goals and performance measures for the provincial Program.
- Providing a forum for the discussion of new Program directions.
- Reviewing progress made toward Program goals and reporting on performance measures.
- Assisting in the continued development of the FCSS Program Handbook.
- Recommending policies concerning administration of the Program, including:
  - Interpreting policy concerning types of services that are eligible or not eligible for FCSS funding. This typically does not involve decisions about individual projects; rather PAT considers classes or groupings of projects or services (e.g., reviewing the policy with respect to funding food banks).
  - Assisting in the evaluation of the effectiveness of the FCSS Regulation, FCSS funding allocation model and FCSS Program Review processes.
3. **Membership**

Ministry:
- Director of Community Partnerships
- Senior Manager responsible for FCSS
- FCSS Financial and Program Review Officers

FCSSAA:
- President
- Vice-President
- Secretary
- Treasurer
- Past President (one-year term)
- Executive Director
- Representation from FCSS Directors’ Network
- Representation from Métis Settlements

4. **Authority/Reporting Relationship**

PAT represents a consultative relationship between the Ministry and the FCSSAA. Ministry staff is accountable to the Assistant Deputy Minister responsible for FCSS. Association representatives are accountable to the Association Board and member Programs.

C. **Eligibility Review**

Projects and services receiving FCSS funding is one subject the PAT discusses to clarify eligibility within the context of the broad Program mandate. For example, in 2008, the PAT reviewed the intent and outcomes of the School/Community Resource Officer Program, determined it was not a preventive social program and, therefore, not eligible for FCSS funding. The PAT does not approve (or disapprove) the delivery of specific programs or services at the local level because it is not comprehensively aware of local community needs and capacities, and does not interfere in local independence and decision-making. It is important to recognize that ultimately, it is the responsibility of a local municipal or Métis Settlement Council and/or FCSS Board to determine whether or not to fund a specific project or service based on legislated parameters.

D. **Available Resources**

A number of FCSS resources and publications are available on the CYS website at [www.child.alberta.ca/home/821.cfm](http://www.child.alberta.ca/home/821.cfm) as well as the FCSSAA website at [www.fcssa.ab.ca](http://www.fcssa.ab.ca).
A. Administration Process

1. Municipal FCSS Administration Process

August  RECEIVED from the Province forthcoming year FCSS funding allocation confirmation. The municipality may either request the entire grant amount, or a portion thereof, based on the municipal budget estimate.

October  RECEIVED from the Province:
- FCSS Funding Agreement (offer of funding) for the coming year.

HAVE AGREEMENT SIGNED BY MUNICIPAL AUTHORITY.

SEND signed agreement to CYS. Department processes payment.

January  RECEIVED (municipal) first quarter payment of provincial funding for the new year.

January  End of previous financial year:
- COMPILE information for Annual FCSS Program Report.
- ARRANGE for financial audits/review engagement reports/certificates of compliance (where applicable).

April  SEND reports to the Province (within 120 days after end of financial year).

(Province reviews)  delays

If reports require clarification
If reports complete

RECEIVED from the Province:
- Reconciliation Statement of Revenue and Expenditures.

April  Provincial budget is set. Revised allocations and agreements forwarded, if required.

April  RECEIVED (municipal) second quarter payment of provincial funding.

July  RECEIVED (municipal) third quarter payment of provincial funding.

October  RECEIVED (municipal) fourth quarter payment of provincial funding.

December  RECEIVED Annual FCSS Program Report from the Province.
2. Métis Settlement FCSS Administration Process

April  RECEIVE from the Province:
• FCSS Funding Agreement (offer of funding) for the coming fiscal year.

HAVE AGREEMENT SIGNED BY MÉTIS SETTLEMENT AUTHORITY.

SEND signed agreement to CYS. → Department processes payment.

April  End of previous financial year:
• COMPILE information for Annual FCSS Program Report.
• ARRANGE for financial audits/review engagement reports/certificates of compliance (where applicable).

May  RECEIVE first quarter payment of provincial funding for the new year.

July  SEND reports to the Province (within 120 days after end of financial year).

(Province reviews) x If reports require clarification
If reports complete

RECEIVE from the Province:
• Reconciliation Statement of Revenue and Expenditures.

July  RECEIVE second quarter payment of provincial funding.

October  RECEIVE third quarter payment of provincial funding.

January  RECEIVE fourth quarter payment of provincial funding.

February  RECEIVE Annual FCSS Program Report from the Province.
3. Provincial FCSS Administration Process

- **August**: Forward forthcoming year FCSS funding allocations to municipalities and Métis Settlements for grant confirmation and requests for provincial funding.
- **October**: Forward FCSS Funding Agreements to municipalities for the coming year.
- **December**: Forward Annual FCSS Program Reports to municipalities for financial reporting.
- **January**: Disburse (municipal) first quarter payment of provincial funding to municipalities.
- **February**: Forward Annual FCSS Program Reports to Métis Settlements for financial reporting.
- **April**: Provincial budget adjustments to FCSS Funding Agreements, if required.
  - Disburse (municipal) second quarter payment of provincial funding to municipalities.
  - Forward FCSS Funding Agreements to Métis Settlements.
- **May**: Receive and review prior year financial statements/certificates of compliance from municipalities.
  - Forward FCSS Reconciliation Statements to municipalities.
  - Disburse first quarter payment of provincial funding to Métis Settlements.
- **July**: Disburse (municipal) third quarter payment of provincial funding to municipalities.
  - Disburse second quarter payment of provincial funding to Métis Settlements.
- **August**: Receive and review prior year financial statements/certificates of compliance from Métis Settlements.
  - Forward FCSS Reconciliation Statements to Métis Settlements.
- **October**: Disburse (municipal) fourth quarter payment of provincial funding to municipalities.
  - Disburse third quarter payment of provincial funding to Métis Settlements.
- **January**: Disburse fourth quarter payment of provincial funding to Métis Settlements.
B. FCSS Funding Agreement

1. Municipalities

JANUARY 1 - DECEMBER 31, 20XX
FAMILY AND COMMUNITY SUPPORT SERVICES FUNDING AGREEMENT

BETWEEN:

HER MAJESTY THE QUEEN in RIGHT OF ALBERTA
as represented by the Minister of Children and Youth Services
("the Minister")
AND
xxxxxxxxxx, whose address is
xxxxxxxx
xxxxxxx, Alberta xxxxxx
("the Municipality")

The Minister and Municipality agree as follows:

1. Subject to appropriation by the Legislature of Alberta, the Minister shall pay the Municipality the committed provincial contribution of $XXX,XXX to establish, administer, and operate the program referred to in paragraph 2 of the Agreement.

2. The Municipality shall:
   (a) provide for the establishment, administration, and operation of a FCSS Program ("the Program") in accordance with the FCSS Act and Regulation;
   (b) use the total amount of $XXX,XXX including a required municipal contribution of at least $XX,XXX to deliver the Program;
   (c) repay any provincial funds unused when this Agreement ends;
   (d) prepare and submit Program and financial information required under the Act, within 120 days of the end of the Municipality's fiscal year, or if the agreement with the Minister is terminated, within a period of time determined by the Minister;
   (e) ensure that required program and financial information is collected, maintained, used, and disclosed in accordance with the provisions of the Freedom of Information and Protection of Privacy Act; and records identified as necessary under the Act must be kept for a period of five years, in accordance with the retention schedule under which the Ministry operates.

3. The Minister shall pay the Municipality an advance of one-fourth of the total payable under this Agreement in January, April, July, and October 20XX.

4. If a disagreement arises between the parties regarding the expenditure of funding under the Act, the decision of the Minister to resolve the disagreement shall be final and conclusive.
5. (a) If in the opinion of the Minister, a Municipality's program fails to meet the requirements of the Family and Community Support Services Regulation
   or

(b) if the financial report of the Municipality
   (i) has not been submitted to the Minister within 120 days of the end of the Municipality's fiscal year,
   (ii) does not meet the requirements of the Family and Community Support Services Regulation, or
   (iii) shows that the Municipality has wrongfully used funds provided to it under the Act, the Minister may withhold amounts of funding under any new agreement or require the Municipality to repay the amounts of funding that in the opinion of the Minister are equivalent to the value of the program components not met or the funds wrongfully used.

6. Where 2 or more municipalities have entered into an agreement to provide joint family and community support services programs, the Municipality represents that pursuant to the agreement with the other municipalities, it has the authority to agree to the terms of this Agreement on their behalf.

7. This Agreement commences on January 1, 20XX and ends on December 31, 20XX.

8. This Agreement may be terminated:
   (a) at any time by mutual agreement of the parties;
   (b) by either party for any reason by providing 6 months written notice to the other party.

9. If this Agreement is terminated for any reason, the Municipality's obligations under clauses 2(c), (d), and (e) and clauses 5(a) and (b) continue.

The Municipality has signed this Agreement on the _____ day of ______________, 20XX.
The Minister has signed this Agreement on the _____ day of ______________, 20XX.

Signatures (Affix municipal corporate seal if applicable):

__________________________________        Minister of Children and Youth Services

__________________________________
Municipality's duly authorized signing officer(s)
(Mayor, Reeve as the case may be)
**Title of Program:** XXXXXXXXXXXX  
**For the Period Ending:** December 31, 20XX

**Scope of Program:**
- Single Municipality
- **X** Multiple Municipality

List all participating municipalities.

<table>
<thead>
<tr>
<th>Municipality</th>
<th>Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOWN OF XXXXXXXXX</td>
<td>$XX,XXX.00</td>
</tr>
<tr>
<td>TOWN OF XXXXXXXXX</td>
<td>$XX,XXX.00</td>
</tr>
<tr>
<td>XXXXXXXXX COUNTY</td>
<td>$XX,XXX.00</td>
</tr>
<tr>
<td>XXXXXXXXX COUNTY</td>
<td>$XX,XXX.00</td>
</tr>
<tr>
<td>VILLAGE OF XXXXXXXXX</td>
<td>$XX,XXX.00</td>
</tr>
<tr>
<td>VILLAGE OF XXXXXXXXX</td>
<td>$XX,XXX.00</td>
</tr>
<tr>
<td>VILLAGE OF XXXXXXXXX</td>
<td>$XX,XXX.00</td>
</tr>
<tr>
<td>M.D. OF XXXXXXXXX</td>
<td>$XX,XXX.00</td>
</tr>
</tbody>
</table>

**Calculation of Funding:**

<table>
<thead>
<tr>
<th>Committed Provincial</th>
<th>Required Municipal Contribution</th>
<th>Total Sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>$XX,XXX</td>
<td>$XX,XXX</td>
<td>$XX,XXX</td>
</tr>
</tbody>
</table>

($0.25 per Committed Provincial $1.00, which represents 20% of the Total Sum)
2. Métis Settlements

APRIL 1, 200X – MARCH 31, 200X
FAMILY AND COMMUNITY SUPPORT SERVICES FUNDING AGREEMENT

BETWEEN:

HER MAJESTY THE QUEEN in RIGHT OF ALBERTA
as represented by the Minister of Children and Youth Services
("the Minister")

AND

XXXXXXXXXX, whose address is
XXXXXX
XXXXXXXX, Alberta XXXXX
("the Métis Settlement")

The Minister and Métis Settlement agree as follows:

1. The Minister shall pay the Métis Settlement the committed provincial contribution of $XX,XXX to establish, administer, and operate the program referred to in paragraph 2 of the Agreement.

2. The Métis Settlement shall:
   (a) provide for the establishment, administration, and operation of a Family and Community Support Services Program ("the Program") in accordance with the Family and Community Support Services Act and Regulation;
   (b) use the total amount of $XXX,XXX including a required municipal contribution of at least $XX,XXX to deliver the Program;
   (c) repay any provincial funds unused when this Agreement ends;
   (d) prepare and submit Program and financial information required under the Act, within 120 days of the end of the Métis Settlement’s fiscal year, or if the agreement with the Minister is terminated, within a period of time determined by the Minister;
   (e) ensure that required program and financial information is collected, maintained, used, and disclosed in accordance with the provisions of the Freedom of Information and Protection of Privacy Act; and records identified as necessary under the Act must be kept for a period of five years, in accordance with the retention schedule under which the Ministry operates.

3. The Minister shall pay the Métis Settlement an advance of one-fourth of the total payable under this Agreement in April, July, and October, 20XX and January 20XX.

4. If a disagreement arises between the parties regarding the expenditure of funding under the Act, the decision of the Minister to resolve the disagreement shall be final and conclusive.
5. (a) If in the opinion of the Minister, a Settlement's program fails to meet the requirements of the Family and Community Support Services Regulation
or

(b) if the financial report of the Métis Settlement
   (i) has not been submitted to the Minister within 120 days of the end of the Métis Settlement's fiscal year,
   (ii) does not meet the requirements of the Family and Community Support Services Regulation, or
   (iii) shows that the Métis Settlement has wrongfully used funds provided to it under the Act, the Minister may withhold amounts of funding under any new agreement or require the Métis Settlement to repay the amounts of funding that in the opinion of the Minister are equivalent to the value of the program components not met or the funds wrongfully used.

6. This Agreement commences on January 1, 20XX and ends on December 31, 20XX.

7. This Agreement may be terminated:
   (a) at any time by mutual agreement of the parties;
   (b) by either party for any reason by providing 6 months written notice to the other party.

8. If this Agreement is terminated for any reason, the Métis Settlement's obligations under clauses 2(c), (d), and (e) and clauses 5(a) and (b) continue.

The Métis Settlement has signed this Agreement on the ______ day of ________________, 20XX.
The Minister has signed this Agreement on the ______ day of ________________, 20XX.

Signatures (Affix municipal corporate seal if applicable):

__________________________________________
Minister of Children and Youth Services

Métis Settlement’s duly authorized signing officer(s)
3. Terminating an FCSS Agreement

An FCSS Agreement may be terminated at any time by mutual agreement of both parties.

