# Tourism, Parks and Recreation

**Annual Report** 2012-2013

Albertan

#### Note to Readers:

Copies of the annual report are available on the website or by contacting:

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# Tourism, Parks and Recreation

# Annual Report 2012-13

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#### **Preface**

The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 18 ministries.

The annual report of the Government of Alberta contains ministers' accountability statements, the consolidated financial statements of the province and the *Measuring Up* report, which compares actual performance results to desired results set out in the government's strategic plan.

On May 8, 2012, the government announced new ministry structures. The 2012-13 ministry annual reports and financial statements have been prepared based on the new ministry structure.

This annual report of the Ministry of Tourism, Parks and Recreation contains the minister's accountability statement, the audited consolidated financial statements of the ministry and a comparison of actual performance results to desired results set out in the ministry business plan. This ministry annual report also includes:

- the financial statements of entities making up the ministry including the Department of Tourism, Parks and Recreation and provincial agencies for which the minister is responsible; and
- other financial information as required by the *Financial Administration Act* and *Government Accountability Act*, either as separate reports or as a part of the financial statements, to the extent that the ministry has anything to report.

# Minister's Accountability Statement

The ministry's annual report for the year ended March 31, 2013, was prepared under my direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at June 19, 2013, with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.

[original signed by]

Dr. Richard Starke

Minister of Tourism, Parks and Recreation

### Message from the Minister

Our government's Building Alberta Plan: Invests in families and communities, including the new roads, schools and health facilities our growing province needs; ensures we live within our means, by challenging every dollar the government spends and making sure every program continues to deliver real results for people; and builds new markets for all our resources so we get the fairest price and we protect the jobs and prosperity Albertans depend on.

The Ministry of Tourism, Parks and Recreation is putting the Building Alberta Plan into action. Through the results-based budgeting review, we are identifying opportunities for more efficient coordination within government and with other stakeholders, leading to more effective ways of making Alberta an even better place to live, visit and play.

Tourism, a \$7.8 billion industry employing approximately 139,000 people in more than 19,000 businesses, is key to diversifying Alberta's economy. In 2012, the Government of Alberta seized an opportunity to promote our province while the world was in London for the Summer Olympics. We shared Alberta's story on this world stage and continued to build relationships with key international travel decision makers, business leaders and investors.

Through collaboration with industry partners and other government ministries, we will continue to grow the tourism sector. A sport tourism pilot project for the International Ski Federation World Cup in Canmore was a great example of this collaboration. Sport tourism is one of the fastest growing segments of the Canadian tourism industry, with travellers spending about \$3.6 billion each year nationally. Recognizing that potential, our department partnered with Travel Alberta, the Ministry of Culture and local organizers to augment the race through the addition of a Nordic festival and cultural events. This effort attracted new tourists, raised the awareness of Alberta as a sport destination, generated new tourism business, and increased international recognition of our province's active communities, people and natural landscapes. The pilot also contributed to the ongoing implementation of *Active Alberta*, a policy designed to improve the lives of Albertans through recreation, active living and sport.

For many Albertans, active living is connected with spending time in Alberta's provincial parks. Our ministry continues to implement the *Plan for Parks*, a 10-year blueprint to ensure sustainability of the land and enhance recreational opportunities. We are working to expand our provincial parks system through the completion of the Lower Athabasca Regional Plan under the *Land-use Framework*. The Lower Athabasca Regional Plan provides for the creation of 14 new and expanded wildland provincial parks and recreation areas, increasing our provincial parks system by 11,600 square kilometres. To enhance the experience of park visitors, we invested approximately \$12.7 million in parks infrastructure, which included water treatment and facility upgrades, paving and other refurbishments in provincial parks and recreation areas.

This past year presented our ministry with many exciting and innovative opportunities to enhance what we have to offer Albertans and visitors, and our accomplishments are highlighted in this report. We look forward to building on our achievements in the upcoming year to ensure our quality of life continues to be second to none.

[original signed by]

Dr. Richard Starke

Minister of Tourism, Parks and Recreation

### Management's Responsibility for Reporting

The Ministry of Tourism, Parks and Recreation includes: the Department of Tourism, Parks and Recreation; Travel Alberta and the Alberta Sport, Recreation, Parks and Wildlife Foundation.

The executives of the individual entities within the ministry have the primary responsibility and accountability for the respective entities. Collectively, the executives ensure the ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and strategic plan, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the consolidated financial statements and performance results for the ministry rests with the Minister of Tourism, Parks and Recreation. Under the direction of the minister, I oversee the preparation of the ministry's annual report, including consolidated financial statements and performance results. The consolidated financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The consolidated financial statements are prepared in accordance with the Canadian public sector accounting standards. The performance measures are prepared in accordance with the following criteria:

- Reliability information agrees with underlying data and the source used to prepare it.
- Understandability and Comparability current results are presented clearly in accordance with the stated methodology and are comparable with previous results.
- Completeness performance measures and related targets match those included in Budget 2012.

As deputy minister, in addition to program responsibilities, I am responsible for the ministry's financial administration and reporting functions. The ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

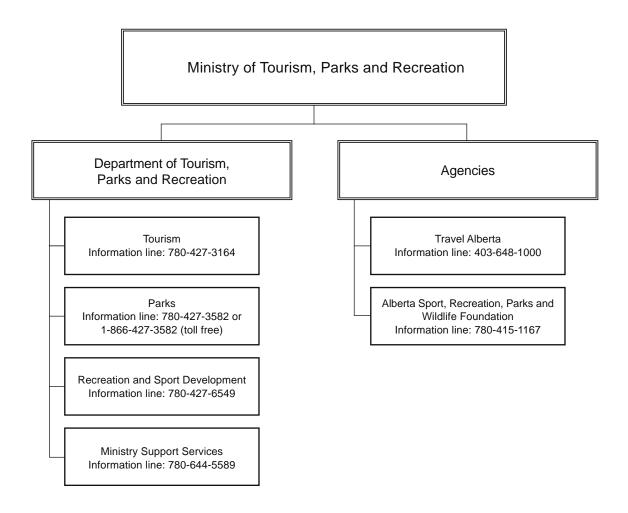
- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the province under ministry administration;
- provide Executive Council, the President of Treasury Board, the Minister of Finance and the Minister of Tourism, Parks and Recreation information needed to fulfil their responsibilities; and
- facilitate preparation of ministry business plans and annual reports required under the *Government Accountability Act*.

In fulfilling my responsibilities for the ministry, I have relied, as necessary, on the executive of the individual entities within the ministry.

[original signed by]
Brad Pickering
Deputy Minister of Tourism, Parks and Recreation
June 19, 2013

# Results Analysis

#### Ministry Overview



The ministry consists of the department; Travel Alberta; and the Alberta Sport, Recreation, Parks and Wildlife Foundation. The following description of the ministry's structure provides an overview of the range of programs and services available.

#### Department

#### 1. Tourism

The Tourism Division supports the development of new, authentic and innovative tourism products and services to grow Alberta as a tourism destination. It provides advisory and consultative services through workshops and training programs, and financial support through grants and contracts. Work is done with industry, government and other stakeholders to encourage tourism product and destination development and reduce impediments to growth. The Tourism Division also conducts research and collects and distributes tourism data and market intelligence to the tourism industry. In partnership with industry, the division works to increase air capacity to Alberta's key markets and encourage the federal government to adopt policies that enhance air service to Alberta. Additionally, the division encourages private sector investment in Alberta's tourism industry from domestic and international sources. The division provides convenient, relevant and engaging information and services to consumers both during the trip planning stage, through the 1-800-ALBERTA Travel Alberta Contact Centre and distribution centre, and during their travel journey through the operation of 10 border entry point visitor information centres. Support is also provided to approximately 130 community and regional visitor information centres throughout the province to assist them in providing professional visitor services. A digital assets library supports destination marketing organizations and tourism operators by providing compelling images and footage. Other ministries also use the library images and footage for their initiatives.

#### 2. Parks

The Parks Division is responsible for the management of Alberta's parks system, which includes wilderness areas, ecological reserves, natural areas, heritage rangelands, provincial parks, wildland provincial parks, provincial recreation areas and Willmore Wilderness Park. The parks system is managed to conserve Alberta's natural heritage while offering a diversity of recreation opportunities for Albertans and visitors to the province. Provincial parks also serve as natural laboratories for scientific research, provide a venue for environmental education, and support primary, secondary and post-secondary education. The division also maintains the Alberta Conservation Information Management System, which is a key part of the province's biodiversity database, and coordinates Alberta's involvement in the Canadian Heritage Rivers Program. Alberta's provincial parks offer 242 auto access and backcountry campgrounds providing nearly 14,000 campsites and 168 group use areas. The Parks Division manages Alberta's online campground reservation system, www.Reserve.AlbertaParks.ca, that enables visitors to better plan their park experiences.

#### 3. Recreation and Sport Development

The Recreation and Sport Development Division collaborates with communities and organizations to promote active and healthy lifestyles through participation in recreation, active living and sport. The division ensures the strategic priorities and outcomes from the *Active Alberta* policy are met and supports

organizations who play a key role in the delivery of programs and services that promote the health, social and economic benefits of recreation, active living and sport. The division supports athlete training, development of coaches and the pursuit of athletic excellence through interprovincial and international games. The Recreation and Sport Development Division encourages recreation opportunities by assisting in the development of trails and supporting groups who build trails. It also provides consultative and administrative support to the Alberta Sport, Recreation, Parks and Wildlife Foundation.

#### 4. Ministry Support Services

Ministry Support Services includes the minister's office; deputy minister's office; communications; human resource services; financial services; policy, planning, legal and legislative services; and information management and technology services. These services are provided to the entire ministry to optimize operating efficiency.

#### Agencies

#### 1. Travel Alberta

Alberta's tourism marketing initiatives are carried out through Travel Alberta, the tourism marketing agency of the Government of Alberta. Travel Alberta is the steward for the Alberta Provincial Tourism Brand and manages regional, national and international tourism marketing programs, services and activities to keep Albertans travelling through Alberta and to drive tourism visitation and revenue for the province. Travel Alberta also provides marketing support including news and information, cooperative funding, and learning opportunities to help provincial tourism partners grow their businesses.

#### 2. Alberta Sport, Recreation, Parks and Wildlife Foundation

The Alberta Sport, Recreation, Parks and Wildlife Foundation is committed to helping people lead active, healthy lives and enhancing the quality of life in Alberta's communities. The foundation provides provincial leadership in inspiring wellness, celebrating achievements, guiding stewardship and enabling participation for all Albertans. It offers a wide variety of programs and services from grant programs that assist local clubs, organizations, communities, and provincial sport and recreation organizations; to the support provided to provincial and interprovincial games, and the preservation of natural land and wildlife habitat throughout Alberta.



#### Review Engagement Report

To the Members of the Legislative Assembly

I have reviewed the performance measures identified as reviewed by the Office of the Auditor General in the Ministry of Tourism, Parks and Recreation's Annual Report 2012-2013. The reviewed performance measures are the responsibility of the ministry and are prepared based on the following criteria:

- Reliability The information used in applying performance measure methodologies agrees with underlying source data for the current and prior years' results.
- Understandability The performance measure methodologies and results are presented clearly.
- Comparability The methodologies for performance measure preparation are applied consistently for the current and prior years' results.
- Completeness The goals, performance measures and related targets match those included in the ministry's budget 2012.

My review was made in accordance with Canadian generally accepted standards for review engagements and, accordingly, consisted primarily of enquiry, analytical procedures and discussion related to information supplied to me by the ministry.