If a municipality wishes to terminate an Agreement between municipalities under Section 2(b) of the FCSS Act, and the effect of the termination would be to withdraw the authority for that municipality (i.e., local Unit Authority or lead municipality) to receive funding under the FCSS Regulation on behalf of another municipality, it shall provide the other municipality and the Minister of CYS with written notice six months prior to the termination date.

If a municipality participating in a multi-municipal Program that is not responsible for Program administration wishes to terminate an Agreement, it shall advise the local Unit Authority (lead municipality) of this decision. The local Unit Authority is then required to provide the Minister of CYS with written notice six months prior to the termination date. Refer to numbers eight and nine of the municipal FCSS Funding Agreement or number eight of the Métis Settlement FCSS Funding Agreement.

Municipalities or Métis Settlements operating individual Programs (i.e., not part of a multi-municipal agreement), wishing to terminate an Agreement are required to provide the Minister of CYS with written notice six months prior to the termination date.
### C. Annual FCSS Program Report

#### 1. Report Form

![FCSS Program Handbook Chapter 4: Accountability](image)

**20XX ANNUAL FCSS PROGRAM REPORT**

The summary information you are providing on this form is collected under the authority of the Family and Community Support Services Act and Regulation. This information will be used to determine your municipality's FCSS grant surplus/deficit amount, to identify projects/services receiving FCSS funding, and for other provincial program reporting purposes. If you have any questions about the collection of this information, you may contact the Community Partnerships Director.

**Name of FCSS Program:** (Enter the name of your FCSS Program below)

#### SECTION 1 - Statement of Revenues and Expenditures

<table>
<thead>
<tr>
<th>Revenues</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding provided under the Act (FCSS Funding Agreement - No. 1)</td>
<td>(A)</td>
</tr>
<tr>
<td>Deferred provincial dollars from 20XX (Reconciliation Report)</td>
<td>(A1)</td>
</tr>
<tr>
<td>Funding provided under the Act received from other municipalities</td>
<td>(B)</td>
</tr>
<tr>
<td>(amounts received from other FCSS Program as reported on (B) of Grant Transfers Form - provide details)</td>
<td></td>
</tr>
<tr>
<td><strong>Total Funding provided under the Act (A + A1 + B = C)</strong></td>
<td>(C)</td>
</tr>
<tr>
<td>Municipal contribution (Minimum ¼ of the amount on Line (C), Section 1)</td>
<td>(D)</td>
</tr>
<tr>
<td>(Including the 20% municipal share from other FCSS Programs reported on D1 of Grant Transfer Form)</td>
<td></td>
</tr>
<tr>
<td>Additional Funding received from other municipalities *</td>
<td>(D2)</td>
</tr>
<tr>
<td>(amounts received from other FCSS Programs in excess of their 20% funding reported on D2 of Grant Transfers Form)</td>
<td></td>
</tr>
<tr>
<td>Other revenues</td>
<td></td>
</tr>
<tr>
<td><strong>Total Revenues</strong> (C + D + D2 + E = F)</td>
<td>(F)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Internal, directly funded services provided by the municipality under the program including administration</td>
<td>(G)</td>
</tr>
<tr>
<td>Funds provided to service providers who are external to the municipality</td>
<td>(H)</td>
</tr>
<tr>
<td>Less surpluses retained/returned by service providers who are external to the municipality</td>
<td>(I)</td>
</tr>
<tr>
<td><strong>Net Total Funding to service providers who are external to the municipality (H - I = J)</strong></td>
<td>(J)</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong> (G + J = K)</td>
<td>(K)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Surplus (Deficit)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus (Deficit) (F - K = L)</td>
<td>(L)</td>
</tr>
</tbody>
</table>

#### GRANT TRANSFERS FORM

**FCSS Grant Received from Other FCSS Programs**

Identify the name of the FCSS Program forwarding the FCSS grant and the amount of funding provided.

<table>
<thead>
<tr>
<th>Name of FCSS Program</th>
<th>Total Transfer (100%)</th>
<th>80% Provincial Funding (Prov. Funds under the Act)</th>
<th>20% Municipal Share</th>
<th>Additional Funding*</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Additional funding is funding received from other FCSS Program in excess of that Program's 20% required contribution.

20XX Annual FCSS Program Report manual

Page 1
### SECTION 2 - Projects/Services Report

- List projects/services receiving FCSS funding by name. If the projects/services fit in more than one category, list them in each category and assign their percentage to each category.
- If there is not enough space provided in the categories below, please provide a separate attachment and write “See Attachment” in the category.
- Identify externally funded projects/services with an asterisk (*). Ensure the total net amount of external projects/services equals the amount on Line (J), Section 1.

#### A. Children/Youth

<table>
<thead>
<tr>
<th>Project/Service</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Children/Youth Expenditures</td>
<td>$</td>
</tr>
</tbody>
</table>

(A)

#### B. Families

<table>
<thead>
<tr>
<th>Project/Service</th>
<th>Amount</th>
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<tr>
<td>Total Families Expenditures</td>
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(B)

#### C. Adults

<table>
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<tr>
<th>Project/Service</th>
<th>Amount</th>
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<tr>
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<tr>
<td>Total Adults Expenditures</td>
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</tbody>
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(C)

Continued
SECTION 2 - Projects/Services Report (continued)

<table>
<thead>
<tr>
<th>D. Seniors</th>
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<tr>
<td>Total Seniors Expenditures $ - (D)</td>
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<tr>
<th>E. Community Development</th>
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<tr>
<th>F. Grant Transfers to other FCSS Programs</th>
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<td>Total Grant Transfers $ - (F)</td>
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<tr>
<th>G. FCSS Management</th>
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<tr>
<td>Total FCSS Management Expenditures $ - (G)</td>
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| Total Expenditures (A + B + C + D + E + F + G + H) $ - (H) |
| (should equal Line (H), Section 1) |

SECTION 3 - Certificate of Compliance

This is to certify that:
- To the best of my knowledge and belief, the projects/services and expenditures included in this report comply with the requirements and conditions set out in the Family and Community Support Services Act and Regulation; and all expenditures and revenues relative to the Program have been included in this report.
- The 20% municipal contribution has been derived from the operating budget of the municipality.

<table>
<thead>
<tr>
<th>Director or Designate (please PRINT)</th>
<th>Date yyyy/mm/dd</th>
<th>Signature of Director or Designate</th>
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</table>

<table>
<thead>
<tr>
<th>Chief Administrative Officer or Designate (please PRINT)</th>
<th>Date yyyy/mm/dd</th>
<th>Signature of Chief Administrative Officer or Designate</th>
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</thead>
</table>
2. Guideline

The FCSS Regulation requires all municipalities and Métis Settlements receiving provincial grants to submit Annual FCSS Program Reports. An Annual FCSS Program Report is forwarded each year from the Province to participating municipalities and Métis Settlements. Note: In 2010, CYS introduced an Online System for submission of a number of documents, including the Annual FCSS Program Report. For further information, see Section E on page 4-21. Submission of the report must be made within 120 days of the municipal calendar year-end (due to the Province on April 30 of following year) and within 120 days of the Métis Settlement fiscal year-end (due to the Province on July 29 of current year). The form is divided into three sections: Section 1 is the Statement of Revenue and Expenditures; Section 2 is the Projects/Services Report; and, Section 3 is the Certificate of Compliance.

The following is a guideline to assist in completing the form. Detailed information is also available in the FCSS Financial Report Guide which is posted on the CYS website at www.child.alberta.ca/home/821.cfm.

Name of FCSS Program - Identify the name of the local FCSS Program receiving funding from the Ministry for the delivery of preventive social services.

Section 1 Statement of Revenues and Expenditures

Revenues

Funding provided under the Act (FCSS Agreement – No. 1) is the total of the four quarterly FCSS provincial grant payments received within the reporting period, plus any calculated provincial surplus dollars from the prior reporting period. Refer to Line 1 of the FCSS Funding Agreement or Amending Agreement (if applicable) to confirm the correct figure to be included here.

Deferred provincial dollars from 20XX (Reconciliation Report) is the amount of unexpended dollars a municipality retained from the previous year as a result of a provincial FCSS grant increase. An Annual FCSS Program Report Addendum is forwarded from the Province together with the Annual FCSS Program Report. Local FCSS Programs deferring all or part of the increase are required to complete this Addendum. Refer to the prior year FCSS Reconciliation of Revenue and Expenditures Report provided by the Province to confirm correct figure to be included here.

Funding provided under the Act from other municipalities is the provincial (80 per cent) FCSS funding amount received from municipalities located outside its FCSS boundary (i.e., grant transfer). All grant transfer information, including the name of each municipality providing a grant and grant breakdown details, is to be reported on the Grant Transfers Form, located at the bottom of page one.
The Municipal contribution must be no less than 25 per cent of the provincial grant. This equates to an 80/20 ratio between the Province and the municipality/Métis Settlement. The contribution cannot include funds collected through fees charged to clients for services provided under the municipal program. The 20 per cent matching share must be allocated from the operating budget of the municipality/Métis Settlement.

If grant transfers are reported, combine matching 20 per cent contributions received from outside municipalities (as recorded on Line (D1) of the Grant Transfers Form), together with your Program’s municipal share and report this amount on Line D. If no grant transfers are being reported, identify only your Program’s municipal matching share.

Additional Funding received from other municipalities is the funding received from municipalities located outside its FCSS boundary from other FCSS Programs in excess of their 20 per cent matching share. The figure reported must correspond to the amount recorded on Line (D2) of the Grant Transfer Form, located at the bottom of page one.

Other revenues include the following examples:

- Funds paid to the Program by other provincial, municipal, or federal departments for the reporting period.
- Client fees or other third party fees received in the reporting period.
- Proceeds from the disposal of assets and equipment.
- Cash donations and proceeds from general fundraising activities to the Program, including United Way, etc.
- Interest income from investments of current period funding and from other sources of income allocated to the Program.

All revenues received for the operation of an FCSS Program are to be reported when completing the Annual FCSS Program Report. However, there are circumstances wherein an FCSS Program may receive cash donations or generate revenues from fundraising activities intended to be spent on specific non-FCSS activities (i.e., outside legislated parameters). If a local FCSS Program is involved in community activities where no provincial (80 per cent) dollars are being used, do not report these expenditures and/or revenues on the Annual FCSS Program Report. Doing so may result in a false surplus calculation.

Expenditures

Internal, directly funded services provided by the municipality under the program including administration may only include costs identified in Section 3 of the FCSS Regulation (municipal costs) and shall not include costs identified in Section 4 (prohibited costs).

Funds provided to service providers who are external to the municipality is the total amount of all FCSS grants paid to external organizations during the reporting period.
Less surpluses retained/returned by service providers who are external to the municipality is the total amount of funding the externally funded organizations did not spend. The municipality must have a process in place to determine whether grants have been fully expended in accordance with the terms of agreement between the municipality and its funded organizations.

Externally funded organizations receiving operating grants from municipalities, regardless of their operating year, are required to submit calendar year-end (January 1 to December 31) financial statements for accountability/audit purposes.

Financial statements must correspond to projects as described on FCSS funding applications approved by municipal Councils and/or local FCSS Boards.

These statements, to be retained on file locally, support figures reported in Section 1 on Lines (H), (I) and (J) of the Annual FCSS Program Report. Calendar year statements are necessary to ensure the provincial FCSS reconciliation statement is calculated correctly.

If an externally funded organization closes or terminates its agreement with the municipality, a partial year financial statement for the period of time the organization was in receipt of funding is required.

Net total funding to service providers who are external to the municipality is the difference between the amount of funds advanced to external organizations and the amount of surpluses retained/returned by the organizations.

Surplus/(Deficit) is the difference between the total expenditures and the total revenues. If a surplus is identified, the amount will be prorated proportionately among revenue contributors (i.e., municipality, other revenue sources and the Province).

Section 2  Projects/Services Report

- List each project receiving funding and the amount expended. Total Program expenditures reported in Section 2, Box H must equal Section 1, Line K.

- The quality of reports produced within the provincial FCSS database is dependent on the accuracy and clarity of information provided on Annual FCSS Program Reports. Do not identify expenditure types (e.g., salaries, rent, utilities, etc.) as project names.

- Clearly identify each project receiving funding with an appropriate name. Consider the purpose, intent or outcome of the service when determining what a project name might be (e.g., “Seniors Outreach” versus “Seniors Fun Day”). Avoid grouping unrelated projects together.

- Separate activities with a similar purpose may be combined and reported under a common title (e.g., community events, public awareness/education, information/referral, and/or volunteer support).
• Externally funded projects/services must be identified with an asterisk (*). The appropriate project name should precede the name of the organization receiving funding (e.g., Outreach and Wellness Program (Seniors Drop-In Society)*).

• Expenditure totals for external projects reported in Section 2 must correspond to the figure reported in Section 1 on Line (J) (i.e., *Net Total Funding to service providers who are external to the municipality*).

• If a project fits within multiple categories, calculate and report the percentage that applies to each. For example, 75 per cent of a $5,000 Family School Liaison expenditure could be reported within the Category A - Children and Youth ($3,750) and 25 per cent reported within Category B – Families ($1,250).

• *Grant Transfers to other FCSS Programs* (Category F) is used when municipalities elect to transfer all, or a portion of, their FCSS grants to neighbouring Programs located outside their boundaries for the delivery of services within their communities.

• *FCSS Management* (Category G) should only include expenses related to administration of the overall FCSS Program. Many FCSS Directors/Co-ordinators are also involved in direct program delivery. In these circumstances, the percentage of time and expenses involved in program delivery should be calculated and reported within appropriate categories (i.e., children/youth, families, adults, seniors or community development). “Facilitation and support” is an apt description for this type of service. *Expenditures reported in this category must not include expenses, including salaries of municipal staff, for other municipal projects, work or service outside the FCSS mandate. Refer to Section 5(e) of the FCSS Regulation.*

• Carefully consider appropriate category placement for each identified project. A number of reports produced by the Ministry are based on category information.

Section 3   Certification of Compliance

The FCSS Director (or designate) and the Chief Administrative Officer (or designate) both sign the Certification of Compliance attesting that all projects, services and expenditures comply with FCSS legislation; and that the 20 per cent municipal matching share is derived from the operating budget of the municipality or Métis Settlement.

*FCSS Director* is defined as the person directly responsible for the administration of an FCSS Program within a municipality or Métis Settlement.

CYS requires written confirmation from the municipality if Annual FCSS Program Report signing authority is delegated to anyone other than the local FCSS Director, Chief Administrative Officer and/or Mayor/Reeve (e.g., FCSS Board Chair).
3. Project Type Level I/II Coding

CYS receives frequent requests about the types of projects that are funded through FCSS and two levels of coding, Project Type Level I and II, have been established to assist in providing this information within the provincial FCSS database.

The groupings under Project Type Level I focus on the general type of service that is being provided (e.g., counselling or information and referral).

Project Type Level II is more specific than Level I and identifies projects by the common name of the activity or the context in which the service is being provided.

Level I and Level II coding is only required for new projects or services. Codes for projects or services reported in the previous year that receive funding again in the current year are saved and rolled over in the provincial FCSS database.

Ensure only one code for Level I and one code for Level II are assigned to each new project. A summary of prior year projects with their assigned codes is available from CYS upon request.

4. Level of Assurance

a. If the provincial grant provided to the municipality/Métis Settlement is $100,000 or less, the signed Annual FCSS Program Report is all the Province requires for reporting purposes.

b. If the provincial grant provided to the municipality is more than $100,000 but less than $500,000, a Review Engagement Report (including supporting financial statements) specific to the FCSS Program, must accompany the signed Annual FCSS Program Report.

c. If the provincial grant provided to the municipality is $500,000 or more, audited financial statements specific to the FCSS Program must accompany the signed Annual FCSS Program Report.


With respect to levels of assurance b) and c), the Review Engagement and the Audit require the issuance of a full report by a public accountant. The public accountant must be a member in good standing of the Institute of Chartered Accountants of Alberta, the Certified General Accountants’ Association of Alberta, or the Society of Management Accountants of Alberta.
The Minister will allow a municipal employee to prepare a Review Engagement or Audit referred to in Section 6.1 and 6.2 of the FCSS Regulation providing that the following conditions are met:

a. The employee has the proper professional designation.

b. The employee's primary duty is performing audits.

c. The employee is independent of the unit disbursing the FCSS grant funding.
5. Program Report Addendum Form

If a municipal FCSS Program receives a funding increase (i.e., amending agreement) in the current financial year resulting in a surplus, the Program may choose to apply to defer all or part of the surplus to the maximum amount of the increase by completing the Annual FCSS Program Report Addendum.

Métis Settlements operate on the same fiscal year as the Province, April 1 to March 31, and therefore are not required to complete an Annual FCSS Program Report Addendum.
## D. Reconciliation Statement

### Family and Community Support Services

**Reconciliation of Revenue and Expenditures**

**Local Unit Authority**

20XX CALENDAR YEAR

### REVENUES

<table>
<thead>
<tr>
<th>Source of Revenue</th>
<th>Surplus Cost Share Factor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding provided under the Act (FCSS Funding Agreement - No. 1)</td>
<td>(a)</td>
</tr>
<tr>
<td>Funding provided by other FCSS Programs under the Act</td>
<td>(b)</td>
</tr>
<tr>
<td>Total funding provided under the Act [ (a) + (b) ]</td>
<td>(c)</td>
</tr>
<tr>
<td>Municipal contribution or ( \frac{1}{4} ) of Provincial Funding, whichever is less</td>
<td>(d)</td>
</tr>
<tr>
<td>Additional Funding received from other municipalities</td>
<td>(d2)</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>(e)</td>
</tr>
<tr>
<td><strong>TOTAL REVENUES [ (c) + (d) + (d2) + (e) ]</strong></td>
<td>(f)</td>
</tr>
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</table>

### EXPENDITURES

<table>
<thead>
<tr>
<th>Source of Expenditure</th>
<th>Surplus Cost Share Factor</th>
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<tbody>
<tr>
<td>Internal, directly funded services provided by the municipality under the program including administration</td>
<td>(g)</td>
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<tr>
<td>Funds provided to service providers who are external to the municipality</td>
<td>(h)</td>
</tr>
<tr>
<td>Less surpluses retained/returned by service providers who are external to the municipality</td>
<td>(i)</td>
</tr>
<tr>
<td>Net Total Funding to service providers who are external to the municipality [ (h) – (i) ]</td>
<td>(j)</td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURES [ (g) + (j) ]</strong></td>
<td>(k)</td>
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**SURPLUS/DEFICIT \[ (f) – (k) \]**

<table>
<thead>
<tr>
<th>Source of Surplus/Deficit</th>
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<tbody>
<tr>
<td>Share of funding surplus by Municipality</td>
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<tr>
<td>Share of funding surplus by other sources of revenue</td>
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<tr>
<td>Share of funding surplus by the Province</td>
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<tr>
<td>Share of funding surplus deferred by Municipality</td>
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<tr>
<td>Revised share of funding surplus by Province</td>
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</table>

### Reconciliation Statement

The provincial reconciliation statement reflects the Statement of Revenue and Expenditures as identified in Section 1 of the Annual FCSS Program Report. Any surpluses incurred by the local FCSS Program will be prorated in proportion to the amount provided by the Province, the municipality/Métis Settlement (to a minimum of 25 per cent of the provincial contribution) and other sources of revenue.
E. **Electronic Processing of FCSS Documents**

In 2010, CYS introduced an Online System to enable municipalities and Métis Settlements to submit a number of documents electronically through a secure web browser interface to the Internet. These documents include FCSS Funding Requests, FCSS Funding Agreements, FCSS Funding Agreement Amendments and Annual FCSS Program Reports. Funding Requests, Funding Agreements and Amending Agreements are forwarded from the Ministry through this System to Chief Administrative Officers/Administrators and Annual FCSS Program Reports are forwarded to local FCSS Directors.

Following are some of the benefits to using this System:

- **Permanent File of Submissions** – Ability to check the status of submitted documents. Documents may be printed at any time and prior year records may be reviewed.
- **Receive Electronic Notices** – An immediate e-mail from the System will provide notification once the Minister or Minister Designate of CYS has approved submitted documents. The System will also provide notification of errors or omissions.
- **High Reliability** – No concerns about having documents lost/delayed in the mail.
- **Less Cost** – Signing on to the System is free; no need to spend money for postage or couriers.

Passwords and IDs for specific roles must be established before municipalities and Métis Settlements may access the System. The URL address for the FCSS Online System is [https://www.acs.gov.ab.ca/fcss/fcss.nsf](https://www.acs.gov.ab.ca/fcss/fcss.nsf). Detailed information is available in procedural manuals posted on the Ministry’s website at [www.child.alberta.ca/home/821.cfm](http://www.child.alberta.ca/home/821.cfm). There are separate manuals for municipalities and Métis Settlements.

For password/ID related questions, send an e-mail message to FCSS.Admin@gov.ab.ca.

F. **Program Review Process**

Provincial staff conduct FCSS Program Reviews throughout the Province, with approximately 12 municipalities/Métis Settlements visited each year. The purpose of these reviews is to provide ongoing program and administrative advice, support and information to participating municipalities and Métis Settlements and to ensure local Programs are operating within the legislated parameters of FCSS.

G. **Performance Measurements**

1. **Performance Measures (Provincial)**

One function of performance measurement is to assist FCSS partners to determine whether the Program is achieving its mission provincially, and whether municipalities and Métis Settlements are fulfilling the intentions of the *FCSS Act* and the Regulation. The mission and local responsibilities are restated on the following page for reference purposes.
Mission:

FCSS is a partnership between the Province, municipalities and Métis Settlements that develops locally-driven preventive social initiatives to enhance the well-being of individuals, families and communities.

Responsibilities of municipalities (reference Section 2 of the FCSS Regulation):
The following are activities that FCSS communities must perform in order to achieve outcomes:

- promote and facilitate the development of stronger communities;
- promote public participation in planning, delivering and governing the program and services provided under the program;
- promote and facilitate the involvement of volunteers;
- promote efficient and effective use of resources;
- promote and facilitate co-operation and co-ordination with allied service agencies operating within the municipality.

FCSS Program outcomes relate to the following statements identified in Section 2.1(1)(b) of the FCSS Regulation. Local FCSS Programs should be developed to assist communities to:

- help people to develop independence, strengthen coping skills and become more resistant to crisis;
- help people to develop an awareness of social needs;
- help people to develop interpersonal and group skills which enhance constructive relationships among people;
- help people and communities to assume responsibility for decisions and actions which affect them;
- provide supports that help sustain people as active participants in the community.

Provincial performance measures will address each of the highlighted concepts from the mission and the responsibilities.

2. Reporting on Provincial Performance Measures

The Government of Alberta and the FCSSAA have identified the need for performance measures to articulate the effectiveness of FCSS projects and services in meeting preventive social service needs, identify gaps in existing services and provide opportunities to learn and improve.

A framework for the FCSS Outcome Measures Initiative is being developed which will help local FCSS Programs link their own unique outcome statements to one or more of the broad strategic directions identified in the FCSS Regulation. This work will help to identify effective performance measures.
3. **FCSS Outcome Measures Initiative**

The FCSS Program is included in the Ministry’s Business Plan with goals, targets, performance measures and outcomes for province-wide program delivery. The measures used are strong indicators of the commitment of local FCSS staff and volunteers to reduce the need for crisis intervention in communities by providing support to children, youth and families at the earliest opportunity.

In 2000, an environmental scan identified that FCSS Programs did not have the capacity to monitor outcomes of program delivery. In 2001, the FCSSAA piloted a “program logic model” with seven FCSS Programs and the Making a Difference (MAD) Outcome Evaluation System was initiated. The intent of the MAD initiative was to provide an opportunity for FCSS Programs to learn the practice of identifying outcomes of their services; and learn how to use the information for continuous improvement and guiding best practices.

Involvement in the Initiative was encouraged but not required and over the years, the use and understanding of outcome measurement by local FCSS Programs continued to grow. Several provincial annual reports were produced.

Based on findings from the 2007 FCSS Program Review and feedback from local FCSS Directors, a number of gaps and needs were identified in order to continue to build capacity and increase the number of local FCSS Programs implementing outcome measures. In March 2009, a Provincial FCSS Outcome Measures Steering Committee was established to oversee, build capacity and encourage the use of outcome measurement by all FCSS Programs.

The initiative was renamed the FCSS Outcome Measures (FOM) Initiative and the Steering Committee identified some initial priorities to support local FCSS Programs in developing and implementing FOM. Identified priorities included training specific to FCSS Programs delivered by FCSS staff trained in basic outcome measures, clear and consistent language, ongoing communication, the development of outcome measures tools and templates and a peer mentoring system.

In 2010, an FCSS Outcome Measures Training curriculum was developed and piloted by FCSS staff. Local FCSS Program staff have been recruited to work as FCSS Outcome Measures Trainers and are available to provide training and support to FCSS Programs.

Work on FOM will continue to address priorities and will include the development of a provincial framework for FOM. Questions regarding this initiative and the use of outcome measures should be directed to Joyce Mellott, Senior Manager, FCSS Unit, CYS, toll-free by first dialing 310-0000, then 780-415-6285, or by e-mail at Joyce.Mellott@gov.ab.ca.
A. Funding Allocation Model

In April 1998, (then) Family and Social Services began to implement a new model for the allocation of provincial funding to municipalities and Métis Settlements participating in the FCSS Program. The model is based on the population of each participating municipality or Métis Settlement, with a median income level adjustment for each community. The Province uses the model to calculate the FCSS grant available to each municipality or Métis Settlement for the upcoming year.

1. History of Model Development

In April 1996, the administration of the FCSS Program was returned to (then) Family and Social Services from Municipal Affairs. A steering committee was established to conduct a review of the FCSS Program. The committee included representation from the Alberta Urban Municipalities Association, Alberta Association of Municipal Districts and Counties, the FCSS Association of Alberta, Métis Settlements General Council, Inter-City Forum on Social Policy and Family and Social Services. To assist the steering committee, a design team was also created to deal with the detail and analysis of FCSS issues. The design team included department and municipal FCSS officials.

One task was to review the method of allocating provincial funding to participating municipalities and Métis Settlements. The committee considered many different models and determined the approach best able to address some of the funding inequities without introducing too much complexity to the system.

2. Changes to the FCSS Funding Model

As a result of recommendations stemming from the 2006 FCSS Program Review, qualifying municipalities and Métis Settlements received one-time supplemental funding in February 2008 to bring all FCSS Programs to a funding level equal to the cumulative percentage increase of the provincial FCSS budget between the fiscal years 2002/2003 and 2007/2008 of 16 per cent. This increase became part of each local FCSS Program’s base budget in April 2008.

In order to maintain the funding level and address the cost of doing business, a two per cent increase to the FCSS grant budget was included in the funding model calculation.
This means that municipalities and Métis Settlements receive either a two per cent increase from the prior year funding, thereby eliminating the need for grandfathering (a process that allows a local FCSS Program to retain its current level of funding), or an amount based on the funding allocation formula (i.e., population/median income), whichever is higher. 

Note: This assumes that CYS receives an annual increase to its provincial FCSS Program grant allocation budget.

### 3. Funding Calculation

The model sets out the following steps to determine the amount of provincial FCSS funding available to a participating municipality or Métis Settlement:

**Step One:** Identify the current population of the municipality or Métis Settlement. The population figure used by the model is the one provided by the municipality or Métis Settlement to Municipal Affairs. Because these figures are updated annually each October, funding is based on the previous year’s population (e.g., 2010 funding is based on 2009 population figures).