A review does not constitute an audit and, consequently, I do not express an audit opinion on the performance measures. Further, my review was not designed to assess the relevance and sufficiency of the reviewed performance measures in demonstrating ministry progress towards the related goals.

Based on my review, nothing has come to my attention that causes me to believe that the performance measures identified as reviewed by the Office of the Auditor General in the ministry's annual report 2012-2013 are not, in all material respects, presented in accordance with the criteria of reliability, understandability, comparability, and completeness as described above.

[Original signed by Merwan N. Saher, FCA]

**Auditor General** 

May 16, 2013

Edmonton, Alberta

Performance measures reviewed by the Office of the Auditor General are noted with a double asterisk (\*\*) on the Performance Measures Summary Table

#### Performance Measures Summary Table

Goals/Performance Measure(s)			Prior Yea	rs' Resul	Target	Current Actual		
1.	Alberta's tourism products are developed and expanded, and tourism from targeted local, national and international markets is increased							
1.a	Percentage of tourism industry clients satisfied with tourism development services	71.6% 2008-09		79.3% 2010-11	76.7% 2011-12	79.0%	82.8% 2012-13	
1.b	Total tourism expenditures in Alberta (\$billion)*	5.7 2008	5.4 2009	5.5 2010	5.7 <sup>e</sup> 2011	5.8	Not Available 2012	
1.c	Percentage of clients satisfied with their overall experience at provincial visitor information centres**	99.8% 2008	97.0% 2009	98.2% 2010	97.5% 2011	98.0%	99.0% 2012	
2.	The Alberta parks system provides opportunities for outdoor recreation and tourism, and conserves Alberta's natural heritage							
2.a	Percentage of adult Albertans who visited a provincial park in the last 12 months	32.8% 2008-09		31.5% 2010-11	33.4% 2011-12	33.0%	32.1% 2012-13	
2.b	Percentage of visitors satisfied with the quality of services and facilities at provincial parks	93.3% 2008-09		93.1% 2010-11	93.8% 2011-12	93.0%	95.1% 2012-13	
3.	Albertans enjoy a high quality of life, improved health and wellness, strong communities, economic benefits and personal excellence and fulfillment through recreation, active living and sport							
3.a	Percentage of adult Albertans who participated in recreational activities and sport **	85.6% 2008-09		88.2% 2010-11	84.8% 2011-12	84.0%	81.6% 2012-13	
3.b	Percentage of Albertans age 12-19 who are active or moderately active in their leisure time***	73.1% 2008	<b>75.5%</b> 2009	<b>74.7%</b> 2010	72.6% 2011	76.0%	Not Available 2012	

For more detailed information see Performance Measures: Data Sources and Methodology on pages 131-133.

<sup>\*</sup> The 2012 estimate is not provided due to a significant change in methodology by Statistics Canada. Figures using the new methodology are presented alongside new targets in the 2013-16 Tourism, Parks and Recreation Business Plan. e – Estimate is based on the previous methodology.

<sup>\*\*</sup> Indicates performance measures that have been reviewed by the Office of the Auditor General. The performance measures indicated with \*\* were selected for review by ministry management based on the following criteria established by government:

<sup>•</sup> Enduring measures that best represent the goal,

<sup>•</sup> Measures for which new data is available, and

<sup>·</sup> Measures that have well established methodology.

<sup>\*\*\*</sup> An online update of this measure will be posted when the information is available.

#### Discussion and Analysis of Results

Goal One

Linked to Core Business – Tourism research, marketing, product development, and visitor and industry services

Alberta's tourism products are developed and expanded, and tourism from targeted local, national and international markets is increased

#### Overview

Tourism, Parks and Recreation supports this goal by working collaboratively with industry stakeholders and all levels of government to facilitate the expansion of Alberta's tourism sector and increase awareness of the economic significance of tourism. The ministry supports the development of tourism experiences, products and destinations throughout the province. The ministry provides travel information and counselling through the Travel Alberta Contact Centre, provincial visitor information centres, community and regional visitor information centres and the Travel Alberta website. The ministry researches, collects, interprets and distributes tourism data and market intelligence for industry stakeholders to identify business and collaborative opportunities.

#### Results

Led by the Premier, Alberta's mission to the 2012 Olympics in London provided opportunities to connect with key international travel decision-makers, business leaders and investors. A tourism luncheon hosted at Canada House for more than 60 travel industry executives highlighted the breadth of available experiences for visitors and investment opportunities. Additional meetings with tour operators, airlines, resort developers and owners provided insight into the needs and preferences of United Kingdom and European travellers while encouraging further investment in Alberta and improving air access to the province.

In 2012-13, the tourism levy totalled almost \$82 million, an increase of approximately 13 per cent compared to 2011-12. This increase is indicative of greater levels of activity by Albertans and other visitors travelling around the province using accommodations like hotels, motels, bed and breakfasts, or similar establishments. The province, other levels of government, partners and industry worked to grow tourism by addressing the need for

#### **DID YOU KNOW?**

Each year, between May and October more than 190,000 visitors receive personalized trip planning services at provincial visitor information centres. The visitor information centre staff offer travel information and advice about attractions, activities, accommodations and special events.

the development and marketing of tourism experiences, products and destinations across the province.

As an example, the ministry and the tourism industry supported an innovative, collaborative tourism model piloted by the Canadian Badlands. This not-for-profit corporation represents the interests of 65 municipalities and is integrating tourism destination development, management and marketing across the 90,000 square kilometre region in southeast Alberta. Support was also provided for developing a

#### **DID YOU KNOW?**

In 2012-13, two new trail maps were released. A new Grande Alberta South Trail Map in June, the third in a series of 16 trail maps planned for Alberta under the Provincial Trail Map Project. The map is the result of collaborative efforts of the ministry with Alberta TrailNet, various trail groups and community associations. The fourth Grande Alberta North trails map was released January 2013. The maps are available at visitor information centres across Alberta and online at www.albertatrailnet.com.

world-class trail head at Canmore Provincial Visitor Information Centre by linking it to the Rocky Mountain Legacy Trail. The planned work will create a four-season destination with opportunities for cycling, walking or running experiences at the recreational or competitive level.

Through the results-based budgeting review process, it was identified there is an opportunity to better align and coordinate government processes relating to sporting events. In addition, there are opportunities for strengthening relationships and linkages between sport, tourism, culture and other government sectors

(local, provincial, federal) when planning and executing these events. One of the desired outcomes is to enhance the profile and appeal of Alberta as the host destination and attract external visitation and expenditures to the province.

Through sport tourism events, the province attracts new visitors, raises awareness of Alberta as a sport destination, generates new tourism business and increases international recognition for the province's active communities, people and natural landscapes. Sport tourism is one of the fastest growing segments of the Canadian tourism industry with travellers spending about \$3.6 billion each year nationally. The ministry piloted the viability of using competitive sport tourism to maximize its contribution to Alberta's economy at the International Ski Federation Cross Country World Cup in Canmore. Together, the ministry and the Ministry of Culture provided \$895,000 in support of the Alberta World Cup 2012. This included \$200,000 from Travel Alberta to the Alberta World Cup Society to produce the opening sequence broadcast presenting Alberta's communities, people and natural landscapes to the thousands of spectators in Canmore and reaching an estimated television audience of over 30 million viewers around the world. Support included Canmore Business and Tourism receiving funding to launch a new Canmore Nordic Festival adding a festival atmosphere and showcasing Aboriginal and culinary experiences during the World Cup. A recent analysis of four Winter Olympic sporting events held in 2011 demonstrated significant economic benefits to the

#### **DID YOU KNOW?**

In 2012-13, the ministry updated the collection of images and footage in its Digital Assets Library by adding 2,378 new images. Several summer shoots were completed including new footage from three major Edmonton festival events: Servus Heritage Festival, the Edmonton International Fringe Theatre Festival and the Edmonton Folk Music Festival. Winter shoots added new footage on Banff, Lake Louise and Jasper. These resources are available to members of the tourism industry and government for promotion of Alberta as a destination.

provincial economy. An estimated \$9 million in direct visitor and operational expenditures generated a net economic impact of \$10.6 million province-wide, sustaining 157 person-years of employment, and approximately \$4 million in total taxation revenue to all three levels of government.

In 2012-13, through the Festivals and Events Tourism Growth Program, 14 grants totalling over \$400,000 were issued to organizations throughout the province. The goal is to support the development of event growth strategies, increase attendance and expenditures, strengthen tourism partnerships and enhance the visitor experience.

Events receiving support were as diverse as the communities where they were held: Outdoor events like the Canadian Rockies Snow Battle in Jasper and the Edmonton International Street Performers Festival, art events like the Calgary Opera Summer Festival and the Wild Mountain Music Festival in Hinton, to community events like the Brooks Medieval Faire, Falher Honey Festival, or Lloydminster Colonial Days.

The ministry commenced several significant research projects in 2012-13 to support industry throughout the province. An example of this research was a study to examine the potential demand for rural vacation experiences in Alberta. As approximately 86 per cent of visits in Alberta and 65 per cent of Alberta's total tourism expenditures are Albertans travelling around the province, it is important to understand potential demand from urban Albertans to take a vacation in rural Alberta. This information will help the ministry in product and experience development and determine preferences to access information related to vacation experiences. Other studies that the ministry completed in 2012-13 include: an economic impact study of tourism by *Land-use Framework* region; an assessment of the economic impact of recreational vehicle camping in Alberta; a global tourism watch study; a Travel Alberta study on market potential for Ontario; and an analysis of support for sport tourism identifying barriers for organizations and determining critical factors for success.

The ministry enhanced support to the Alberta Culinary Tourism Alliance in 2012-13. This support enabled the alliance to generate interest for culinary tourism in Alberta through presentations to industry at the Tourism Calgary Tourism Talk session and at the Travel Alberta Industry Conference. The Alberta Culinary Tourism Alliance also developed the Alberta Ate Chef Collaborative as a medium to share unique food programming and events that will enhance collaboration between food, agriculture, and tourism industries and share Alberta's diverse Aboriginal food stories with visitors from and outside of the province.

The ministry worked collaboratively with Treaty 7 Management Corporation to coordinate tourism planning, development and delivery of Aboriginal tourism initiatives within their region. Tasting Terroir: Alberta's Aboriginal Appeal, was a collaborative event between the ministry, Alberta Culinary Tourism Alliance, the Ministry of Culture and Treaty 7 representatives. Nearly 90 guests at communal tables engaged with chefs and elders over stories and cultural insights about the connection of food to the land, cooking processes, preservation and Aboriginal serving techniques.

The ministry led discussions around cost competitiveness of air travel in Canada at the Council of Canadian Tourism Ministers Meeting on May 10-11, 2012. The discussions focused on the cost of air travel fees and taxes associated with travelling.

Tourism ministers heard a number of recommendations that continue to be the focus of discussions with Transport Canada including the elimination of airport rents and the air traveller security charge. Led by Alberta, the Council of Tourism Ministers will continue discussions on air competitiveness at the next meeting scheduled for Whitehorse, Yukon in September 2013.

#### **DID YOU KNOW?**

Travel Alberta won the Canadian Tourism Award for Marketing Campaign of the Year for its Winter Sport in Alberta campaign. Travel Alberta partnered with KLM Royal Dutch Airlines to develop an innovative campaign of online, radio, print and social media activities which resulted in increased travel to Alberta from the Netherlands for both summer and winter 2012. KLM has now increased flight frequency to Alberta from seasonal to year round service.