**Step Two:** Determine the median income of the municipality or Métis Settlement. The model uses the individual median income as reported by Statistics Canada and is based on Tax Filer data. Because Statistics Canada collects and reports this data based on postal codes, the data is organized to correspond as closely as possible with municipal and Métis Settlement boundaries.

**Step Three:** Determine the income index for the municipality or Métis Settlement. The income index is derived by dividing the municipality’s or Métis Settlement’s median income by the average median income of all participating municipalities and Métis Settlements.

**Step Four:** Determine the adjusted population of a municipality or Métis Settlement. The formula is as follows: Adjusted Population for Calculation of FCSS Funding = Population plus ([1 minus Income Index] multiplied by Weighting Factor* multiplied by Population]).

*See note on page 5-5 related to weighting factor.

**Step Five:** Determine the percentage of available FCSS funding that will go to the municipality or Métis Settlement. The formula is as follows: Percentage of Available FCSS Funding = Adjusted Population (per above) divided by the total Adjusted Population of all participating municipalities and Métis Settlements multiplied by 100.
Step Six: Determine the amount of funding available for distribution under the model. The entire FCSS grant budget is not distributed according to the funding formula. With the incorporation of the two per cent increase in the calculation, a portion of the budget is used.

For example, in 2008/2009, $72.4 million was budgeted for grants to municipalities and Métis Settlements. Approximately $70.9 million was distributed under the model and $1.5 million was the result of the two per cent calculation. In future years, these figures will change based on current population and median income or because of changes to the overall provincial FCSS grant budget.

Step Seven: Determine the provincial FCSS grant for the municipality or Métis Settlement. To do this, the percentage share of available funding (per step five) is multiplied by the funding available for distribution under the model (per step six).

Step Eight: Calculate the two per cent increase from prior year funding allocations to municipalities and Métis Settlements. To address the cost of doing business and eliminate grandfathering, a two per cent increase is applied to prior year funding for all participating municipalities and Métis Settlements. This calculation is done independent of the funding formula. The results of both calculations determine the amount of funding received by the municipalities and Métis Settlements. Municipalities and Métis Settlements receive the greater amount of both calculations.

An example of the calculation is provided on the following page.
4. Example

<table>
<thead>
<tr>
<th>Step One</th>
<th>Population of a municipality</th>
<th>10,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Step Two</td>
<td>Median Income</td>
<td>15,000</td>
</tr>
<tr>
<td>Step Three</td>
<td>Median Income Average</td>
<td>16,646</td>
</tr>
<tr>
<td>Income Index</td>
<td></td>
<td>.901</td>
</tr>
<tr>
<td>Step Four</td>
<td>Overall Income Index</td>
<td>1.00</td>
</tr>
<tr>
<td>Less: Income Index of municipality</td>
<td></td>
<td>.901</td>
</tr>
<tr>
<td>Difference</td>
<td></td>
<td>.099</td>
</tr>
<tr>
<td>Multiply by weighting factor</td>
<td></td>
<td>.25</td>
</tr>
<tr>
<td></td>
<td></td>
<td>.02475</td>
</tr>
<tr>
<td>Multiply by actual population of municipality</td>
<td></td>
<td>10,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>247.5</td>
</tr>
<tr>
<td>Plus: Actual population of municipality</td>
<td></td>
<td>10,000</td>
</tr>
<tr>
<td>Adjusted population for calculation</td>
<td></td>
<td>10,247</td>
</tr>
<tr>
<td>Step Five</td>
<td>Divided by Total Adjusted Population of all participating municipalities</td>
<td>2,486,893</td>
</tr>
<tr>
<td>Percentage of Adjusted Population of municipality</td>
<td></td>
<td>0.41204%</td>
</tr>
<tr>
<td>Step Six</td>
<td>Multiply by Grant for Distribution</td>
<td>$34,200,000</td>
</tr>
<tr>
<td>Step Seven</td>
<td>Eligible Funding Amount</td>
<td>$140,917.76</td>
</tr>
<tr>
<td>Step Eight</td>
<td>Calculate the two per cent increase from prior year’s funding and apply whichever is the greater of the two calculations.</td>
<td></td>
</tr>
</tbody>
</table>

5. Additional Notes

Median Income

The median is the middle number in a group of numbers. Where a median income is given as $20,000, it means that exactly one-half of the reported incomes are greater than or equal to $20,000, and the other one-half are less than or equal to that amount. The model uses individual median income produced by Statistics Canada, based on Tax Filer data. This data is updated annually, but is always two years behind. For example, in the Fall of 2009 when preparing the 2010 FCSS grants, income data from the 2007 tax year was used.

The provincial median income average is the sum total of median income of all participating municipalities and Métis Settlement, divided by the total number of participating municipalities and Métis Settlements.
Weighting Factor

The weighting factor is a mathematical constant that determines the influence of median income in the funding allocation model. The higher the weighting factor, the greater the influence of the median income. In the FCSS funding model, a weighting factor of .25 is used. This is a relatively low weighting, meaning that the population of the municipality or Métis Settlement plays a more significant role in determining its funding than does the median income. The sample calculation from the previous page demonstrates the use of the weighting factor.

Provincial Funding Increases for FCSS

The funding allocation model was developed to create more equity in the way funds are distributed to municipalities and Métis Settlements. In 2000, the Province and the FCSSAA undertook a review of the FCSS Funding Allocation Model. The result of the review indicated that the model was essentially sound and supported by participating municipalities and Métis Settlements, but required “full funding” to operate effectively. In 2002, the (then) Children’s Services Ministry provided the FCSS Program with an additional $15 million.

Since the 1997/1998 fiscal year, the Province has increased the annual FCSS budget by $43.8 million. In 2008/2009, the majority of the FCSS communities received increases in their FCSS grants; however, despite considerable increases in funding, there were still a number of municipalities requiring grandfathering at their current levels, thus, the minimum increase of two per cent was introduced.

The following table shows the amount of provincial FCSS funding available to municipalities and Métis Settlements since 1997/1998:

<table>
<thead>
<tr>
<th>Year</th>
<th>Provincial FCSS Grant Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>1997/1998</td>
<td>$31.1 million</td>
</tr>
<tr>
<td>1998/1999</td>
<td>$36.1 million</td>
</tr>
<tr>
<td>1999/2000</td>
<td>$36.6 million</td>
</tr>
<tr>
<td>2000/2001</td>
<td>$37.6 million</td>
</tr>
<tr>
<td>2001/2002</td>
<td>$42.3 million</td>
</tr>
<tr>
<td>2002/2003</td>
<td>$57.3 million</td>
</tr>
<tr>
<td>2003/2004</td>
<td>$58.6 million</td>
</tr>
<tr>
<td>2004/2005</td>
<td>$61.1 million</td>
</tr>
<tr>
<td>2005/2006</td>
<td>$62.5 million</td>
</tr>
<tr>
<td>2006/2007</td>
<td>$64.5 million</td>
</tr>
<tr>
<td>2007/2008</td>
<td>$67.5 million</td>
</tr>
<tr>
<td>2008/2009</td>
<td>$72.0 million</td>
</tr>
<tr>
<td>2009/2010</td>
<td>$74.8 million</td>
</tr>
<tr>
<td>2010/2011</td>
<td>$74.8 million</td>
</tr>
</tbody>
</table>
B. Program Policies and Interpretations

1. What is FCSS?

FCSS is a unique 80/20 funding partnership between the Government of Alberta and participating municipalities or Métis settlements. Provincially, the FCSS Program receives its mandate from the *FCSS Act* and Regulation. The *Act* describes what the Province and municipality/Métis Settlement can do to provide preventive social services. The Regulation describes how services may be provided.

The Regulation sets out the service requirements that a municipality or Métis Settlement must meet to be eligible for funding. At the local level, a municipality or Métis Settlement Council chooses whether to establish a Program, and enters into an agreement with the Province to jointly fund FCSS activities. **Under FCSS, communities design and deliver social programs that are preventive in nature to promote and enhance well-being among individuals, families and communities.** The programs depend on community resources, often involving volunteers in management and delivery.

The FCSS philosophy is based on a belief that self-help contributes to a sense of integrity, self-worth and independence. **The programs developed are intended to help individuals within their communities to adopt healthy lifestyles, thereby improving the quality of life and building the capacity to prevent and/or deal with crisis situations should they arise.**

One of the key principles of the FCSS Program is local responsibility for priority-setting and resource allocation. Within the parameters of the *FCSS Act* and Regulation, each municipality or Métis Settlement determines how much of the available grant allocation it will access from the Province and how this funding should be allocated to best meet the needs of their community. Part of this decision-making process will be to ensure that the required 20 per cent matching share is available and that its source is the operating budget of the municipality/Métis Settlement. **Final authority and responsibility for how local FCSS Programs will be administered and delivered rests with municipal/Métis Settlement Councils.**

Eligible projects, services and expenditures must adhere to legislated requirements and it is recommended that the *FCSS Act* and Regulation be reviewed and referenced regularly. By collaborating and partnering, local FCSS Programs assist with such program goals as helping communities "assume responsibility for decisions and actions which affect them" and helping to "sustain people as active participants in the community." Promoting local partnerships and co-operation is not only essential to achieve objectives, it is philosophically sound.

**FCSS, Prevention and Community Development**

According to the FCSS Regulation, participating municipalities and Métis Settlements are obligated by legislation to "promote, encourage and facilitate the development of stronger communities." FCSS, by its legislated nature, is necessarily involved in community development.
Communities can be strengthened in at least two ways:

1. **By supporting individuals** - Communities are groups of people. In providing services for individuals and families to improve their well-being and build their capacity to prevent and/or deal with crisis situations, communities as a whole are strengthened. FCSS supports individuals and families by offering programs (i.e., direct service delivery), or by funding community organizations to provide the services (i.e., external granting).

2. **By serving the whole community** - Communities are also strengthened through community-wide initiatives that intentionally involve citizen participation and provide the opportunity for community members to assume responsibility for decisions and actions which affect them. FCSS serves the whole community by initiating and/or supporting community needs assessments, community planning processes, and developing and implementing projects to address community-wide needs. The provision of community-wide services such as community directories, information and referral services and volunteer centres are examples of FCSS involvement in community development.

**Levels of Prevention**

There are three levels of prevention: primary, secondary and tertiary. FCSS Programs focus on primary prevention (community development) and secondary prevention (community-based services). There has long been discussion about community development versus provision of community-based services for meeting needs and making change happen – and which is most appropriate for an FCSS Program’s focus.

Each community needs to decide for itself what its core philosophy and approach will be. Many FCSS Programs are a combination of community development and community-based services. Elements of both approaches can be present in any project or community planning process.

Whether an FCSS Program wants to provide services or facilitate others to provide services, the role of FCSS is to ensure community involvement and input to make change happen. Using either a community development approach, a community-based services approach, or a combination of both, preventive social services provided by FCSS Programs will be:

- oriented to the future not the past;
- focussed on a group in the community or section of the community, rather than the individual;
- innovative and locally determined;
- carried out in co-operation with other organizations; and/or
- designed to encourage self help, volunteerism, and capacity building so people can help themselves.
FCSS Programs can often be seen doing community development by:

- encouraging groups of people to identify and work toward resolving community issues;
- publicizing issues that affect the quality of life of people in the community;
- adapting to changing conditions; and/or
- helping people to identify their needs, define their goals and determine how to make those goals reality.

**Working with Child and Family Services Authorities**

CYS offers a range of services and programs for children and families through 10 Child and Family Services Authorities (CFSAs) serving all regions of the Province. Local FCSS Programs and CFSAs work together to build strong, effective partnerships at the community level and collaborate on funding initiatives that meet the FCSS criteria.

CFSAs are responsible for services related to child intervention, child protection, foster care, adoptions, children with special needs, prevention of family violence and day care support services. Services may also include the delivery and co-ordination of a variety of other services developed through partnerships and protocols with community agencies, other regional authorities and government departments.

In 1999, CYS and the FCSSAA partnered to develop a series of “Working Together” papers. *Working Together with Child and Family Services Authorities* and numerous other publications are posted on the CYS website at [www.child.alberta.ca/home/821.cfm](http://www.child.alberta.ca/home/821.cfm). These papers are also available through the FCSSAA Resource Bank.

Further information about local CFSA offices can be found on the Ministry’s website at [www.child.alberta.ca/home/local_offices.cfm](http://www.child.alberta.ca/home/local_offices.cfm).

2. **Eligible/Non-Eligible Projects**

Section 2 of the FCSS Regulation (Alberta Regulation 218/94) provides direction for program funding. It states that:

In providing for the establishment, administration and operation of a program, a municipality **must do all** of the following:

**Activities**

- (1) promote and facilitate the development of stronger communities;
- (2) promote public participation in planning, delivery and governing the program and services provided under the program;
- (3) promote and facilitate the involvement of volunteers;
- (4) promote efficient and effective use of resources;
- (5) promote and facilitate co-operation and co-ordination with allied service agencies operating within the municipality.
Section 2.1(1) states that:

Services provided under a program must

**Outcomes**

(a) be of preventive nature that enhances the social well-being of individuals and families through promotion or intervention strategies provided at the earliest opportunity, and

(b) do one or more of the following:

(i) help people to develop independence, strengthen coping skills and become more resistant to crisis;

(ii) help people to develop an awareness of social needs;

(iii) help people to develop interpersonal and group skills which enhance constructive relationships among people;

(iv) help people and communities to assume responsibility for decisions and actions which affect them;

(v) provide supports that help sustain people as active participants in the community.

Section 2.1(2) states that:

Services provided under a program must not

**Activities**

(a) provide primarily for the recreation needs or leisure time pursuits of individuals,

(b) offer direct assistance, including money, food, clothing or shelter, to sustain an individual or family,

(c) be primarily rehabilitative in nature, or

(d) duplicate services that are ordinarily provided by a government or government agency.

Section 4 of the FCSS Regulation states that:

**Prohibited Costs**

Expenditures of the program shall not include

(a) the purchase of land or buildings,

(b) the construction or renovation of a building,

(c) the purchase of motor vehicles,

(d) any costs required to sustain an organization that do not relate to direct service delivery under the program,

(e) municipal property taxes and levies, or

(f) any payments to a member of a board or committee referred to in Section 3(b) or (j), other than reimbursement for expenses referred to in Section 3(l).
3. **FCSS Program Advice Inventory Listing**

The FCSS Program Advice Inventory Listing, developed by CYS and the FCSSAA, follows the principles and guidelines of the *FCSS Act* and Regulation and is intended to assist local FCSS Programs clarify the eligibility of a number of projects, services and/or expenditures.

The Listing is another “for FCSS by FCSS” resource designed to assist in decision-making and program delivery in the community. The information is a collection of responses from CYS and the FCSSAA to questions from local FCSS Program Directors and Board members regarding funding eligibility. Many of the items included in the Listing were reviewed by the FCSS Program Advisory Team.

This Listing is updated periodically by CYS. Please note that the Listing is not exhaustive and interpretations provided are subject to change. **Final funding decisions remain the responsibility of each participating municipality or Métis Settlement.**

A table of contents is provided to assist with locating specific projects/services. This Listing is provided as a section within the FCSS Program Handbook and is also available as a stand-alone document. Copies are available on the Ministry’s website at [www.child.alberta.ca/home/821.cfm](http://www.child.alberta.ca/home/821.cfm) or by contacting the FCSSAA.

**Determining Eligibility**

A key consideration when determining the eligibility of a project or service is to identify its **intent or purpose.** For purposes of FCSS Program delivery, preventive social services are defined as “enhancing the social well-being of individuals and families through promotion or intervention strategies provided at the earliest opportunity.” Projects, services and initiatives that support, educate, build awareness, develop leadership skills, strengthen family life and promote volunteerism are eligible preventive social services. Refer to pages 2-1 and 2-2 for a list of programs and services that may be offered.

For example, Boys and Girls Clubs include recreational components; however, the intent of the Clubs’ programming is not recreation; rather, it is to encourage and empower children and youth to develop healthy lifestyles, leadership skills, life skills and a sense of social responsibility. These are “social programs that are preventive in nature” with positive social outcomes provided through various activities. Therefore, FCSS may provide funding to Boys and Girls Clubs.

Identifying the **type of prevention** also helps to determine its fit for funding. Crime prevention and safety or injury prevention programs (first aid courses, child car seat awareness, bicycle safety, swim programs, etc.) provide valuable services to community residents; however, they do not meet FCSS criteria in that they are not “social programs that are preventive in nature.”
When deciding whether to fund particular projects or services, local municipal or Métis Settlement Councils, or FCSS Boards, are tasked with prioritizing the level of community need the project or service will address in relation to other needs in the area, and the degree to which it is determined the project or service will meet those needs (thereby providing a basis of prevention of future needs in the community), as well as the availability of other potential funding sources.

Section 2.1(2) and Section 4 of the FCSS Regulation identify ineligible services and prohibited costs. Crisis intervention and rehabilitation services are not eligible to receive funding. Capital expenses, including funding to build, renovate, maintain or operate a facility where FCSS programs and services are offered, are not eligible for FCSS funding.

Section 2.1(2)(d) of the FCSS Regulation states that “services provided under a program must not duplicate services that are ordinarily provided by a government or government agency.” This does not mean that local FCSS Programs cannot jointly fund initiatives with government, providing FCSS Regulation criteria are met. The intent is to ensure local FCSS Programs do not start-up projects or services that are already mandated under other government jurisdictions. Many government departments/agencies find it necessary to reduce or eliminate funding of programs or services within their jurisdictions. FCSS funding should not be used to enhance or restore these services.

Visit the Government of Alberta website at www.gov.ab.ca to learn more about the various provincial ministries and to identify where potential grants may be available (click on the “Government” tab and go to the appropriate Ministry website link). A summary of mandates and responsibilities for all government ministries is available at www.alberta.ca/home/ministries.cfm.

Funding requests may include both eligible and non-eligible components. Components of a service that has preventive social outcomes may be funded by FCSS, with another funding partner covering the components related to the non-eligible costs. For example, the aspect of community kitchens/community gardens that focus on developing independence, strengthening coping skills, building relationships and support networks, is eligible for FCSS funding, while the components that focus on menu planning, nutrition, budget planning, learning shopping and/or gardening skills, is not eligible for FCSS funding.

If a project or service is determined to be ineligible for FCSS funding, (e.g., food bank, thrift shop, nutrition program, literacy program, school-based programs, special transportation services, etc.) funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.

In many cases, determining eligibility is not straightforward. However, if there is a social need in the community, projects and services that are preventive in nature and have identified positive social outcomes will generally be eligible for FCSS funding.
Eligibility Assessment Tool

The Eligibility Assessment Tool is a four-stage test or guide to assist local FCSS Programs in determining if a project or funding request fits the FCSS eligibility criteria:

1. Is the project or service preventive? Does it enhance the social well-being of families and individuals? Does it have preventive social outcomes?
   (The answer should be “yes.”)

2. Does the project or service:
   • help people develop independence, strengthen coping skills?
   • help people develop an awareness of social needs?
   • help people to develop interpersonal and group skills?
   • help people and communities to assume responsibility OR
   • provide supports that help sustain people as active members of the community?
   (The answer should be “yes” to at least one of these questions.)

3. Is the project or service:
   • primarily a recreation, leisure, entertainment or sporting activity or event?
   • offering direct assistance, including money, food, clothing or shelter, to sustain an individual or family?
   • primarily rehabilitative, therapeutic or crisis management?
   • a duplication of services provided by any level of government?
   • a capital expenditure such as the purchase, construction or renovation of a building or facility?
   (The answer must be “no” to all of these questions.)

4. Do the proposed expenditures of the project comply with Sections 3 and 4 of the FCSS Regulation?
   (The answer should be “yes.”)
## FCSS Program Advice Inventory Listing

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<th>FCSS Program Advice Inventory Listing</th>
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<td>Adult Tutoring</td>
<td>5-16</td>
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<td>Babysitting Courses</td>
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<td>Citizens on Patrol</td>
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<td>Clothing Depots/Thrift Shops</td>
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<td>Community Development Activities</td>
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<td>Community Policing</td>
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<td>Day Care</td>
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<td>Disaster Services/Social Services Programming</td>
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<td>Dispute/Conflict Resolution</td>
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<td>Drug Awareness Resistance Education (DARE)</td>
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<td>“Dry Grad” Celebrations</td>
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<td>Family Violence Prevention</td>
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<td>Fetal Alcohol Spectrum Disorder (FASD)</td>
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<td>Fire Safety Program</td>
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<td>Food Banks</td>
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<td>5-26</td>
</tr>
<tr>
<td>School Resource Officers</td>
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</tr>
<tr>
<td>Search/Rescue Programs</td>
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<tr>
<td>Seniors Residences/Lodges</td>
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<tr>
<td>Sexual Assault Centres</td>
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<td>Short-term Emergency Housing</td>
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<tr>
<td>Sports-Related Activities</td>
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<tr>
<td>Subsidies</td>
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<tr>
<td>Suicide Prevention</td>
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<tr>
<td>Summer Fun/Playground Programs</td>
<td>5-27</td>
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<tr>
<td>Swim/Water/Boating Safety Programs</td>
<td>5-27</td>
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<tr>
<td>Transportation Services</td>
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<tr>
<td>Victim Services</td>
<td>5-28</td>
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<tr>
<td>Volunteer Development</td>
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<tr>
<td>Waterways Watch</td>
<td>5-28</td>
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<tr>
<td>Women's Shelters</td>
<td>5-28</td>
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<tr>
<td>Youth Conferences/Camps</td>
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<tr>
<td>Youth Emergency Shelters</td>
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<tr>
<td>Youth Justice Committees</td>
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</tbody>
</table>
### FCSS Handbook Chapter 5: Allocation of Funds

<table>
<thead>
<tr>
<th>Items</th>
<th>Advice/Comments</th>
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<th>Ineligible*</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABC Headstart</td>
<td>See “Preschool Programs.” Intent determines eligibility.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Adult Tutoring</td>
<td>Projects/services that focus primarily on adult literacy competency are the responsibility of Advanced Education and Technology and community adult learning councils.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Babysitting Courses</td>
<td>Encourages teens and pre-teens to develop life skills and/or social responsibility.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Bicycle Safety Program</td>
<td>See “Safety Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Block Parent Program</td>
<td>See “Safety Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Books for Babies</td>
<td>See “Literacy Programs.” Intent determines eligibility.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building Blocks</td>
<td>See “Literacy Programs.” Intent determines eligibility.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Expenses</td>
<td>Capital expenditures are not eligible. Examples include, but are not limited to, the following: purchase of land; purchase, construction or renovation of a facility; purchase of motor vehicles; construction of or equipping playgrounds, water parks, swimming pools, etc. Purchase of office equipment, furnishings and supplies essential to the operation of local FCSS Programs and their funded organizations (for projects/services with preventive social outcomes) is eligible.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Child Car Seat Safety Program</td>
<td>See “Safety Programs.”</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Child Care/Day Care (ages 0 to 5)</td>
<td>Child care/day care services for children ages 0 to 5 that are licensed under provincial child care legislation to provide basic daily care and subsidies are not eligible. Local Child and Family Services Authorities oversee the delivery of these services. For further information, visit <a href="http://www.child.alberta.ca/childcare">www.child.alberta.ca/childcare</a> and/or <a href="http://www.child.alberta.ca/home/local_offices.cfm">www.child.alberta.ca/home/local_offices.cfm</a>.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Child Find</td>
<td>See “Safety Programs.”</td>
<td></td>
<td>✓</td>
</tr>
</tbody>
</table>

* If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.
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<tbody>
<tr>
<td>Christmas Hampers</td>
<td>The primary focus is providing for basic needs. Assistance to sustain an individual or family, including money, food, clothing or shelter, is not eligible. Refer to Section 2.1(2)(b) of the FCSS Regulation.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Citizens on Patrol</td>
<td>See “Justice-based Programs.”</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Clothing Depots/Thrift Shops</td>
<td>The primary focus is providing for basic needs. Assistance to sustain an individual or family, including money, food, clothing or shelter, is not eligible. Refer to Section 2.1(2)(b) of the FCSS Regulation.</td>
<td></td>
<td>✓</td>
</tr>
</tbody>
</table>
| Collective Kitchens/Community Kitchens/Community Gardens | Intent of program determines eligibility:  
- focus is on developing independence, strengthening coping skills, building relationships and support networks;  
- focus is on menu planning, nutrition, budget planning, learning shopping and/or gardening skills. | ✓        |            |
| Community Development Activities          | Community development is an integral component of FCSS. Eligible activities include, but are not limited to, the following: information and referral services; developing directories designed to inform the public of available resources; interagency co-ordination; increasing public awareness about community issues; developing strategies for community advocacy; developing comprehensive social community plans and initiatives; environmental scans; service reviews; needs assessments; strategic planning; program planning; and, in-kind support to community-based groups (until self-sustaining), such as in-kind office space, printing, photocopying, assistance with proposals, etc. | ✓        |            |
| Community Policing                        | See “Justice-based Programs.”                                                   |          | ✓           |
| Community/School Resource Officers        | Community/School Resource Officers that focus on an enhanced level of policing fall under the mandate of Solicitor General and Public Security. Refer to section 2.1(2)(d) of the FCSS Regulation. See “Justice-based Programs.” |          | ✓           |

* If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.
### FCSS Handbook Chapter 5: Allocation of Funds

#### Community Signs
Purpose/intent determines eligibility:
- signs that provide information on community activities and events and are accessible to an entire community (e.g., bulletin board located in a central square) are eligible. Collaboration with other stakeholders should occur where possible to share costs.
- signs that welcome residents/visitors to a community that include a listing of available businesses and organizations are not eligible.

#### Conference/Event Attendance
Purpose/intent determines eligibility:
- conference/events designed to encourage the development of healthy lifestyles, leadership skills and/or social responsibility are eligible.
- recognition conferences/events that do not meet FCSS criteria or that have an entertainment/recreational focus or receive funding from another government source are not eligible.

#### Counselling
Purpose/intent determines eligibility:
- short-term counselling and referral services (e.g., individual, family and group counselling, bereavement counselling, support groups and referral services) are eligible.
- crisis, treatment or long-term counselling is not eligible.

#### Crime Prevention Programs/Activities including, but not limited to, the following:
- Citizens on Patrol,
- Community/School Resource Officers,
- Community Policing,
- Neighbourhood Watch and Waterways Watch
See “Justice-based Programs.”

#### Crisis/Distress Lines
Intent of program determines eligibility:
- information/referral and/or volunteer training/development expenses are eligible.
- core operating costs (salaries, rent, utilities, etc.) for crisis intervention/treatment services are not eligible.

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* If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.
### Day Care

See “Child Care/Day Care (ages 0 to 5).”

<table>
<thead>
<tr>
<th>Eligible</th>
<th>Ineligible*</th>
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<td>✓</td>
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</table>

### Disaster Services/Social Services Programming

Municipal Affairs is responsible for maintaining emergency management systems that enables communities to prepare for, respond to and recover from major emergencies and disasters. Municipal governments also have a responsibility in this area.

<table>
<thead>
<tr>
<th>Eligible</th>
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</table>

### Dispute/Conflict Resolution

See “Justice-based Programs.”

<table>
<thead>
<tr>
<th>Eligible</th>
<th>Ineligible*</th>
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</table>

### Drug Awareness Resistance Education (DARE)

DARE is a program developed by the RCMP; the Alberta Alcohol and Drug Abuse Commission (AADAC), part of Health Services, also administers and funds information, prevention and treatment services to assist Albertans with alcohol, drug and gambling problems.