The ministry facilitated discussions on the merging of Fort McMurray Tourism operations into the Oil Sands Discovery Centre. An agreement between the ministries of Culture and Infrastructure and Fort McMurray Tourism was signed. This unique partnership will provide visitors to Fort McMurray and the Oil Sands Discovery Centre with enhanced visitor services.

In partnership with the Calgary Airport Authority and Calgary Tourism, the ministry supported a pilot project providing visitor information services at the international arrivals level of the Calgary International Airport from May to September 2012. All partners recognized the benefit of engaging visitors arriving at the airport and the pilot project has been extended with visitor information services continuing to be provided at the airport.

#### **DID YOU KNOW?**

Travel Alberta partnered with The Big Valley Jamboree to present Small Town Saturday Night, celebrating the big stories Alberta's rural communities have to share. Alberta communities of fewer than 20,000 people could enter to win their own concert by submitting a video showcasing their community's spirit, local events and attractions. In April 2012, the grand prize was awarded to the community of Legal which raised nearly \$100,000 from ticket sales from the concert for the construction of a new school playground. The initiative ran again in 2013 and the top ten videos were announced on March 25 for public voting. The grand prize was awarded to the community of Bashaw and ticket sales will fund their community arts program.

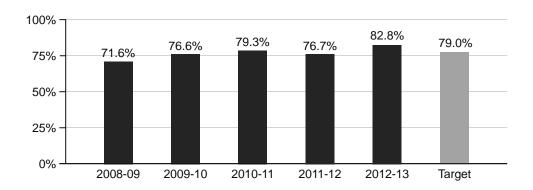
In 2012-13, Travel Alberta's media objective was to support marketing efforts regionally, nationally and internationally by selectively increasing exposure for Alberta travel experiences across influential media platforms. The first-phase of brand videos received more than 1.5 million views on YouTube. To build on that, in October 2012, Travel Alberta revealed the next phase of its experiential brand "remember to breathe". Part of this expansion was the implementation of the Alberta Stories initiative which showcases hidden gems and lesser known experiences from all corners of the province. These documentary-style stories added further depth to awareness of Alberta as a tourism destination by showcasing the people, events and places that define Alberta's character.

In total, Travel Alberta realized more than \$281 million in unpaid media exposure for the province. This was achieved by positioning

Alberta's tourism brand and working with targeted travel media to tell Alberta's tourism story in 11 key markets around the world.

#### Performance Measures

#### 1.a Percentage of tourism industry clients satisfied with tourism development services



Source: Tourism Division Client Satisfaction Survey

#### **Description**

This measure indicates the percentage of public and private sector tourism industry clients who were satisfied with their contact with the Tourism Division. The division provides a range of information and advisory resources for new and expanded tourism development projects throughout Alberta. Services are organized under three distinct program areas: resource management and development; destination development and product enhancement; and tourism business development and investment.

#### Results

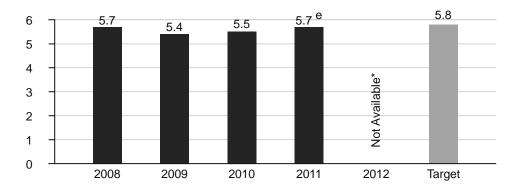
In 2012-13, 82.8 per cent of tourism industry clients were satisfied with the services of the Tourism Division, 3.8 per cent higher than the target and 6.1 per cent higher than the 2011-12 result.

#### **Analysis**

Client satisfaction is influenced by several factors such as the frequency of clients' contact and their varying needs, preferences and expectations. Clients often seek funding or investor/developer interest in their projects, which the ministry cannot guarantee. These exceptions may result in different experiences and varying levels of satisfaction.

In 2012-13, 92.9 per cent of clients responded they were satisfied with the information and advice they had been given, and 88.5 per cent thought the tourism development services were important in helping industry operators pursue tourism development opportunities.

#### 1.b Total tourism expenditures in Alberta (\$billion)



Source: Statistics Canada: Travel Survey of Residents of Canada and International Travel Survey, and Tourism, Parks and Recreation

e – The 2011 result is an estimate using the previous methodology and will not be updated.

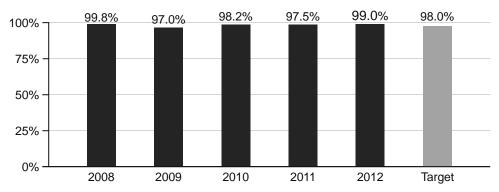
#### **Description**

This measure indicates the annual value of all tourism-related expenditures in Alberta. This includes expenditures made in Alberta by visitors from overseas, the United States, other Canadian provinces and Albertans.

#### Results

The 2012 estimate is not provided due to a significant change in methodology by Statistics Canada. The 2011 result is an estimate based on the previous methodology. Figures using the new methodology are presented alongside new targets in the 2013-16 Tourism, Parks and Recreation Business Plan.

# 1.c Percentage of clients satisfied with their overall experience at provincial visitor information centres



Source: Visitor Information Centre Satisfaction Survey

#### **Description**

This measure indicates the satisfaction of clients with their overall experience at provincial visitor information centres.

#### Results

In 2012, the result of 99.0 per cent is 1.5 per cent higher than the 2011-12 result and 1.0 per cent higher than the target.

#### **Analysis**

Factors influencing results could include the age and condition of facilities, a client's prior experiences at other sites/venues and the level of staff training and knowledge of Alberta. Visitors were most satisfied with provincial visitor information centre staff in the following areas: being knowledgeable (98.3 per cent), doing everything to meet service needs (98.7 per cent), providing appropriate information/recommendations (98.5 per cent), being courteous (99.2 per cent), and going the extra mile to help (97.8 per cent). Some 85.7 per cent of clients indicated that they would make or consider making another trip to or within Alberta because of information gained at the visitor information centre.

Consistent, high-quality staff training, as well as good working conditions and effective teamwork, contribute to achieving and maintaining a high level of visitor satisfaction.

The Alberta parks system provides opportunities for outdoor recreation and tourism, and conserves Alberta's natural heritage

#### Overview

The ministry manages more than 27,600 square kilometres of land as a legacy for future generations while providing opportunities for outdoor recreation and nature-based tourism. Interpretation and environmental education help to foster an understanding of Alberta's natural heritage and promote experiential, lifelong learning.

#### Results

#### **DID YOU KNOW?**

Some campgrounds stay open year-round and offer winter camping. Sites are available at McLean Creek Provincial Recreation Area, Chain Lakes Provincial Park; Cypress Hills Interprovincial Park (Elkwater, Lakeview and Spruce Coulee); Dinosaur; Kinbrook Island; and Writing-on-Stone provincial parks; and Mount Kidd recreation vehicle park (in the Evan-Thomas Provincial Recreation Area) on a first-come, first-served basis.

The ministry continues to implement the *Plan for Parks* in association with the *Land-use Framework*. The Lower Athabasca Regional Plan under the *Land-use Framework* was approved by Cabinet in August 2012 and provides for the creation of 14 new and expanded wildland provincial parks and recreation areas, an increase of 11,600 square kilometres (or 42 per cent) to the Alberta parks system. Work is underway to develop the ministry implementation framework. Consultations for the South Saskatchewan Regional Plan also occurred.

Thirteen research projects were funded that facilitated evidence-based decision-making as outlined in the *Plan for Parks*. These included projects from natural and social sciences such as health benefits of parks to park visitors, research leading to best practices in management of public areas, and challenges facing recreation and nature-based tourism. In order to contribute to the healthy ecosystems outcome in the *Plan for Parks*, workshops with industry and non-government organizations were conducted to identify collaborations for regional and provincial

#### **DID YOU KNOW?**

July 2012 featured Tuesday Tours at Calgary and area provincial parks. With a different topic each week, visitors learned about environmental wonders, park predators, monitoring and the park ecosystems.

scale planning. The Environmentally Significant Areas report was initiated. This report reviews and synchronizes aquatic areas allowing for the production of an updated geographic information system data map incorporating both terrestrial and aquatic areas. A project to identify special landforms and mapping of natural landscape themes was also initiated with the Alberta Geological Survey.

The ministry further implemented its Science Strategy facilitating natural and social science research

by academics, staff, volunteers and others to inform the management of parks. A priority item outlined in the strategy is to define and communicate research priorities to the research community. In November 2012, the ministry held workshops identifying research priorities for the province and for the East Central Region. These workshops facilitated discussions by identifying management issues and information gaps.

The ministry continues to work on increasing access to provincial parks for visitors by completing new permit terms for commercial trail riding operations including a five-year term in addition to the current single year permit. The new system will ensure a consistent approach to the management of commercial trail riding operations within the parks system and will align with the Ministry of Environment and Sustainable Resource Development's approach for management of commercial trail riding permits on public lands.

Work continues with its federal, provincial and territorial parks partners through the Canadian Parks Council. Alberta is co-leading a major initiative on increasing the relevance of parks in Canadian society by connecting Canadians to nature. This initiative explores the many benefits provided by nature and will identify a number of strategies to get Canadians more involved in accessing and valuing their connections to nature.

The involvement of the private sector in providing services in provincial parks has a long and valued history with the ministry. Private sector contractors, local community groups and municipalities operate about 55 per cent of provincial campgrounds and include contractors operating provincial park facilities such as managing campgrounds, providing maintenance services, operating food and boat rental concessions, golf courses, ski

#### **DID YOU KNOW?**

Free fishing weekends are offered twice a year in Alberta: Family Day long weekend and National Fishing Week in the summer. On these weekends, Albertans and visitors can fish without a licence in any public water body that has an open fishing session, not including national parks.

#### DID YOU KNOW?

More than 1,300 new Canadians participated in park programs introducing classic Canadian outdoor experiences such as camping, canoeing, fishing and winter activities.

hills, wilderness lodges, resorts and related service and support facilities. There are also additional forms of development in some provincial parks to enhance visitor accommodation or service needs such as hotels, convenience stores, restaurants and gas stations. The ministry encourages private sector involvement that will enhance visitor opportunities and, in 2012, pilot projects were set up in various provincial parks to research public demand for new services including comfort camping facilities at Cypress Hills Interprovincial Park, Dinosaur, Miquelon Lake and Writing-on-Stone provincial parks and seasonal camping opportunities at Two Lakes Provincial Recreation Area.

The ministry manages a diverse range of facilities, including campgrounds, trails and visitor centres and also water treatment plants and emergency centres. In 2012-13, a pilot asset management strategy and inventory was finalized for provincial parks in the David Thompson Corridor, and this information will be used to complete an asset management strategy for park facilities throughout the rest of the province. In addition to its planning initiatives, the ministry has been upgrading and restoring park facilities throughout the province. In 2012-13, approximately \$12.7 million was allocated for capital maintenance and refurbishment. Highlights include: the ongoing expansion at Pigeon Lake

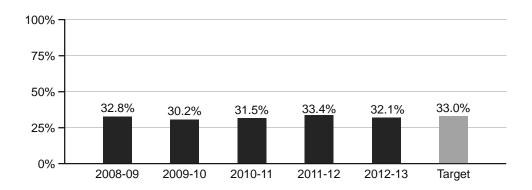
#### **DID YOU KNOW?**

Albertans and visitors can reserve a campsite online at 63 provincial campgrounds and 147 group camping areas. The Alberta Parks reservation service allows campers to book individual sites up to 90 days in advance. This service has been expanded for the 2013 camping season to include four more campgrounds at provincial parks: Wyndham-Carseland, Whitney Lakes, Calling Lake and Hilliard's Bay. Group camping at many of our parks can also be reserved online at www.Reserve.AlbertaParks.ca or by calling 1-877-537-2757

Provincial Park; electrification of campgrounds at Hilliard's Bay, Gregoire Lake, Pierre Grey's and Pembina River provincial parks; upgrades to water and sewer lines in Peter Lougheed, Beauvais Lake, Lesser Slave Lake, Little Bow and Bow Valley provincial parks; the modernization and expansion of the Elbow Valley Information Centre Recreational Vehicle dump station; the upgrading of campgrounds at Cypress Hills Interprovincial Park and additional comfort camping opportunities at Miquelon, Dinosaur and Writing-On-Stone provincial parks.

#### Performance Measures

#### 2.a Percentage of adult Albertans who visited a provincial park in the last 12 months



Source: Tourism, Parks and Recreation Survey of Albertans

#### **Description**

This measure indicates the percentage of adult Albertans who visited a provincial park in the past 12 months, not including any visits to neighbourhood, city, regional or national parks.

#### Results

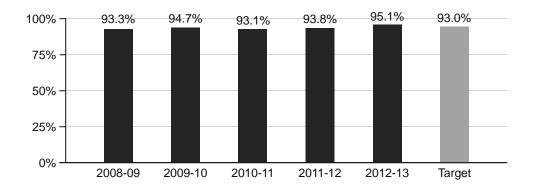
The 2012-13 result was 32.1 per cent, just below the target and 1.3 per cent lower than the 2011-12 result.

#### **Analysis**

Results indicate that approximately one-third of adult Albertans visit a provincial park annually. While the proportion of Albertans visiting provincial parks has remained broadly stable over the last five years, the overall number of visits has increased as the province's population continues to grow. For example, from 2006-07 to 2012-13 the population of Alberta increased by approximately 450,000 people. With one third of these people visiting parks at least once, the actual number of visitors would have increased by approximately 150,000 during this period.

Results are influenced by changing population characteristics, economic conditions, weather and public awareness of facilities and services. These results exclude visits made to national, municipal or privately owned parks in Alberta, so results will be impacted by the promotion and use of these other parks. Events that contributed to visitation in 2012-13 include: Parks Day, World Snow Day, Family Day and Get Outdoors weekend.

#### 2.b Percentage of visitors satisfied with the quality of services and facilities at provincial parks



Source: How are we doing? Provincial Parks and Recreation Areas Camper Satisfaction Survey

#### **Description**

This measure indicates visitors' overall satisfaction with the services and facilities at Alberta's provincial parks and recreation areas.

#### Results

In 2012, 95.1 per cent of visitors were satisfied with their park experiences, 2.1 per cent higher than the target and 1.3 per cent higher than the 2011-12 result.

#### **Analysis**

Visitor satisfaction is influenced by several factors, including programs offered during the visit, public awareness of facilities and services, infrastructure renewal programs, services provided by contractors and park staff, interactions with other visitors, and the age, condition and cleanliness of facilities.

When rating the staff of provincial parks and recreation areas, 93.8 per cent of the respondents felt that the staff was friendly and courteous and 92.9 per cent were satisfied with the cleanliness of the grounds. Additionally, 91.4 per cent of the respondents indicated they would return to the same campground in the future. The ministry made significant infrastructure improvements with 51 major capital projects undertaken in parks. Projects included water systems and sewer lines, new washroom and shower facilities, improved campsites, and road and trail paving.

This measure was removed from the ministry 2013-16 business plan in order to explore better options for collecting information related to park users.

Albertans enjoy a high quality of life, improved health and wellness, strong communities, economic benefits and personal excellence and fulfillment through recreation, active living and sport

#### Overview

The ministry provides leadership through strategic policy development, planning and research coordination; and, through the Alberta Sport, Recreation, Parks and Wildlife Foundation, provides consultative services and financial assistance to encourage active lifestyles, facilitate participation in recreation activity and to support Albertans of all ages to participate in sports and pursue the achievement of athletic excellence.

#### Results

The ministry continued to work on the implementation plan for the six outcome areas in the *Active Alberta* policy designed to improve the lives of Albertans through recreation, active living and sport. It will guide the ministry as it designs programs, delivers services and provides financial support. Since the launch of the policy in 2011, the ministry continues to work with its partners to draft an Active Alberta Action Plan. Effective implementation of the policy requires coordination and collaboration across government as well as among and between many other stakeholders including Alberta's municipalities, Aboriginal communities, educational institutions, non-profit agencies and the private sector.

The ministry participated in the Federal, Provincial and Territorial Ministers of Sport, Physical Activity and Recreation meeting where

#### **DID YOU KNOW?**

The Active Alberta outcomes are:

- Active Albertans: More Albertans more active more often.
- Active Communities: Alberta communities are more active, creative, safe and inclusive.
- Active Outdoors: Albertans are connected to nature and able to explore the outdoors.
- Active Engagement: Albertans are engaged in activity and in their communities.
- Active Coordinated System: All partners are working together in a coordinated system.
- Active Pursuit of Excellence: Albertans have opportunities to achieve athletic excellence.

the Multi-Sectoral Framework for Action on the After School Time Period was endorsed. This national framework directs involved ministries to identify collaborative actions for the after-school time period aimed at increasing physical activity, promoting healthy weights, and addressing other social issues with an aim to improve health, well-being and academic learning in the context of healthy communities.

In December 2012, as part of its contribution to the International Ski Federation World Cup, the ministry leveraged the event to further develop amateur athletes by providing support to Cross Country Alberta to allow provincial athletes (under the age of 18), coaches and event organizers to attend the event. By actively taking part in all of the activities, participants learned what is involved in hosting major events and ways to grow their local competitions. Alberta athletes attending also benefited from various sport

#### DID YOU KNOW?

The third annual Alberta 55 Plus Winter Games were held February 2013 in Calgary. More than 1,100 participants in age from 55 to 95 years old participated in 13 different activities. The opening ceremonies on February 13 at Canada Olympic Park commemorated the 25th anniversary of the 1988 Olympics.

development camps, and it is hoped that by seeing some of the world's best skiers in action, the young athletes will be inspired to set their sights on international competition. The event created community festival elements that received high praise from international visitors and officials. Additional support was granted to the Alberta World Cup Society, who in partnership with both national and provincial sport organizations, produced the Inside Edge

video series capturing the action, interviews and strategies of the National Ski Team at the event.

#### DID YOU KNOW?

Every year the ministry recognizes Alberta's athletes of the year from a variety of sports in six categories, including female athlete of the year, male athlete of the year, team of the year, junior female athlete of the year, junior male athlete of the year and junior team of the year. The Alberta Athletes of the Year announced in May 2012 spanned a variety of sports from cross country skiing and aerial freestyle skiing to swimming, skating and kayaking.

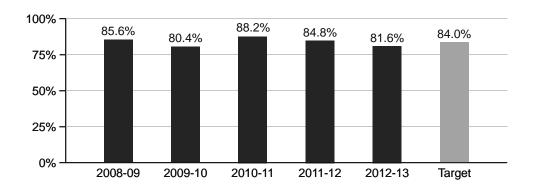
The renewed Canadian Sport Policy was endorsed by the Federal, Provincial and Territorial ministers responsible for Sport, Physical Activity and Recreation in June 2012. Ministry staff contributed to the renewed policy which will inform work to update the Alberta Sport Plan that guides amateur sport policy.

The outcome of the Alberta Sport Plan will focus on the effectiveness and relevance of provincial sport and sport development programs and how sport, active living and recreation could work together to provide more benefits to Albertans.

The proposed plan will reflect the changes in the Alberta population, activity preferences and to improve the alignment with the *Active Alberta* policy. Additionally, planning will include consideration for hosting a Sport Forum in the fall of 2013 to obtain further information that will help guide the ministry in the area of sport development and performance sport for the next 10 years.

#### Performance Measures

#### 3.a Percentage of adult Albertans who participated in recreational activities and sport



Source: Tourism, Parks and Recreation Survey of Albertans

#### **Description**

This measure indicates adult Albertans' participation in recreational activities and sport in the past year. Albertans were asked if they had participated in activities such as walking, bicycling, skiing, golfing, skating, swimming and amateur sports.

#### Results

In 2012-13, 81.6 per cent of adult Albertans participated in recreational activities, lower than the target by 2.4 per cent and 3.2 per cent lower than the 2011-12 result.

#### **Analysis**

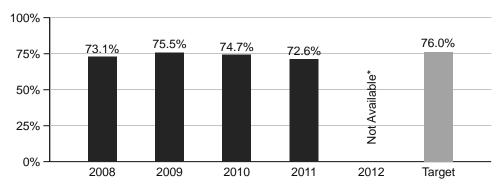
Personal lifestyles choices will impact these results positively or negatively (e.g., participating in recreational running or team sports versus time spent on the Internet or watching television), available leisure time, socio-economic status (e.g., the disposable income allocated for recreation and sport activities), media reporting on the importance of living active, healthy lifestyles and the promotion of recreational or sporting events and activities.

In 2012-13, when asked about increasing their levels of physical activity, 54.1 per cent of respondents indicated that they would like to increase their level of physical activity over the next 12 months. The main motivators reported to increase physical activity were more free time or less work (27.5 per cent) and increased motivation or enthusiasm (19.6 per cent).

Approximately eight out of every ten Albertans participated in recreational activities in 2012-13. Of those, 81.1 per cent undertook physical activity two or more times a week with 75.9 per cent indicating that the duration of physical activity was over 30 minutes or more each time. Half an hour or more of moderate physical activity four or more times a week continues to be the most common pattern of physical activity.

The ministry is continuing to partner with provincial recreation, active living and sport organizations who provide significant opportunities for Albertans in communities to enjoy active, healthy lifestyles. The ministry supports programs that promote active, healthy living in communities and encourages lifelong participation in recreation, active living and sport. Events that contributed to participation in 2012-13 include: Alberta 55 Plus Winter Games, Winter Walk Day and Get Outdoors weekend.

#### 3.b Percentage of Albertans age 12-19 who are active or moderately active in their leisure time



Source: Statistics Canada: Canadian Community Health Survey

#### **Description**

This measure indicates the percentage of Albertans age 12 to 19 years that are active or moderately active in their leisure time. Albertans were asked if they had participated in a recreational activity such as walking or riding a bike. The result is based on a combination of questions related to the type, frequency and duration of each of the identified activities.

#### Results

An online update of this measure will be posted when the information is available.

<sup>\*</sup> The Canadian Community Health Survey used for monitoring the physical activity levels of youth is released by Statistics Canada in June. An online update of this measure will be posted when the information is available.