<table>
<thead>
<tr>
<th>Eligible</th>
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### “Dry Grad” Celebrations

Graduation parties are designed to provide a safe entertainment/recreation activity to celebrate a significant school accomplishment. Intent does not meet the FCSS definition of prevention in that the main objective does not avert social breakdown.

<table>
<thead>
<tr>
<th>Eligible</th>
<th>Ineligible*</th>
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</table>

### Donations to Community Groups/Organizations

Section 4(d) of the FCSS Regulation states the following: “Expenditures of the program shall not include any costs required to sustain an organization that do not relate to direct service delivery under the program.”

<table>
<thead>
<tr>
<th>Eligible</th>
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</table>

### Emergency Shelters, including, but not limited to, the following:
- Sexual Assault Centres,
- Short-term Emergency Housing, Women’s Shelters and Youth Emergency Shelters

Public education/awareness (i.e., promotion and information of the service) is eligible.

<table>
<thead>
<tr>
<th>Eligible</th>
<th>Ineligible*</th>
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</table>

### Employment Programs/Employment Training Programs

Employment programs are the responsibility of Employment and Immigration and the Department of Human Resources and Skills Development (Government of Canada).

<table>
<thead>
<tr>
<th>Eligible</th>
<th>Ineligible*</th>
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### Family Literacy Tote Bag Program

See “Literacy Programs.” Intent determines eligibility.

<table>
<thead>
<tr>
<th>Eligible</th>
<th>Ineligible*</th>
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* If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.
If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.

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<tbody>
<tr>
<td>Family School Liaison</td>
<td>Provides students and their families an opportunity to discuss and address concerns about home and/or school in a counselling setting. This program is not mandated under any government department and does not duplicate an existing service.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Family Violence Prevention</td>
<td>Includes eligible and ineligible components: • public awareness/education; volunteer development. • core operating costs (salaries, rent, utilities, etc.) for crisis intervention or rehabilitation services.</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Fetal Alcohol Spectrum Disorder (FASD)</td>
<td>Includes eligible and ineligible components: • public awareness/education; volunteer development. • assessment or support to individuals diagnosed with FASD. For further information, visit, <a href="http://www.child.alberta.ca/home/594.cfm">www.child.alberta.ca/home/594.cfm</a></td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Fire Safety Program</td>
<td>See “Safety Programs.”</td>
<td>✓</td>
<td></td>
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<tr>
<td>First Aid Courses</td>
<td>See “Safety Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Food Banks</td>
<td>See “Nutrition Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Healthy Families/Home Visitation Programs</td>
<td>Healthy Families, or Home Visitation Programs, are designed to support families in providing a nurturing, stimulating and safe environment for young children ages 0 to 6. Core funding is provided by Children and Youth Services and allocated through regional Child and Family Services Authorities. Local FCSS Programs may support Healthy Families/Home Visitation Programs by providing services in-kind or additional dollars to enhance services.</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Help Lines</td>
<td>Intent of program determines eligibility: • information/referral; volunteer training/development. • core operating costs (salaries, rent, utilities, etc.) for crisis intervention services.</td>
<td>✓</td>
<td>✓</td>
</tr>
</tbody>
</table>
If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.

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<th>Ineligible*</th>
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</table>
| Home Alone Program                 | Intent of program determines eligibility:  
• if provided as a component of a youth program, and the focus is on encouraging teens and pre-teens to develop life skills and/or social responsibility, it is eligible.  
• if provided as a stand alone school-based project and the focus is primarily safety, security and/or injury prevention (i.e., main intent does not avert social breakdown), it is not eligible. | ✓        | ✓           |
| Home Care                          | Home care is a medical service funded by Health and Wellness. Alberta Health Services is responsible for the planning and delivery of numerous health supports and services including acute care; emergency services; home care; long-term care; public health; and rehabilitation services. Individuals assessed with medical conditions requiring home care services (including homemaking and care-giving practices, assistance with meal preparation and bathing) are not eligible. | ✓        |             |
| Home Support                       | Home support services that are designed to assist seniors to remain in their homes longer and to encourage their participation as active community members are eligible. Eligible costs include, but are not limited to, housekeeping services and yard maintenance. Services may be provided directly, contracted with not-for-profit agencies or private contractors, or in partnership with Alberta Health Services. Services provided must be non-medical (i.e., not required as a result of medical procedures, treatments or assessments). Home support services may not be provided for short-term urgent or emergency situations. See “Emergency Shelters.” | ✓        | ✓           |
| Honorariums                        | Includes fees and daily allowances paid to FCSS board members or board members of organizations receiving FCSS funding. Refer to Section 4(f) of the FCSS Regulation.                                                                                                                                                                                                                     | ✓        |             |
### FCSS Handbook Chapter 5: Allocation of Funds

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<td>Housing Projects</td>
<td>Eligible components include community engagement and/or facilitation processes such as raising public awareness about affordable housing issues, needs identification, advocacy, development of affordable housing or homelessness plans/initiatives, and the development of comprehensive community plans. FCSS may also provide administrative support to community-based affordable housing groups (until they are self-sustaining), such as in-kind office space, printing, photocopying, assistance with proposals, etc. Capital expenses, including building costs or costs associated with administration of specific housing projects and financial subsidies are not eligible.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Jump Start</td>
<td>See “Literacy Programs.” Intent determines eligibility.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Justice-based Programs, including, but not limited to, the following:</td>
<td>Justice-based programs/initiatives including crime prevention activities are mandated under other government departments (e.g., Solicitor General and Public Security and Justice and Attorney General) and are not eligible for funding. For further information regarding responsibilities and mandates of Government of Alberta ministries, visit <a href="http://alberta.ca/home/government.cfm">http://alberta.ca/home/government.cfm</a>. In 2003, the Ministry and the FCSSAA partnered to develop a “Working Together” paper related to FCSS working with different aspects of the justice system. This paper, along with numerous other publications, is posted on the Children and Youth Services website at <a href="http://www.child.alberta.ca/home/821.cfm">www.child.alberta.ca/home/821.cfm</a>. It is also available through the FCSSAA.</td>
<td>✓</td>
<td></td>
</tr>
</tbody>
</table>
| Lifeline/Apello/Medical Alert                                         | Intent of program determines eligibility:  
  • focus is on providing supports that help sustain people as active participants in the community.  
  • focus is primarily safety, security and/or injury prevention (i.e., main intent does not avert social breakdown).                                                                                                                                                                                                                     | ✓       |             |
| Literacy for Life                                                     | See “Literacy Programs.” Intent determines eligibility.                                                                                                                                                                                                                                                                                      |         |             |

* If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.
**FCSS Handbook**  
*Chapter 5: Allocation of Funds*

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<td>Literacy Programs, including, but not limited to, the following:</td>
<td>Intent of program determines eligibility:</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Books for Babies, Building Blocks, Family Literacy Tote Bag Program,</td>
<td>• developing or promoting parent/child relationships and/or increasing parenting skills is eligible.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jump Start and Literacy for Life</td>
<td>• improving literacy skills is a responsibility of Education and is not eligible.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Management/ Administrative Expenses</td>
<td>Management and administrative expenditures representing support for FCSS programming (as reported on Annual FCSS Program Reports) are eligible.</td>
<td>✓</td>
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<tr>
<td></td>
<td>Municipal costs that are not part of an FCSS Program are ineligible. Refer to Section 5(e) of the FCSS Regulation.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Meals on Wheels</td>
<td>Includes eligible and ineligible components:</td>
<td>✓</td>
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<tr>
<td></td>
<td>• support components including volunteer training, public awareness and/or purchase of containers.</td>
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<tr>
<td></td>
<td>• core operating costs (salaries, rent, utilities, purchase of food, etc.).</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Mediation Services</td>
<td>Intent of program determines eligibility:</td>
<td>✓</td>
<td></td>
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<tr>
<td></td>
<td>• family conflict mediation services is eligible.</td>
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<tr>
<td></td>
<td>• justice-based medication services, including neighbourhood conflict resolution is not eligible.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Neighbourhood Watch</td>
<td>See “Justice-based Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Nursery School Programs</td>
<td>See “Preschool Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Nutrition Programs including, but not limited to, the following:</td>
<td>Assistance to sustain an individual or family, including money, food, clothing or shelter, is not eligible. Refer to Section 2.1(2)(b) of the FCSS Regulation.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Food Banks, School Breakfast and/or Lunch Programs</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Out of Pocket Expenses</td>
<td>Includes FCSS board members and volunteers participating in FCSS-funded activities.</td>
<td>✓</td>
<td></td>
</tr>
</tbody>
</table>

*If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.*
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<th>Ineligible*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Out-of-School Care</td>
<td>Children and Youth Services became directly involved in out-of-school care with the announcement of the <em>Creating Child Care Choices</em> plan on May 9, 2008. The Alberta Child Care Accreditation Funding Program provides funding for licensed out-of-school care programs to become accredited and for the recruitment and retention of trained, qualified staff. For additional information, visit <a href="http://www.child.alberta.ca/childcare">www.child.alberta.ca/childcare</a>.&lt;br&gt;&lt;ul&gt;&lt;li&gt;Out-of-school care subsidies are provided through regional Child and Family Services Authorities and are not eligible for funding.&lt;/li&gt;&lt;li&gt;For further information, visit <a href="http://www.child.alberta.ca/home/1148.cfm">www.child.alberta.ca/home/1148.cfm</a> or contact the local CFSA.&lt;/li&gt;&lt;li&gt;Administration/operating costs for out-of-school care programs are eligible.&lt;/li&gt;&lt;/ul&gt;</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Palliative Care Assistance</td>
<td>Intent does not meet the FCSS definition of prevention in that the main objective does not avert social breakdown. Palliative care is the responsibility of Alberta Health Services (Health and Wellness).</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Parent Link Centres</td>
<td>Core funding for Parent Link Centres (PLCs) is provided by Children and Youth Services and is allocated through regional Child and Family Services Authorities. For additional information, visit <a href="http://www.child.alberta.ca/home/902.cfm">www.child.alberta.ca/home/902.cfm</a>.&lt;br&gt;&lt;br&gt;Local FCSS Programs may support PLCs by providing services in-kind or additional dollars to enhance services.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Prevent Alcohol and Risk-Related Trauma in Youth (PARTY) Program</td>
<td>The PARTY Program, delivered by the RCMP, Victim Services, Emergency Medical Services and a program facilitator, targets Grade 9 students and provides education to recognize risk, make informed choices and consider the consequences of their decision and behaviours related to safe driving.&lt;br&gt;&lt;br&gt;This program does not meet the definition of FCSS prevention in that the primary focus is safety and injury prevention. The main intent does not avert social breakdown.</td>
<td></td>
<td>✓</td>
</tr>
</tbody>
</table>

* If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.
## FCSS Handbook
### Chapter 5: Allocation of Funds

<table>
<thead>
<tr>
<th>Items</th>
<th>Advice/Comments</th>
<th>Eligible</th>
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<tbody>
<tr>
<td>Playground Equipment</td>
<td>Capital purchases, including playground equipment, are not eligible. Services must not provide primarily for the recreational needs or leisure time pursuits of individuals. Refer to Section 2.1(2)(a) of the FCSS Regulation.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Playschool Programs</td>
<td>See “Preschool Programs.” Intent determines eligibility.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| Preschool Programs including, but not limited to, the following:     | Intent of program determines eligibility:  
  - focus is on social development of preschool-aged children.  
  - focus is on education preparation to begin school.                                                                                                  | ✓        | ✓           |
| ABC Headstart, Nursery School Programs and Playschool Programs        | Lions-Quest Canada has developed a number of programs to promote positive life skills and conflict resolution skills for students from kindergarten to Grade 12. These programs are taught by trained teachers in classroom settings and are designed to fit within various provincial curricula in language arts, health and personal life skills and social studies. School-based programs are the responsibility of Alberta Education. |          |             |
| Quest                                                                | Services must not provide primarily for the recreational needs or leisure time pursuits of individuals. Activities, events, equipment, uniforms, etc. for recreation, leisure, entertainment, or sporting activities are not eligible for funding.                     |          | ✓           |
| Recreation/Leisure/Entertainment/Sports                               | Services must not provide primarily for the recreational needs or leisure time pursuits of individuals. Activities, events, equipment, uniforms, etc. for recreation, leisure, entertainment, or sporting activities are not eligible for funding.                     |          | ✓           |
| Roots of Empathy                                                      | Roots of Empathy is a program delivered in the classroom to reduce levels of aggression and violence among school-aged children while raising social/emotional competence and increasing empathy. This program is not mandated under any other government department and does not duplicate an existing service.                      | ✓        |             |
| Safe and Caring Schools                                               | Core services are not eligible. Alberta Education is responsible for this initiative. The *Alberta School Act* was amended in June 1999 to include a section on safe and caring schools.                                                             |          | ✓           |