# Financial Summary

# Financial Analysis (millions of dollars)

#### **RESULTS OF OPERATIONS**

For the Year Ending March 31, 2013 2012-13 Financial Analysis

	Budget	Actual	Difference	Explanation
Total Revenue	\$17.8	\$20.2	(\$2.4)	Increase in revenues for Travel Alberta (\$1.7 million) due to collection of additional funds from industry partnerships and conferences. Increase in collection of fees and premiums in parks (\$1.0 million) partially offset by decrease in miscellaneous revenues in the Alberta Sport, Recreation, Parks and Wildlife Foundation (\$0.5 million). Change in accounting policy recognizing the current portion of the deferred contributions from the Federal Government (\$0.2 million).
Expenses Operating	\$182.0	\$182.3	(\$0.3)	Increase in spending due to the resumption of operations in Pigeon Lake Provincial Park (\$0.3 million).
Statutory	\$0.1	\$0.2	(\$0.1)	Higher than budgeted change to vacation and banked overtime liability.
Capital Investment	\$13.6	\$14.3	(\$0.7)	Increase due to the donation of land (\$0.1 million) and purchase of land in Peaceful Valley (\$0.3 million) in the Alberta Sport, Recreation, Parks and Wildlife Foundation. An additional increase in capital due to the carry forward of parks projects delayed from the previous fiscal year (\$0.3 million).
Total Expenses	\$195.7	\$196.8	(\$1.1)	

#### Revenue Highlights (millions of dollars)

	2012-13 Budget	2012-13 Actual	2011-12 Actual
Transfers from the Government of Canada	\$0.4	\$0.6	\$0.5
Investment Income	\$0.6	\$1.0	\$0.6
Premiums, Fees and Licences	\$12.0	\$12.4	\$10.5
Other Revenue	\$4.8	\$6.2	\$5.9
Total Revenue	\$17.8	\$20.2	\$17.5

Total Revenue for the ministry in 2012-13 was \$20.2 million which is an increase of \$2.7 million from the previous year.

A change in the accounting policy in relation to government transfers became effective during the year, increasing the Transfers from the Government of Canada by \$0.1 million from the prior year.

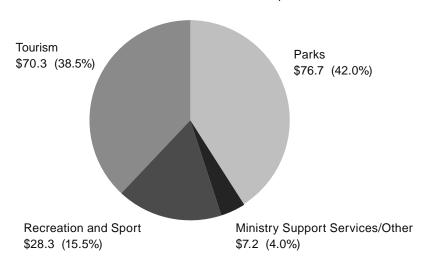
Premiums, Fees and Licences increased \$1.9 million from the prior year due mainly to increased revenue from collection of camping fees at provincial parks as well as additional revenue.

Other Revenue increased \$0.3 million from budget due mainly to additional revenue collected by Travel Alberta Corporation.

The ministry's major source of revenue is generated from park operations through Premiums, Fees and Licences.

#### Ministry Expense by Program (millions of dollars)

#### **OPERATING EXPENSE BY PROGRAM - \$182.5**



The ministry spent \$76.7 million (42.0 per cent of funding) on operations and management of the Alberta provincial parks system. Expenses to develop Alberta as a tourist destination, developing tourism products and marketing the province through Travel Alberta were \$70.3 million (38.5 per cent of funding). The Recreation and Sport Development Division spent \$28.3 million (15.5 per cent of funding) to promote healthy and active lifestyles. The remainder of the ministry's expenses went to support services and other expenses of \$7.2 million (4.0 per cent) to manage the overall ministry.

#### Capital Investment

The ministry also spent \$14.3 million for continued capital maintenance, renewal of parks infrastructure as well as various capital expenditures.

#### Ministry Expense by Function (millions of dollars)

Expense by function identifies the principal purpose for which an operating expense is incurred rather than the activity involved. The basis of reporting is used for inter-provincial comparisons and for determining federal funding eligibility.

The function Agriculture, Resource Management and Economic Development includes expenses related to the development and promotion of agriculture and other sectors of the economy such as tourism promotion. The function Recreation and Culture includes expenses incurred in the delivery of programs and services to promote leisure activities.

	2012-13 Budget	2012-13 Actual	2011-12 Actual
Agriculture, Resource Management and Economic Development	\$69.1	\$72.3	\$73.7
Recreation and Culture	\$113.0	\$110.2	\$102.9
Total Expense by Function	\$182.1	\$182.5	\$176.6

# **Financial Information**

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# Ministry of Tourism, Parks and Recreation

Consolidated Financial Statements March 31, 2013

#### Ministry of Tourism, Parks and Recreation Consolidated Financial Statements March 31, 2013

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Consolidated Statement of Financial Position

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Schedule 3 – Expenses – Directly Incurred Detailed by Object

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Schedule 5 – Related Party Transactions

Schedule 6 – Allocated Costs

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## Independent Auditor's Report

To the Members of the Legislative Assembly

### **Report on the Consolidated Financial Statements**

I have audited the accompanying consolidated financial statements of the Ministry of Tourism, Parks and Recreation, which comprise the consolidated statement of financial position as at March 31, 2013, and the consolidated statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

My responsibility is to express an opinion on these consolidated financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Opinion**

In my opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Ministry of Tourism, Parks and Recreation as at March 31, 2013, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

[Original signed by Merwan N. Saher, FCA]

**Auditor General** 

June 3, 2013

Edmonton, Alberta

## Ministry of Tourism, Parks and Recreation Consolidated Statement of Operations Year ended March 31 (in thousands)

	2013				2012	
		Revised Budget		Actual		Actual
	(S	chedule 4)				Restated
Payanuas (Sahadulas 1 and 2)						(Note 3)
Revenues (Schedules 1 and 2) Federal Government Grants	\$	626	\$	673	\$	493
Investment Income	Ψ	571	Ψ	954	Ψ	629
Premiums, Fees and Licences		12,016		12,449		10,490
Other Revenue		4,769		6,168		5,871
		17,982		20,244		17,483
Expenses – Directly Incurred (Note 2(c) and Schedule 6)						
Program (Schedule 3)		7.040		7 005		0.004
Ministry Support Services Tourism		7,616 67,560		7,225 70,276		6,681 72,407
Parks		77,665		76,726		69,755
Recreation and Sport		29,279		28,333		27,616
		182,120		182,560	_	176,459
Net Operating Results	\$	(164,138)	\$	(162,316)	\$	(158,976)

The accompanying notes and schedules are part of these consolidated financial statements.

## Ministry of Tourism, Parks and Recreation Consolidated Statement of Financial Position As at March 31 (in thousands)

	2013			2012
				Restated
				(Note 3)
Assets	_			
Cash and Cash Equivalents (Note 4)	\$	17,205	\$	19,849
Accounts Receivable, Prepaid Expenses and Inventory (Notes 5 and 6)		1,258		900
(reces a and a)		18,463		20,749
Endowment Restricted Cash (Note 9)		426		426
Tangible Capital Assets (Schedule 7)		387,750		388,677
	\$	406,639	\$	409,852
	<u>Ψ</u>	+00,000	_ Ψ	403,032
Liabilities				
Accounts Payable and Accrued Liabilities	\$	21,612	\$	15,814
Deferred Revenue (Note 7)	· <del></del>	7,226		1,712
		28,838		17,526
Net Assets				
Net Assets at Beginning of Year		392,326		400,084
Less: Adjustment to Opening Net Assets (Note 2(c))		(5,405)		-
Net Operating Results		(162,316)		(158,976)
Net Financing Provided from General Revenues		153,196		151,218
Net Assets at End of Year (Note 9)		377,801		392,326
	\$	406,639	\$	409,852

Contractual obligations and contingent liabilities (Notes 10 and 11).

The accompanying notes and schedules are part of these consolidated financial statements.

## Ministry of Tourism, Parks and Recreation Consolidated Statement of Cash Flows Year ended March 31 (in thousands)

	 2013	 2012 Restated
Operating Transactions Net Operating Results Non-cash Items Included in Net Operating Results	\$ (162,316)	\$ (Note 3) (158,976)
Amortization  Loss on Disposal of Tangible Capital Assets  Valuation Adjustments	 17,444 437 191	 16,719 748 99
	(144,244)	(141,410)
(Increase)Decrease in Accounts Receivable, Prepaid Expenses and Inventories Increase (Decrease) in Accounts Payable and Accrued Liabilities Increase in Deferred Revenue	 (374) 5,623 109	 1,783 (2,368) 614
Cash Applied to Operating Transactions	 (138,886)	 (141,381)
Capital Transactions Acquisition of Tangible Capital Assets Proceeds (Loss) on Disposal/Sale of Tangible Capital Assets Transfers of Tangible Capital Assets	(14,290) 51 (2,715)	(14,906) (2) 826
Cash Applied to Capital Transactions	 (16,954)	 (14,082)
Financing Transactions		
Net Financing Provided from General Revenues	 153,196	 151,218
Decrease in Cash and Cash Equivalents	(2,644)	(4,245)
Cash and Cash Equivalents at Beginning of Year	 20,275	 24,520
Cash and Cash Equivalents at End of Year	\$ 17,631	\$ 20,275

The accompanying notes and schedules are part of these consolidated financial statements.

## Note 1 Authority and Purpose

The Minister of Tourism, Parks and Recreation has, by the *Government Organization Act* and its regulations, been designated responsible for various Acts. To fulfill these responsibilities, the Minister is responsible for the organizations listed in Note 2(a). The authority under which each organization operates is also listed in Note 2(a). Together these organizations form the Ministry of Tourism, Parks and Recreation (Ministry).

The purpose of the Ministry is to enhance and preserve the quality of life for Albertans. This is done by:

- managing Alberta's provincial parks and protected areas,
- · promoting recreational and sport opportunities, and
- facilitating tourism marketing and development.

<u>Organization</u>

## Note 2 Summary of Significant Accounting Policies and Reporting Practices

These consolidated financial statements are prepared in accordance with Canadian Public Sector Accounting Standards.

## (a) Reporting Entity

The reporting entity is the Ministry of Tourism, Parks and Recreation. The *Government Accountability Act* defines a Ministry as including the department and any provincial agency and crown-controlled organization for which the Minister is responsible.

These consolidated financial statements include the accounts of the following organizations:

Department of Tourism, Parks and	Government Organization Act
Recreation	
Alberta Sport, Recreation, Parks and Wildlife	Alberta Sport, Recreation, Parks and Wildlife
Foundation (Foundation)	Foundation Act
Travel Alberta	Travel Alberta Act

All ministries of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the President of Treasury Board and Minister of Finance. All cash receipts of ministries are deposited into the Fund and all cash disbursements made by the ministries are paid from the Fund. Net Financing Provided from General Revenues is the difference between all cash receipts and all cash disbursements made.

Authority

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (b) Basis of Consolidation

The accounts of the organizations listed in Note 2(a) above have been consolidated. Revenue and expense transactions, investing and financing transactions, and related asset and liability accounts between the consolidated organizations were eliminated upon consolidation.

## (c) Basis of Financial Reporting

## **Revenue Accounting Policy**

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as deferred revenue.

Donations are recognized as revenues when they are received. Donations of materials and services that would otherwise have been purchased are recorded at fair value at the date of donation when fair value can reasonably be determined.

## **Accounting Policy Change**

Effective April 1, 2012, the department changed its policy for recording capital transfers and restricted capital contributions. Previously, capital transfers and restricted capital contributions were recorded as revenue when the tangible capital assets were acquired or constructed. As a result of this policy change, capital transfers and restricted capital contributions are recognized as deferred revenue upon receipt and transferred to revenue over the useful life of capital assets based on relevant stipulations by transferring government and restrictions by donors. This policy has been adopted retroactively without restatement of comparatives. As a result, the opening net assets have decreased by \$5,405.

## **Government Transfers**

Transfers from the Government of Alberta, federal and other governments are referred to as government transfers.

Government transfers are recorded as deferred revenue if the terms of the transfer, or the stipulations together with the Ministry's actions and communications as to the use of transfers create a liability.

## **Capital Contributions**

Restricted capital contributions are recognized as deferred revenue when received and recognized as revenue over the useful life of the acquired or constructed tangible capital assets

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (c) Basis of Financial Reporting (continued)

## **Credit or Recovery**

Credit or Recovery initiatives provide a basis for authorizing spending. Credits or Recoveries are shown in the details of the Government Estimates for a supply vote. If budgeted revenues are not fully realized, spending is reduced by an equivalent amount. If actual Credit or Recovery amounts exceed budget, the Ministry may, with the approval of the Treasury Board Committee, use the excess to fund additional expenses on the program. Schedule 2 discloses information on the Ministry's Credit or Recovery initiatives.