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<tr>
<td>Safety Programs including, but not limited to, the following: Bicycle Safety, Block Parent Program, Child Car Seat Safety, Child Find, First Aid Courses, Swim/Water/Boating Safety</td>
<td>These programs do not meet the definition of FCSS prevention in that their primary focus is safety, security and/or injury prevention. The main intent does not avert social breakdown.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Santa's Anonymous</td>
<td>Program does not meet the definition of FCSS prevention in that the main intent does not avert social breakdown.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>School Breakfast/Lunch Programs</td>
<td>See “Nutrition Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>School Resource Officers</td>
<td>See “Community/School Resource Officers” and “Justice-based Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Search/Rescue Programs</td>
<td>Program does not meet the definition of FCSS prevention in that the main intent does not avert social breakdown. Ground search and rescue is the responsibility of local police forces, supported by volunteer ground search and rescue groups and/or government or private sector aircraft. Municipal Affairs is responsible for maintaining an emergency management system, including a “Search and Rescue Operations Plan.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Seniors Residences/Lodges</td>
<td>Seniors residences/lodges provide safe home like environments and health care to support seniors when their level of independence decreases and they are no longer able to remain in their own homes and actively participate in the community. Seniors residences/lodges do not meet the definition of FCSS prevention in that the main intent of the residences does not avert social breakdown. Assistance to sustain an individual or family, including money, food, clothing or shelter, is not eligible. Refer to Section 2.1(2)(b) of the FCSS Regulation.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Sexual Assault Centres</td>
<td>See “Emergency Shelters.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Short-term Emergency Housing</td>
<td>See “Emergency Shelters.”</td>
<td>✓</td>
<td></td>
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<tr>
<td>Sports-Related Activities</td>
<td>See “Recreation/Leisure/Entertainment/Sports.”</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Subsidies</td>
<td>Section 2.1(2)(b) of the FCSS Regulation states the following: “Services provided under a program must not offer direct assistance, including <strong>money</strong>, food, clothing or shelter, to sustain an individual or family.”</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Suicide Prevention</td>
<td>Intent of program determines eligibility:</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• community development components (public information, awareness, education, referral services, volunteer training) that support the prevention of suicide are eligible.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• core operating costs (salaries, rent, utilities, etc.) for crisis intervention/treatment services, including suicide intervention training and suicide prevention crisis lines are not eligible.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Summer Fun/Playground Programs</td>
<td>Intent of program determines eligibility:</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• social development of children is eligible.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• recreational/entertainment activities are not eligible.</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Swim/Water/Boating Safety Programs</td>
<td>See “Safety Programs.”</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Transportation Services</td>
<td>Local FCSS Programs may fund services that are in support of core programming, such as transporting individuals to and/or from an FCSS event or activity. Eligible components include fuel costs, minor maintenance expenses, lease costs and driver expenses. Core operating costs of a transportation service are not eligible in that the intent does not meet the FCSS definition of prevention (i.e., main objective does not avert social breakdown). Ineligible costs also include expenses that are part of a regularly scheduled service; subsidy costs; health-related travel (e.g., transporting individuals to and/or from medical appointments); leisure/entertainment/recreation-related travel including shopping trips; vocation-related travel; capital costs (e.g., vehicle purchases, and major operating expenses including vehicle repair and purchase of vehicle parts).</td>
<td>✓</td>
<td>✓</td>
</tr>
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**Chapter 5: Allocation of Funds**

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<tbody>
<tr>
<td>Transportation Services (continued)</td>
<td>Under revised program guidelines of the Municipal Affairs Sustainability Initiative, capital project and conditional operating funding is available to municipalities to assist with specialized transportation services. For further information, visit <a href="http://www.municipalaffairs.alberta.ca/wp_municipal_sustainability_initiative.cfm">www.municipalaffairs.alberta.ca/wp_municipal_sustainability_initiative.cfm</a>. Where it appears that local FCSS resources are being allocated to ineligible transportation services, Ministry staff will request expenditure clarification.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Victim Services</td>
<td>See “Justice-based Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Volunteer Development</td>
<td>Services designed to promote, facilitate and support volunteer work in the community including, but not limited to, recruitment, training, placement services and recognition.</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Waterways Watch</td>
<td>See “Justice-based Programs.”</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Women's Shelters</td>
<td>See “Emergency Shelters.”</td>
<td>✓</td>
<td></td>
</tr>
</tbody>
</table>
| Youth Conferences/Camps                    | Intent of conference determines eligibility:  
   • conferences designed to encourage youth to develop healthy lifestyles, leadership/life skills and/or social responsibility are eligible.  
   • youth recognition events that do not meet FCSS criteria or are primarily recreational and/or sports-focused are not eligible.  
   • youth camps that are primarily recreational, nature and/or wilderness survival are not eligible.                                                | ✓        | ✓           |
| Youth Emergency Shelters                   | See “Emergency Shelters.”                                                                                                                                                                                      | ✓        |             |
| Youth Justice Committees                   | See “Justice-based Programs.”                                                                                                                                                                                  | ✓        |             |

* If a project or service is determined to be ineligible, funding may be provided to assist with community development activities such as public education/awareness (i.e., promotion and information, and volunteer training/development). Core expenses (e.g., rent, salaries, travel, telephone, utilities, etc.) would not be eligible for funding.
4. **Local Surplus Policy**

All surpluses from the provincial FCSS grant to an FCSS Program are deducted from the provincial grant allocation in the following year (i.e., the total provincial grant provided to a municipality or Métis Settlement will consist of the annual provincial allocation, minus any surplus amount identified in the prior year reconciliation statement).

Since 2002, municipalities may carry over any committed but unexpended provincial funding in an amount equal to, or less than the funding increase received in the current financial year. This deferred funding requires a matching 20 per cent municipal contribution and must be expended and reported in the next or following municipal financial year.

This deferred funding policy does not apply to Métis Settlements because they operate on the same fiscal year as the Province (April 1 to March 31) whereas municipalities operate on a calendar year (January 1 to December 31).

5. **20 per cent Matching Share**

Section 5(b) and 5(b.1) of the FCSS Regulation requires that a municipality or Métis Settlement receiving funds from the Minister must provide, as a matching share, no less than 20 per cent of the total budget and that these funds must be allocated from the operating budget of the municipality or Métis Settlement. Refer to these sections of the Regulation located on page 9-1 of the FCSS Program Handbook for details. **To correctly calculate the required 20 per cent share for a participating municipality or Métis Settlement, divide the provincial (80 per cent) funding by four (or 25 per cent).**

All provincial legislation now includes expiry dates, or sunset clauses, to ensure updating on a regular basis. The last review of the FCSS Regulation was in November 2002. A Working Group of rural and urban FCSS Program representatives and provincial staff determined that major revisions to the Regulation were not necessary; however, minor adjustments were recommended. One approved revision was an amendment to section 5(c) of the FCSS Regulation to ensure that a municipality’s 20 per cent matching share, in whole or in part, does **not** include contributions from agencies or funds collected through fees charged to clients for services. Previously, there had been instances where external organizations/agencies, or municipalities located outside a local FCSS Program’s boundaries, offered to contribute a 20 per cent share in return for receiving funding for particular projects/services. The amended Regulation came into effect on June 24, 2003.

Participating municipalities/Métis Settlements are required to report the following revenues on the Annual FCSS Program Report: “Funding provided under the Act” (80 per cent); “Municipal contribution” (20 per cent); and “Other revenues.” To accurately reflect the fiscal transactions of a municipality/Métis Settlement, any donation received from an outside organization/agency or individual must be shown as “other revenues.” These donations should not be included or identified as part of the 20 per cent municipal contribution.
Consultation

Consultation is a cornerstone of the FCSS Program. The last redesign of the Program (1996-1997) was undertaken through extensive consultation with individual programs, municipalities and other FCSS stakeholders.

Children and Youth Services has ongoing consultative relationships with local FCSS Programs, the FCSSAA and participating municipalities and Métis Settlements. The FCSS Program Advisory Team provides support by managing consultative processes to resolve program and administrative issues to help clarify FCSS policy and practice as required.

The FCSSAA and the FCSS Directors’ Network jointly sponsor the FCSS Forum, which facilitates discussion on a wide range of FCSS topics, general social services and government issues. The Forum can be accessed at www.fcss.ab.ca. For further information or assistance, contact the current Forum Manager, David Beale, at bdfcss@town.bonnyville.ab.ca or 780-826-2120.

Local FCSS Programs are encouraged to discuss areas of concern and/or interest with provincial FCSS staff, the FCSSAA or members of the FCSS Program Advisory Team at any time. For more information about the FCSS Program, please visit the Children and Youth Services website at www.child.alberta.ca (click on Programs and Services/Family and Community Support Services) or the FCSSAA website at www.fcssaa.ab.ca.
History of FCSS

July 1, 1966  The *Preventive Social Services Act* is passed. Features of the Act included 80/20 cost sharing of projects identified by the community, pre-approval of projects by the Minister, an emphasis on the voluntary sector and 80 per cent payments to the municipality after the municipality had expended its funds.

1979  A review of the Preventive Social Services (PSS) Program is announced by the Minister of Social Services and Community Health. The result shows that the overwhelming majority of municipal groups support the continuation of a variation of the PSS Program.

June 2, 1981  The *Family and Community Support Services (FCSS) Act* is passed. Features of the new legislation included the retention of the 80/20 cost sharing concept, removal of the right of prior approval by the Province and implementation of advance funding on a per capita basis.

October 26, 1990  The Minister of Family and Social Services announces the establishment of the Ministerial Advisory Panel to conduct a comprehensive review of the FCSS Program.

November 1, 1991  The Final Report of the FCSS Ministerial Review Panel is presented to the Minister of Family and Social Services.

August 10, 1993  The Minister of Family and Social Services formally responds to the report of the FCSS Ministerial Review Panel accepting 36 of the 45 identified recommendations. The remaining nine recommendations are placed under review pending further consultation.

April 1, 1994  The Government of Alberta transfers the FCSS Program to Municipal Affairs and offers municipalities and Métis Settlements the opportunity to receive funding unconditionally.

April 1, 1996  Family and Social Services reassume responsibility for administering FCSS after the Province and municipalities decide that unconditional funding is not the best approach for this Program. A steering committee comprised of municipal and provincial representatives is formed to re-examine the FCSS Program.

May 1997  Amendments to the Conditional Agreement Regulation are enacted streamlining administration of the Program and making it necessary for the 20 per cent municipal share to be derived from municipal revenues.
February 25, 1999  The first meeting of the FCSS Program Advisory Team (PAT) is held. PAT is a joint management committee comprised of the Executive of the FCSS Association of Alberta and Ministry staff. PAT was established in response to one of the recommendations following the 1998 provincial FCSS Program redesign and meet to identify issues, set priorities, and recommend improvements to the FCSS Program.

May 25, 1999  The provincial government announces a new organizational structure. FCSS becomes part of the newly created Children’s Services Ministry.

June 1999  A proposal was accepted by the Ministry to support an FCSS Association of Alberta office and Resource Bank in Edmonton.

November 22, 1999  The Ministry of Children’s Services receives final approval from the Government Reorganization Secretariat on the new structure. FCSS is included in the Community Support Branch under the Accountability and Program Services Division.

February 2000  A proposal is submitted to the Ministry of Children’s Services to develop and implement a framework for continuous improvement and performance measures for FCSS. It will become known as the “FCSS Making a Difference (MAD) Outcome Evaluation Project.”

October 4, 2000  The Town of Bruderheim is selected as the first FCSS Program Review location in response to one of the recommendations following the 1998 provincial FCSS Program redesign. FCSS Program Reviews are conducted throughout the province each year by Ministry staff and are intended to provide ongoing support to local FCSS Programs as well as ensure the legislated requirements of the Program are being met.

November 2000  The FCSS Funding Allocation Model Review Working Group completes a comprehensive consultation review process to determine the effectiveness of the funding model in meeting the needs of municipalities, Métis Settlements and FCSS Programs. The final report titled “Finding the Balance” confirms support for the fundamental basis of the allocation model and made several recommendations for improvements.

April 1, 2002  The provincial FCSS budget receives an additional $15 million based on the Funding Allocation Model review recommendations completed in the year 2000. The 2002/2003 provincial FCSS budget totals $57.3 million.

May 1, 2002  The Ministry of Children’s Services launches a new website, including information about the FCSS Program. The original website address, www.child.ab.ca later changes to www.child.alberta.ca.

November 2002  A review of the Conditional Agreement Regulation is initiated. A Working Group of rural and urban FCSS Program representatives and provincial staff, determine that major revisions to the Regulation are not necessary; however, minor adjustments are recommended. Title of Conditional Agreement Regulation is changed to FCSS Regulation.
April 1, 2003 The Ministry of Children’s Services reduces the number of Child and Family Services Authorities (CFSAs) from 18 to 10.

The 2003 – 2006 Children’s Services Business Plan includes a $2 million Community Partnership Enhancement Fund (CPEF) annual budget allocation to enhance and encourage local FCSS Programs and CFSAs to partner and work together in support of children, youth and families.

May 1, 2003 The Ministry of Children’s Services undergoes a departmental realignment to support the implementation of the Alberta Response Model, the current model for service delivery. FCSS is included in the Community Project Support Branch under the Community Strategies Division.

June 24, 2003 The FCSS Regulation (AR 218/94) replaces the Conditional Agreement Regulation.

April 2005 The Minister of Children’s Services requests a review of the FCSS Program to look at the Program mandate and the co-ordination of services between FCSS, CFSAs and other community-based preventive social service resources.

Mr. George Rogers, MLA for Leduc-Beaumont-Devon, is appointed to lead the FCSS Review.

May 22, 2007 The Ministry releases the FCSS Program Review Report. The review results in 16 recommendations, 15 of which are accepted by government. Recommendation No. 8 pertains to transportation and school-age child care issues and is placed under review pending further consultation. The FCSS Program Review Report and government’s response is posted on the Ministry’s website at www.child.alberta.ca/home/821.cfm.

Fall 2007 The Ministry provides a $1 million grant to the FCSS Association of Alberta to establish an education bursary for FCSS Programs and Parent Link Centres (PLCs). The Bursary will support the professional development of leaders and aspiring leaders of senior FCSS and PLC staff. It is intended to increase management capacity within FCSS and PLCs through formal education and training as well as support and encourage succession planning in FCSS Programs and PLCs.

January 2008 Recommendation 11 of the FCSS Program Review Report calls for the establishment of a working group of small rural FCSS Programs to explore challenges, identify effective practices and provide suggested solutions to issues raised. The Rural Issues Working Group meets in June and August of 2007. One recommended short-term solution is to bring all FCSS Programs to a funding level equivalent to the percentage of the provincial FCSS budget increase between the fiscal years 2002/03 and 2007/08 (i.e., 16 per cent). This recommendation is approved by the Ministry and implemented in January 2008.