## **Expenses**

## **Directly Incurred**

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the government's budget documents.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- amortization of tangible capital assets,
- pension costs, which are the cost of employer contributions for the current service of employees during the year, and
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, banked overtime and environmental obligations.

Grants are recognized as expenses when authorized, eligibility criteria if any are met, and a reasonable estimate of the amounts can be made.

## Incurred by Others

Services contributed by other entities in support of the Ministry operations are not recognized and are disclosed in Schedule 5 and allocated to programs in Schedule 6.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (c) Basis of Financial Reporting (continued)

### **Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals, as well as inventories held for resale.

Inventories are valued at the lower of cost and net realizable value. Cost is determined on the first in, first out basis.

Assets acquired by right are not included. Tangible capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is \$250,000 and the threshold for major system enhancements is \$100,000. The threshold for all other tangible capital assets is \$5,000. All land is capitalized.

Contributed tangible capital assets are recorded at their fair value at the time of contribution.

Amortization is only charged if the tangible capital asset is in use.

When physical assets (tangible capital assets and inventories) are gifted or sold for a nominal sum, the net book value of these physical assets less any nominal proceeds are recorded as grants in kind.

Artworks are not recorded as assets. Purchases of artworks are expensed in the period in which the items are acquired. Donations of artworks are reported as revenue and expenses at their fair value when fair value can be reasonably determined. When fair value cannot be reasonably determined, these donations are recorded at nominal value.

### Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

Environmental obligations are recorded as liabilities when there is little or no discretion to avoid settlement of the obligation and a reasonable estimate of the amount can be made.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (c) Basis of Financial Reporting (continued)

## **Net Assets/Net Liabilities**

Net Assets/Net Liabilities represent the difference between the carrying value of assets held by the Ministry and its liabilities.

Canadian Public Sector Accounting Standards require a "net debt" presentation for the statement of financial position in the summary financial statements of governments. Net debt presentation reports the difference between financial assets and liabilities as "net debt" or "net financial assets" as an indicator of the future revenues required to pay for past transactions and events. The Ministry operates within the government reporting entity, and does not finance all its expenditures by independently raising revenues. Accordingly, these consolidated financial statements do not report a net debt indicator.

Endowment funds (Note 9) are considered appropriations from net assets and are reported as net assets. These assets include land and cash which must remain in perpetuity.

Internally restricted fund accounts are for funds restricted by the Foundation for either matching non-government contributions, which can only be used for an identified purpose, or for retaining an ongoing funding capability.

Endowment fund accounts are for contributions received under various agreements with sponsors and matching funds provided by the Foundation.

### Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of Cash and Cash Equivalents, Accounts Receivable, and Accounts Payable and Accrued Liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (c) Basis of Financial Reporting (continued)

## **Measurement Uncertainty (in thousands)**

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. The provision for doubtful accounts is based on an assessment of the collectability of accounts receivable. Environmental obligations are included in Accounts Payable and Accrued Liabilities in the amount of \$37 (2012 – \$401) based on management's best estimates that reflect the most probable course of action. Further environmental assessments, changes in environmental legislation or other unanticipated changes may affect these estimates.

## Note 3 Government Reorganization/Program Transfer (in thousands)

As a result of restructuring of government ministries announced on May 8, 2012 and other transfers of responsibilities to and from other ministries, the responsibility for administration of services associated with the Cabinet Policy Committees was discontinued and responsibilities transferred to the Operations Policy Committee, under the Ministry of Executive Council. Comparatives for 2012 have been restated as if this responsibility had always been assigned to Executive Council. Net assets on March 31, 2012 are made up as follows:

Net assets as previously reported	\$ 392,326
Change in Net Financing Provided to General Revenues	(189)
Transfer to the Ministry of Executive Council	<u> </u>
Net assets at March 31, 2012	<u>\$ 392,326</u>

## Note 4 Cash and Cash Equivalents (in thousands)

	2013			2012
Consolidated Cash Investment Trust Fund Cash in Other Bank Accounts		9,508 8,123	\$	13,615 6,660
	\$	17,631	\$	20,275

Cash consists of deposits in the Consolidated Cash Investment Trust Fund (CCITF) of the Province of Alberta. The CCITF is managed with the objective of providing competitive interest income to depositors while maintaining appropriate security and liquidity of depositors' capital. The portfolio is comprised of high-quality short-term and mid-term fixed-income securities with a maximum term-to maturity of three years. As at March 31, 2013, securities held by the CCITF have a time-weighted return of 1.3% per annum (2012 – 1.3% per annum).

## Note 4 Cash and Cash Equivalents (in thousands) (continued)

Cash in the amount of \$1,578 (2012 - \$1,592) has been externally restricted and \$140 (2012 - \$138) has been internally restricted and is therefore not available to pay for operating expenses.

Due to the short-term nature of these deposits, the carrying value approximates fair value.

## Note 5 Accounts Receivable (in thousands)

Accounts receivable are unsecured and non-interest bearing.

			2013				2012
	 Gross Amount	for	lowance Doubtful ccounts	R	Net ealizable Value	R	Net ealizable Value
Accounts Receivable	\$ 1,085	\$	15	\$	1,070	\$	830

## Note 6 Prepaid Expenses and Inventory (in thousands)

		2013	2012	
Inventory Prepaid Expenses	\$	22 166	\$	18 52
	<u>\$</u>	188	\$	70

## Note 7 Deferred Revenue (in thousands)

Opening Deferred Revenue	\$ 1,712
Add: Deferred Revenue received and not utilized in the current year	5,747
Less: Deferred Revenue recognized as revenue in the current year	 (233)
Closing Deferred Revenue	\$ 7,226

## Note 8 Artworks (in thousands)

The Ministry has a collection of artworks consisting of 19 (2012 - 19) prints of the Waterfowl of North+ America Collection #1250 with an approximate value of \$5 (2012 - \$5). There were no artwork dispositions (2012 – Nil) or acquisitions (2012 – Nil) during the year.

## Note 9 Net Assets (in thousands)

	 2013	 2012
Unrestricted Funds Endowment Funds <sup>(a)</sup>	\$ 373,038 2,819	\$ 387,911 2,476
Internally Restricted Funds <sup>(b)</sup>	 1,944	 1,939
	\$ 377,801	\$ 392,326

<sup>(</sup>a) Endowment Funds includes land in the amount of \$2,393 (2012 - \$2,050) and cash in the amount of \$426 (2012 - \$426).

## **Note 10 Contractual Obligations (in thousands)**

Contractual obligations are obligations of the Ministry to others that will become liabilities in the future when the terms of those contracts or agreements are met.

		2013	. —	2012
Obligations Under Operating Leases, Contracts and Programs Capital Construction Contracts Grant Agreements	\$	1,912 3,683	\$	3,444 3,110
Operating Leases Service Contracts	<u> </u>	7,302 28,412	Ф	8,051 40,406
	<u> </u>	41,309	\$	55,011

<sup>(</sup>b) Internally Restricted Funds including buildings in the amount of \$226 (2012 - \$209) and cash in the amount of \$1,718 (2012 - \$1,730).

## Note 10 Contractual Obligations (in thousands) (continued)

Estimated payment requirements for each of the next five years and thereafter are as follows:

Obligations Under Operating Leases, Contracts and Programs

		Total
2013 - 2014	\$	25,548
2014 - 2015 2015 - 2016		6,403 4,011
2016 - 2017		1,672
2017 - 2018 Thereafter		1,627 2,048
	_	
	\$	41,309

## **Note 11 Contingent Liabilities (in thousands)**

At March 31, 2013 the Ministry is a defendant in five legal claims (2012 - four legal claims). Three of these claims has a specified amount totalling \$768 and the remaining two have no specified amounts (2012 – one claim with a specified amount of \$100 and three with no specified amount). These claims are covered by the Alberta Risk Management Fund.

The resulting loss, if any, from these claims cannot be determined.

## **Note 12 Trust Funds (in thousands)**

## **Under Administration**

The Ministry administers a trust fund that is a regulated fund consisting of public money over which the Legislature has no power of appropriation. Because the province has no equity in the fund and administers it for the purposes of various trusts, it is not included in the Ministry's consolidated financial statements.

At March 31, 2013, trust funds under administration were as follows:

	 2013	 2012
Parks General Trust and Performance Deposits	\$ 863	\$ 941

In addition to the above trust funds under administration, the Ministry holds bank guarantees in the form of letters of credit in the amount of \$19,301 (2012 - \$22,770).

## Note 12 Trust Funds (in thousands) (continued)

## <u>Other</u>

The Foundation is the beneficiary of a trust fund that is administered by the Royal Trust Corporation of Canada over which the Foundation has no power of administration or appropriation. Because the province has no equity in the fund and is only the beneficiary of the income portion of the fund, it is not included in the Ministry's consolidated financial statements.

At March 31, 2013 the trust fund was as follows:

	 2013	 2012	
Peaceful Valley Trust	\$ 1,851	\$ \$2,076	

The income generated from the trust fund is only recognized at the time of withdrawal. The funds are restricted and are to be used for the maintenance or expansion of Peaceful Valley.

## Note 13 Benefit Plans (in thousands)

The Ministry participates in the multi-employer pension plans: Management Employees Pension Plan, Public Service Pension Plan and Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contribution of \$5,336 for the year ended March 31, 2013 (2012 - \$4,430). Ministries are not responsible for future funding of the plan deficit other than through contribution increases.

At December 31, 2012 the Management Employees Pension Plan reported a deficiency of \$303,423 (2011 – deficiency \$517,726), the Public Service Pension Plan reported a deficiency of \$1,645,141 (2011 – deficiency \$1,790,383) and the Supplementary Retirement Plan for Public Service Managers reported a deficiency of \$51,870 (2011 – deficiency \$53,489).

The Ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2013, the Bargaining Unit Plan reported an actuarial surplus of \$51,717 (2012 –surplus \$9,136) and the Management, Opted Out and Excluded Plan an actuarial surplus of \$18,327 (2012 – surplus \$10,454). The expense for these two plans is limited to the employer's annual contributions for the year.

## **Note 14 Comparative Figures**

Certain 2012 figures have been reclassified to conform to the 2013 presentation.

## **Note 15 Approval of Consolidated Financial Statements**

The consolidated financial statements were approved by the Senior Financial Officer and the Deputy Minister.

## Ministry of Tourism, Parks and Recreation Schedule to the Consolidated Financial Statements – Schedule 1 Revenues Year ended March 31 (in thousands)

	 2	2013		 2012
	 Revised Budget		Actual	 Actual
Government Transfers Federal Government Grants	\$ 626	\$	673	\$ 493
Investment Income	 571		954	 629
Premiums, Fees and Licences Camping Fees Lands and Grazing Other	 10,229 1,597 190		9,611 1,635 1,203	 8,048 1,320 1,122
	 12,016		12,449	 10,490
Other Revenue Donations Gain on Sale of Tangible Capital Assets Miscellaneous Refunds of Expenses Sales	 1,686 - 2,399 230 454 4,769		1,126 49 4,165 475 353	 1,028 7 4,750 (192) 278 5,871
Total Revenues	\$ 17,982	\$	20,244	\$ 17,483

## Ministry of Tourism, Parks and Recreation Schedule to the Consolidated Financial Statements – Schedule 2 Credit or Recovery Year ended March 31 (in thousands)

2013

	Α	uthorized	tual Revenue ecognized <sup>(a)</sup>	 Deferred Revenue	Do	ual Cash/ onations eceived	 Excess
Parks Operations <sup>(b)</sup> Park Infrastructure	\$	12,488	\$ 12,971	\$ 5,172	\$	-	\$ 483
Management <sup>(c)</sup>		1,985	 2,195	 -			 210
	\$	14,473	\$ 15,166	\$ 5,172	\$		\$ 693

<sup>(</sup>a) Revenues from credit or recovery initiatives are included in the Ministry's revenues in the Consolidated Statement of Operations and Schedule 1.

<sup>(</sup>b) Parks collects various fees and other revenues through the *Parks Act* that are used to partially offset the cost of providing services. These include fees for the use of campgrounds, park facilities and lands, heritage appreciation services (e.g. interpretive bus tours), as well as contributions, sponsorships, donations, grants and payments by corporations, private sector operators, foundations, individuals and others.

Parks collects a levy for facility redevelopment within fees charged for use of campgrounds and park facilities through the *Parks Act*, as well as contributions, sponsorships, donations, grants and payments by corporations, private sector operators, foundations, individuals and others. This revenue is then used to manage infrastructure within provincial parks.

## Ministry of Tourism, Parks and Recreation Schedule to the Consolidated Financial Statements – Schedule 3 Expenses – Directly Incurred Detailed by Object Year ended March 31 (in thousands)

	 2	013		 2012
	 Budget	_	Actual	 Actual Restated (Note 3)
Salaries, Wages and Employee Benefits Supplies and Services <sup>(a)</sup> Supplies and Services from Support Service	\$ 62,795 76,810	\$	57,829 78,514	\$ 52,385 68,672
Arrangements with Related Parties <sup>(b)</sup> Grants Financial Transactions and Other	1,564 23,747 210		3,578 25,759 758	3,054 36,091 884
Amortization of Tangible Capital Assets	 18,292		17,444	 16,719
Total Expenses before Recoveries	183,418		183,882	177,805
Less Recovery from Support Service Arrangements with Related Parties <sup>(c)</sup>	 (1,298)		(1,322)	 (1,346)
	\$ 182,120	\$	182,560	\$ 176,459

<sup>(</sup>a) Includes severance and termination payments in the amount of \$212.

<sup>(</sup>b) The Ministry received Freedom of Information and Protection of Privacy services from the Ministry of Treasury Board and Finance; revenue services from the Ministry of Energy; and Human Resources, Policy, Planning and Legislative services from the Ministry of Culture.

<sup>(</sup>c) The Ministry provided Information Management and Technology services to the Ministry of Culture. Costs incurred by the Ministry for these services were recovered from the Ministry of Culture.

# Schedule to the Consolidated Financial Statements – Schedule 4 Ministry of Tourism, Parks and Recreation **Budget**

## Year ended March 31 (in thousands)

		Adjustment to					
		Conform to			2012-13		2012-13
	2012-13	Accounting	Revised		Adjusted	Supplementary	Authorized
	Estimate	Policy	Estimate	Adjustment	Budget	Estimate	Budget
Revenues							
Federal Government Grants	\$ 393	\$ 233 <sup>(m)</sup>	\$ 626	. ⇔	\$ 626	· ·	\$ 626
Investment Income	571		571	404 (b)(c)	975	•	975
Premiums, Fees and Licences	12,016		12,016	282 <sup>(d)</sup>	12,298	•	12,298
Other Revenue	4,769		4,769	1,227 (e)(f)	5,996		5,996
	17,749	233	17,982	1,913	19,895		19,895
Expenses – Directly Incurred							
Ministry Support Services	7,616	ı	7,616	(135) <sup>(a)</sup>	7,481	1	7,481
Tourism	67,560	1	67,560	3,204 <sup>(g) (k)</sup>	70,764	1	70,764
Parks	77,665	1	299'22	282 <sup>(h)</sup>	77,947	1	77,947
Recreation and Sport	29,279	1	29,279		29,279	1	29,279
	182,120	•	182,120	3,351	185,471		185,471
Net Operating Results	\$ (164,371)	\$ 233	\$ (164,138)	\$ (1,438)	\$(165,576)	<i>₽</i>	\$ (165,576)
Capital Investment	\$ 13,582	- ↔	\$ 13,582	\$ 2,362 (1)(0)(1)	\$ 15,944	9	\$15,944
Non – Budgetary Disbursements	\$ 400	· \$	\$ 400	· •	\$ 400	€	\$ 400

Due to restructuring of government ministries announced on May 8, 2012, \$135 for the Cabinet Policy Committee budget was transferred to Ministry of Executive Council. Increase in investment income of \$300 for the Alberta Sport, Recreation, Parks and Wildlife Foundation for the purchase of Peaceful Valley Land.

Increase in investment income of \$104 for Travel Alberta Corporation.
Increase in dedicated revenue due to additional camping fees generated owing to the Pigeon Lake redevelopment project being put on hold.
Increase in other revenue for the Alberta Sport, Recreation, Parks and Wildlife Foundation of \$127 due to donation of wildlife habitat.

Increase in other revenue for Travel Alberta Corporation of \$1,100 due to collection of additional funds from industry partnerships and conference fees.

Treasury Board approved on July 19, 2012 a \$2,000 increase in operating expense for the Travel Alberta Corporation.

Treasury Board approved on July 19, 2012 a \$282 increase in operating expense/credit or recovery for additional camping fees that will be generated by putting the Pigeon Lake redevelopment project on hold. <u>Ĵ@</u>⊋@<u>@</u>©<u>@</u>®

Treasury Board approved on July 19, 2012 a \$400 increase in capital investment for the Alberta Sport, Recreation, Parks and Wildlife Foundation.

## Schedule to the Consolidated Financial Statements – Schedule 4 (continued) Ministry of Tourism, Parks and Recreation Year ended March 31 (in thousands) **Budget**

Treasury Board approved on July 19, 2012 a capital carry forward of \$272 in Parks Infrastructure Management for various provincial park maintenance and renewal projects and a capital carry

forward of \$1,663 for the Canmore Visitor Information Centre.
Treasury Board approved on January 14, 2013 an increase in \$1,204 in operating expense for the Travel Alberta Corporation, to be fully offset by the collection of additional funds from industry 乏

partnerships and conferences and an increase in investment income.
Treasury Board approved on January 14, 2013 an additional net increase of \$27 in capital investment for the Alberta Sport, Recreation, Parks and Wildlife Foundation to accommodate a land  $\equiv$ 

Adjustment in accordance with PS1201.133 to conform to fiscal plan numbers to the accounting policy change adopted for government transfers and capital contributions. Ξ

## Ministry of Tourism, Parks and Recreation Schedule to the Consolidated Financial Statements – Schedule 5 Related Party Transactions Year ended March 31 (in thousands)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta's financial statements. Related parties also include key management personnel in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licences and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this schedule.

The Ministry had the following transactions with related parties recorded on the Consolidated Statement of Operations and the Consolidated Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	 Other	Enti	ties
	 2013		2012
Other Revenue	\$ 22	\$	30
Expenses – Directly Incurred Grants Other Services	\$  2,402 2,862 5,264	\$ - \$	2,025 2,921 4,946
Accounts Receivable	\$ 4	\$	20
Accounts Payable	\$ -	\$	12
Tangible Capital Assets Transferred In (Out)	\$ 2,715	\$	(871)

The above transactions do not include support service arrangement transactions disclosed in Schedule 3.

## Ministry of Tourism, Parks and Recreation Schedule to the Consolidated Financial Statements – Schedule 5 (continued) Related Party Transactions Year ended March 31 (in thousands)

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the consolidated financial statements but are disclosed in Schedule 6.

	 Other	Enti	ties
	 2013		2012
Expenses – Incurred by Others			
Accommodation Costs Legal Services Other Services	\$ 7,169 267 3,016	\$	6,688 728 2,905
Parks Maintenance	 962		1,085
	\$ 11,414	\$	11,406

# Schedule to the Consolidated Financial Statements - Schedule 6 Ministry of Tourism, Parks and Recreation **Allocated Costs**

## Year ended March 31 (in thousands)

					2013	က				2012
										Restated (Note 3)
			Exp	- sesuec	- Incur	Expenses – Incurred by Others	ners			
Program	Expenses (a)	Acco	Accommodation Costs (b)	Legal Services <sup>(c)</sup>	) St.	Other Services (d)		Parks Maintenance <sup>(e)</sup>	Total Expenses	Total Expenses
Ministry Support Services	\$ 7,225	↔	471	↔	38	5 561	↔	1	8,295	\$ 7,813
Tourism	70,276		981		က	226		1	71,486	73,890
Parks	76,726		4,049	_	193	1,976		362	83,906	76,848
Recreation and Sport	28,333		1,668		33	253		1	30,287	29,314
	\$ 182,560	S	7,169	\$ 2	267	\$ 3,016	↔	962	\$ 193,974	193,974 \$ 187,865

Expenses - Directly Incurred as per Consolidated Statement of Operations, excluding valuation adjustments. (e) (c) (p) (a)

Costs shown for Accommodation (includes grants in lieu of taxes) on Schedule 5, allocated by square metres. Costs shown for Legal Services on Schedule 5, allocated by estimated costs incurred by each program. Costs shown for Other Services on Schedule 5, allocated by estimated costs incurred by each program.

The Ministry of Transportation provided road and bridge maintenance to Parks. Costs shown for Parks Maintenance on Schedule 5, allocated to the program.

## Schedule to the Consolidated Financial Statements - Schedule 7 Ministry of Tourism, Parks and Recreation **Tangible Capital Assets** Year ended March 31 (in thousands)

									2013								7	2012
			Ő	ener	General Capital Assets	ssets					드	Infrastructure Assets	Asset	ι.				
	Land <sup>(a)</sup>	<u> </u>	Buildings <sup>(b)</sup>	E E	Computer Hardware and Software	Equi	Equipment <sup>(c)</sup>	m Prese	Other and Leasehold Improvements	Bri	Bridges	Highways and Roads	<u>=</u> 	Land Improvements		Total		Total
Estimated Useful Life	Indefinite	10	10-50 years		5-8 years	3-2	3-25 years	10-	10-20 years	09	60 years	50 years		40 years				
Historical Cost (d) Beginning of Year Additions	\$ 125,394 343	↔	188,580 (1,139)	↔	20,476 704	↔	34,509 2,065	↔	19,309 24	↔	3,230	\$ 67,314 1,284	<b>↔</b>	202,495 11,009	€	661,307 14,290	9 <del>\$</del>	649,917 14,906
Usposals, including Write-Downs Transfers to (from) Ministry	2,626		(723)		- 68		(533)		1 1		(301)	(24)	 	123		(1,458) 2,715		(2,645) (871)
	\$ 128,363	↔	186,718	↔	21,269	s	36,041	↔	19,333	↔	2,929	\$ 68,574	<del>\$</del>	213,627	8	676,854	9	661,307
Accumulated Amortization Beginning of Year Amortization Expense Effect of Disposals Effect of Transfer to Ministry	· · · · · · · · · · · · · · · · · · ·	↔	86,376 5,296 (493)	↔	5,569 2,561 -	↔	18,338 2,429 (436)	↔	16,492	↔	1,102 50 (106)	\$ 42,128 1,894	<i>⇔</i>	102,625 5,034 65	↔	272,630 17,444 (970)	<del>\$</del>	257,756 16,719 (1,890) 45
	٠ <del>د</del>	↔	91,179	↔	8,130	<del>\$</del>	20,331	↔	16,672	s	1,046	\$ 44,022	<del>⇔</del>	107,724	<del>\( \rightarrow \)</del>	289,104	8	272,630
Net Book Value at March 31, 2013	\$ 128,363	₩	95,539	₩	13,139	↔	15,710	↔	2,661	↔	1,883	\$ 24,552	<b>↔</b>	105,903	↔	387,750		
Net Book Value at March 31, 2012	\$ 125,394	↔	102,204	↔	14,907	↔	16,171	↔	2,817	<del>ω</del>	2,128	\$ 25,186	<del>∨</del>	99,870		- 11	∞ •	388,677
(a) 1	(010,000,000,000,000,000,000,000,000,000	010	_															

Land includes endowments \$2,393 (2012 - \$2,050).