March 12, 2008 Children’s Services is renamed Children and Youth Services to better reflect the work of the Ministry. FCSS is included in the Community Partnerships Branch under the Community Strategies and Support Division.
May 9, 2008

Children and Youth Services becomes directly involved in out-of-school care with the announcement of the *Creating Child Care Choices* plan. With the Ministry now funding out-of-school care subsidies, approximately $11 million is freed up for local FCSS Programs to reinvest in other priorities.

March 2009

A provincial Steering Committee is re-established to oversee the FCSS Outcome Measures Initiative (formerly called the Making a Difference or MAD Initiative) and encourage the use of outcome measurement as an important part of program evaluation by all FCSS Programs. Outcome statements included in Program Logic Models continue to be directly linked to specific service requirements identified in the FCSS Regulation. A number of priorities are identified including: the development of an FCSS training curriculum; FCSS trainers to provide support and guidance to FCSS Programs; and, providing ongoing communication and clear provincial direction to ensure all FCSS Programs understand the value of collecting outcome measures, what is required and why.

March 31, 2009

The Community Partnership Enhancement Fund (CPEF) is discontinued.

April 14, 2010

The Assistant Deputy Minister of the Community Strategies and Support Division, Children and Youth Services, approves a wording change to section 5 of the FCSS Regulation. The revised wording (i.e., section 5(c)(i)) reads as follows: “A municipality that receives funds from the Minister for a program shall not apply as a part of its matching share contributions made towards the program by agencies or by other municipalities, except where the other municipality’s contribution is made pursuant to an agreement under section 2(b) of the Family and Community Support Services Act.” Note: The FCSS Regulation is required to be reviewed and updated by June 30, 2013. The above mentioned revision will be included in this update.
FAMILY AND COMMUNITY SUPPORT SERVICES ACT

Chapter F-3

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1 Definitions
2 Powers of municipalities
3 Agreements
4 Advances to municipalities
5 Examination of books and records
6 Audited financial statements
7 Regulations

HER MAJESTY, by and with the advice and consent of the Legislative Assembly of Alberta, enacts as follows:

Definitions
1 In this Act,

(a) “Minister” means the Minister determined under section 16 of the Government Organization Act as the Minister responsible for this Act;

(b) “municipality” means

(i) a city, town, village, municipal district or Metis Settlement,

(ii) in respect of an improvement district, the Minister responsible for the Municipal Government Act,

(iii) in respect of a special area, the Minister responsible for the Special Areas Act,

(iv) a school board, a hospital board or a regional health authority under the Regional Health Authorities Act in respect of a national park of Canada, or

(v) the Government of Canada in respect of an Indian reserve;

(c) “program” means a FCSS program determined in accordance with section 7(a).
Powers of municipalities

2 A municipality may

(a) provide for the establishment, administration and operation of a FCSS program within the municipality, and

(b) enter into agreements with other municipalities to provide for the establishment, administration and operation of joint FCSS programs.

Agreements

3(1) Subject to subsection (4), the Minister may enter into agreements with municipalities for the establishment, administration and operation of programs.

(2) Where 2 or more municipalities have entered into an agreement under section 2(b), the Minister may enter into an agreement with one municipality acting on behalf of the other municipality or municipalities for the establishment, administration and operation of a program.

(3) Where, pursuant to an agreement mentioned in subsection (1) or (2), a municipality provides for the establishment, administration and operation of a program in a manner that is satisfactory to the Minister, the Minister may pay the municipality an amount not exceeding 80% of the costs of the program.

(4) The Minister may only enter into an agreement with the Government of Canada in respect of an Indian reserve on the request of the Council of the Indian band.

Advances to municipalities

4 Where a municipality provides for the establishment, administration and operation of a program pursuant to an agreement made under section 3(1) or (2), the Minister may make advance payments to the municipality in respect of the cost of the program, and those advance payments shall be deducted from any money that is to be paid pursuant to section 3.

Examination of books and records

5 Where a municipality provides for the establishment, administration and operation of a program pursuant to an agreement made under section 3(1) or (2), the Minister may, after consultation with the municipality, direct any person to examine the books, records and other documents of the municipality that relate to the program, and for that purpose the books, records and other documents may be removed temporarily to make copies.

Audited financial statements

6(1) A municipality receiving a payment under section 3 shall prepare and submit to the Minister an audited financial statement in respect of the program and any other information that the Minister may require when so directed by the Minister.

(2) Where the audited financial statement shows that there are unexpended funds from the payments made by the Minister under section 3 or 4, the Minister may

(a) apply the unexpended funds to any payment made by the Minister pursuant to a further agreement with the municipality under section 3 respecting a program, or

(b) require the municipality to refund the unexpended funds to the Minister.
Regulations
7 The Lieutenant Governor in Council may make regulations

(a) respecting the determination of what constitutes a program under this Act;

(b) respecting the determination of the costs of the establishment, administration and operation of a program under section 3 and the manner of calculating those costs;

(c) respecting payments to be made under sections 3 and 4;

(d) respecting the establishment, administration and operation of programs by municipalities;

(e) governing agreements made under this Act;

(f) prescribing qualifications for and standards and methods of work to be maintained by municipal FCSS workers;

(g) prescribing any conditions that must be met before a payment under section 3 or 4 can be made;

(h) prescribing the manner and method of payments to municipalities under this Act;

(i) respecting the audited financial statements required by section 6.

1981 cF-1.1 s7
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## Schedule
Program

Definitions

1 In this Regulation,

(a) “Act” means the Family and Community Support Services Act;

(b) “program” means an arrangement for the delivery of family and community support services that are of a preventive nature in accordance with an agreement entered into pursuant to section 3 of the Act.

AR 218/94 s1;102/97;199/2003

Responsibilities of municipality

2 In providing for the establishment, administration and operation of a program, a municipality must do all of the following:

(a) promote and facilitate the development of stronger communities;

(b) promote public participation in planning, delivering and governing the program and services provided under the program;

(c) promote and facilitate the involvement of volunteers;

(d) promote efficient and effective use of resources;

(e) promote and facilitate co-operation and co-ordination with allied service agencies operating within the municipality.

AR 218/94 s2;102/97;199/2003

Service requirements

2.1(1) Services provided under a program must

(a) be of a preventive nature that enhances the social well-being of individuals and families through promotion or intervention strategies provided at the earliest opportunity, and

(b) do one or more of the following:

(i) help people to develop independence, strengthen coping skills and become more resistant to crisis;

(ii) help people to develop an awareness of social needs;

(iii) help people to develop interpersonal and group skills which enhance constructive relationships among people;

(iv) help people and communities to assume responsibility for decisions and actions which affect them;

(v) provide supports that help sustain people as active participants in the community.

(2) Services provided under a program must not

(a) provide primarily for the recreational needs or leisure time pursuits of individuals,

(b) offer direct assistance, including money, food, clothing or shelter, to sustain an individual or family,

(c) be primarily rehabilitative in nature, or

(d) duplicate services that are ordinarily provided by a government or government agency.

AR 102/97 s2;199/2003
### Financial Matters

#### Municipal costs

3 Municipal costs of a program may only include

- (a) general administration and management of the municipal program,
- (b) operation of a board or committee for the municipal program,
- (c) planning and research regarding the overall program,
- (d) general consulting by the municipality to services within the program,
- (e) general consulting by the municipality to the community with regard to the program,
- (f) monitoring and evaluation of program services in the municipality,
- (g) evaluating program service delivery effectiveness,
- (h) advertising and promoting the program services in the community,
- (i) managing a specific service delivery mechanism,
- (j) operating a board or committee for the delivery of the service,
- (k) providing training for staff and volunteers for this service,
- (l) reimbursing volunteers for incidental expenses necessarily incurred in providing volunteer services to the program but not including loss of wages, and
- (m) employment of staff to deliver family and community service.

AR 218/94 s3;199/2003

#### Prohibited costs

4 Expenditures of the program shall not include

- (a) the purchase of land or buildings,
- (b) the construction or renovation of a building,
- (c) the purchase of motor vehicles,
- (d) any costs required to sustain an organization that do not relate to direct service delivery under the program,
- (e) municipal property taxes and levies, or
- (f) any payments to a member of a board or committee referred to in section 3(b) or (j), other than reimbursement for expenses referred to in section 3(l).

AR 218/94 s4;199/2003

#### Use of money

5 A municipality that receives funds from the Minister for a program shall

- (a) give priority to funding services under the program that are delivered by volunteer non-profit organizations,
- (b) expend no less than 20% of the total budget in the program as a matching share of the total municipal funding and funding by the Minister as provided in the program agreement,
(b.1) allocate from the operating budget of the municipality the 20% matching share referred to in clause (b),

(c) not apply contributions from agencies towards the program, or funds collected through fees charged to clients for services provided under the program, as a part of its matching share,

(d) repealed AR 102/97 s3,

(e) not use payments made by the Minister under this Act to secure reimbursement for municipal costs not a part of the program, and

(f) not use payments made by the Minister under this Act for any operating costs for the program not equally charged to its other municipal projects, work or service.

AR 218/94 s5;102/97;199/2003

Payment of $100 000 or less

The audited financial statement required under section 6 of the Act from a municipality that receives a payment under section 3 of the Act in the amount of $100 000 or less

(a) must set out the revenues and expenditures shown in the Schedule, and

(b) must contain the municipality’s certification

   (i) that the services provided under the program meet the conditions set out in section 2.1 of this Regulation,

   (ii) that the expenditures set out in the financial report include only costs that are eligible under section 3 of this Regulation and do not include expenditures listed in section 4 of this Regulation,

   (iii) that the funds provided for services under the program were expended for those services, except for the amount reported as surplus,

   (iv) that the municipality’s contribution is not less than 20% of the total budget as provided for in section 5(b) of this Regulation,

   (v) that the 20% matching share has been allocated in accordance with section 5(b.1) of this Regulation, and

   (vi) that any funds collected through fees charged to clients for services provided under the program have not been included as part of the municipality’s contribution as provided for in section 5(c) of this Regulation.

AR 218/94 s6;102/97

Payment of more than $100 000 and less than $500 000

The audited financial statement required under section 6 of the Act from a municipality that receives a payment under section 3 of the Act in the amount of more than $100 000 but less than $500 000 must contain

(a) the information referred to in section 6(a) and (b), and

(b) a review engagement report relating to the revenues and expenditures shown in the Schedule, prepared in accordance with the standards of the Canadian Institute of Chartered Accountants for review engagement reports.

AR 102/97 s4

Payment of $500 000 or more

The audited financial statement required under section 6 of the Act from a municipality that receives a payment under section 3 of the Act in the amount of $500 000 or more must contain

(a) the information referred to in section 6(a) and (b), and
(b) an auditor’s report relating to the revenues and expenditures shown in the Schedule, prepared in accordance with the standards of the Canadian Institute of Chartered Accountants for auditors’ reports.

Auditor

6.3(1) The financial statements referred to in sections 6.1 and 6.2 may be prepared by an employee of the municipality but must be reviewed or audited, as the case may be, by an auditor who is not an employee of the municipality.

(2) The auditor referred to in subsection (1) may be the same person who audits the general financial statements of the municipality.

(3) Notwithstanding subsection (1), financial statements referred to in sections 6.1 and 6.2 may be reviewed or audited, as the case may be, by an employee of the municipality if the employee satisfies the conditions set by the Minister.

Agreements

7 An agreement referred to in section 3 of the Act shall be in a form satisfactory to the Minister.

Formal payments

8(1) Subject to section 3(3) of the Act, payment may be paid in accordance with the amount set out in the agreement.

(2) Advance payments to cover costs of the program may be made in accordance with the terms of the agreement.

Municipal signing officer

9 When a municipality as defined in section 1(b)(i) of the Act enters into an agreement the municipality shall sign the agreement, on a resolution by the municipal council authorizing the agreement.

Section 2(b) agreements

10(1) Where a municipality enters into an agreement with another municipality under section 2(b) of the Act, the agreement must specify which municipality is authorized, on behalf of the other municipality, to enter into an agreement with the Minister.

(2) If a municipality wishes to terminate an agreement between municipalities under section 2(b) of the Act, and the effect of the termination would be to withdraw the authority for a municipality to receive funding under this Regulation on behalf of another municipality, it shall provide the other municipality and the Minister with written notice 6 months prior to the termination date.

Agreement terms

11 It is a term of an agreement between the Minister and municipality that

(a) if in the opinion of the Minister a municipality’s program fails to meet the requirements of section 2 or 2.1, or

(b) if the audited financial statement of a municipality

(i) has not been submitted to the Minister within 120 days of the end of the municipality’s fiscal year,

(ii) does not meet the requirements prescribed in section 6, 6.1 or 6.2, as the case may be, or

(iii) shows that the municipality has wrongfully used funds provided to it under the Act,
the Minister may withhold amounts of funding under any new agreement or require the municipality to repay the amounts of funding that in the opinion of the Minister are equivalent to the value of the program components not met or the funds wrongfully used.

AR 218/94 s11;102/97

Repeal


AR 218/94 s12;319/94

Expiry

13 For the purpose of ensuring that this Regulation is reviewed for ongoing relevancy and necessity, with the option that it may be re-passed in its present or an amended form following a review, this Regulation expires on June 30, 2013.

AR 102/97 s6;41/2002;199/2003

SCHEDULE

Revenues and Expenditures

Revenues

Funding provided under the Act
Municipal contribution
Other revenues

Total Revenues

Expenditures

Internal, directly funded services provided by the municipality under the program including administration
Funds provided to service providers who are external to the municipality
Less surpluses retained/returned by service providers who are external to the municipality

Net total funding to service providers who are external to the municipality

Total Expenditures

Surplus (Deficit)

AR 218/94 Sched.;102/97;199/2003