Buildings include internally restricted buildings \$226 (2012 - \$209).

Equipment includes network switches and routers, vehicles, heavy equipment, fire protection equipment, office equipment and furniture, and other equipment.
Historical cost includes work-in-progress at March 31, 2013 totaling \$20,040 (2012 - \$25,774) comprised of: buildings \$3,834 (2012 - \$9,738); computer hardware and software \$912 (2012 - \$16) and bridges \$Nil (2012 - \$16).
\$6,661); equipment \$1,219 (2012 - \$2,064); other \$29 (2012 - \$6); land improvements \$13,983 (2012 - \$12,262); highways \$63 (2012 - \$27) and bridges \$Nil (2012 - \$16). G C G

## Department of Tourism, Parks and Recreation

Financial Statements March 31, 2013

## Department of Tourism, Parks and Recreation Financial Statements March 31, 2013

Independent Auditor's Report

Statement of Operations

Statement of Financial Position

Statement of Cash Flows

Notes to the Financial Statements

Schedule 1 – Revenues

Schedule 2 – Credit or Recovery

Schedule 3 – Expenses – Directly Incurred Detailed by Object

Schedule 4 – Budget

Schedule 5 – Lapse of Encumbrance

Schedule 6 – Comparison of Actual and Budget

Schedule 7 – Lottery Fund Estimates

Schedule 8 – Salary and Benefits Disclosure

Schedule 9 – Related Party Transactions

Schedule 10 - Allocated Costs

Schedule 11 – Tangible Capital Assets



## Independent Auditor's Report

To the Minister of Tourism, Parks and Recreation

## **Report on the Financial Statements**

I have audited the accompanying financial statements of the Department of Tourism, Parks and Recreation, which comprise the statement of financial position as at March 31, 2013, and the statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Opinion**

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Department of Tourism, Parks and Recreation as at March 31, 2013, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

[Original signed by Merwan N. Saher, FCA]

Auditor General

June 3, 2013

Edmonton, Alberta

## Department of Tourism, Parks and Recreation Statement of Operations Year ended March 31 (in thousands)

		2	013			2012
	-	Revised			_	
		Budget		Actual		Actual
	(:	Schedule 4)				Restated
						(Note 3)
Revenues (Schedules 1 and 2)						
Federal Government Grants Investment Income	\$	248	\$	235 -	\$	22 1
Premiums, Fees and Licences		11,826		12,032		10,055
Other Revenue		2,609		3,460		3,166
		14,683		15,727		13,244
Expenses – Directly Incurred (Note 2(b) and Schedule 10)						
Program (Schedules 3 and 6)						
Ministry Support Services		7,616		7,225		6,681
Tourism		64,824		64,508		63,996
Parks		77,665		76,726		69,755
Recreation and Sport		26,264		26,231		25,567
		176,369		174,690		165,999
Net Operating Results	\$	(161,686)	\$	(158,963)	\$	(152,755)

The accompanying notes and schedules are part of these financial statements.

## Department of Tourism, Parks and Recreation Statement of Financial Position As at March 31 (in thousands)

		2013		2012
				Restated
				(Note 3)
Assets				
Cash	\$	2,288	\$	1,769
Accounts Receivable (Note 4)		444		985
		2,732		2,754
Tangible Capital Assets (Schedule 11)		384,654		385,802
	\$	387,386	\$	388,556
	<u></u>	<u> </u>	= ==	<u> </u>
Liabilities				
Accounts Payable and Accrued Liabilities	\$	15,010	\$	10,494
Deferred Revenue (Note 5)		7,198		1,712
		22,208		12,206
Net Assets				
Net Assets at Beginning of Year, as previously reported		376,350		377,887
Less: Adjustments to Opening Net Assets (Note 2(b))		(5,405)		, -
Net Operating Results		(158,963)		(152,755)
Net Financing Provided from General Revenues		153,196		151,218
Net Assets at End of Year		365,178		376,350
	\$	387,386	\$	388,556

Contractual obligations and contingent liabilities (Notes 6 and 7).

The accompanying notes and schedules are part of these financial statements.

## Department of Tourism, Parks and Recreation Statement of Cash Flows Year ended March 31 (in thousands)

	2013			2012		
				Restated		
				(Note 3)		
Operating Transactions						
Net Operating Results	\$	(158,963)	\$	(152,755)		
Non-cash Items Included in Net Operating Results		4= 000		40.000		
Amortization		17,293		16,600		
Loss on Disposal of Tangible Capital Assets		437		748		
Valuation Adjustments		191		99		
		(141,042)		(135,308)		
		(141,042)		(133,300)		
Decrease in Accounts Receivable		531		1,535		
Increase (Decrease) in Accounts Payable and Accrued Liabilities		4,335		(3,421)		
Increase in Deferred Revenue		81		651		
Cash Applied to Operating Transactions		(136,095)	_	(136,543)		
Capital Transactions						
Acquisition of Tangible Capital Assets		(13,867)		(14,726)		
Proceeds on Disposal/Sale of Tangible Capital Assets		-		(2)		
Transfers of Tangible Capital Assets		(2,715)		826		
Cash Applied to Capital Transactions		(16,582)		(13,902)		
Financing Transactions						
Net Financing Provided from General Revenues		153,196		151,218		
Increase in Cash		519		773		
Cash at Beginning of Year		1,769		996		
Cash at End of Year	\$	2,288	\$	1,769		

The accompanying notes and schedules are part of these financial statements.

## Note 1 Authority and Purpose

The Department of Tourism, Parks and Recreation (Department) operates under the authority of the *Government Organization Act*, Chapter G-10, Revised Statutes of Alberta 2000.

The purpose of the Department is to enhance and preserve the quality of life for Albertans. This is done by:

- managing Alberta's provincial parks and protected areas,
- · promoting recreational and sport opportunities, and
- facilitating tourism marketing and development.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices

These financial statements are prepared in accordance with Canadian Public Sector Accounting Standards.

## (a) Reporting Entity

The reporting entity is the Department of Tourism, Parks and Recreation, which is part of the Ministry of Tourism, Parks and Recreation (Ministry) and for which the Minister of Tourism, Parks and Recreation is accountable. Other entities reporting to the Minister are the Alberta Sport, Recreation, Parks and Wildlife Foundation and Travel Alberta. The activities of these organizations are not included in these financial statements. The Ministry Annual Report provides a more comprehensive accounting of the financial position and results of the Ministry's operations for which the Minister is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the President of Treasury Board and Minister of Finance. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net Financing Provided from General Revenues is the difference between all cash receipts and all cash disbursements made.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (b) Basis of Financial Reporting

## **Revenue Accounting Policy**

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as deferred revenue.

Donations are recognized as revenues when they are received. Donations of materials and services that would otherwise have been purchased are recorded at fair value at the date of donation when fair value can reasonably be determined.

## Accounting Policy Change

Effective April 1, 2012, the department changed its policy for recording capital transfers and restricted capital contributions. Previously, capital transfers and restricted capital contributions were recorded as revenue when the tangible capital assets were acquired or constructed. As a result of this policy change, capital transfers and restricted capital contributions are recognized as deferred revenue upon receipt and transferred to revenue over the useful life of capital assets based on relevant stipulations by transferring government and restrictions by donors. This policy has been adopted retroactively without restatement of comparatives. As a result, the opening net assets have decreased by \$5,405.

## Government Transfers

Transfers from the Government of Alberta, federal and other governments are referred to as government transfers.

Government transfers are recorded as deferred revenue if the terms of the transfer, or the stipulations together with the department's actions and communications as to the use of transfers create a liability.

## Capital Contributions

Restricted capital contributions are recognized as deferred revenue when received and recognized as revenue over the useful life of the acquired or constructed tangible capital assets.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (b) Basis of Financial Reporting

## **Credit or Recovery**

Credit or Recovery initiatives provide a basis for authorizing spending. Credits or Recoveries are shown in the details of the Government Estimates for a supply vote. If budgeted revenues are not fully realized, spending is reduced by an equivalent amount. If actual Credit or Recovery amounts exceed budget, the Department may, with the approval of the Treasury Board Committee, use the excess to fund additional expenses of the program. Schedule 2 discloses information on the Department's Credit or Recovery Initiatives.

## **Expenses**

## **Directly Incurred**

Directly incurred expenses are those costs the Department has primary responsibility and accountability for, as reflected in the government's budget documents.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- · amortization of tangible capital assets,
- pension costs, which are the cost of employer contributions for the current service of employees during the year, and
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, banked overtime and environmental obligations.

Grants are recognized as expenses when authorized, eligibility criteria if any are met, and a reasonable estimate of the amounts can be made.

## Incurred by Others

Services contributed by other entities in support of the Department operations are not recognized and are disclosed in Schedule 9 and allocated to programs in Schedule 10.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (b) Basis of Financial Reporting (continued)

## Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Financial assets of the Department are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the Department are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is \$250,000 and the threshold for major system enhancements is \$100,000. The threshold for all other tangible capital assets is \$5,000. All land is capitalized.

Contributed tangible capital assets are recorded at their fair value at the time of contribution.

Amortization is only charged if the tangible capital asset is in use.

When tangible capital assets are gifted or sold for a nominal sum, the net book value of these physical assets less any nominal proceeds are recorded as grants in kind.

### Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

Environmental obligations are recorded as liabilities when there is little or no discretion to avoid settlement of the obligation and a reasonable estimate of the amount can be made.

## **Net Assets/Net Liabilities**

Net Assets/Net Liabilities represent the difference between the carrying value of assets held by the Department and its liabilities.

## Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

## (b) Basis of Financial Reporting (continued)

## **Net Assets/Net Liabilities (continued)**

Canadian Public Sector Accounting Standards require a "net debt" presentation for the statement of financial position in the summary financial statements of governments. Net debt presentation reports the difference between financial assets and liabilities as "net debt" or "net financial assets" as an indicator of the future revenues required to pay for past transactions and events. The Department operates within the government reporting entity, and does not finance all its expenditures by independently raising revenues. Accordingly, these financial statements do not report a net debt indicator.

## Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of Cash, Accounts Receivable, and Accounts Payable and Accrued Liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

## **Measurement Uncertainty (in thousands)**

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. The provision for doubtful accounts is recorded based on an assessment of collectability of accounts receivable. Environmental obligations are included in accounts payable and accrued liabilities in the amount of \$37 (2012 – \$401) based on management's best estimates that reflect the most probable course of action. Further environmental assessments, changes in environmental legislation or other unanticipated changes may affect these estimates.

## Note 3 Government Reorganization/Program Transfer (in thousands)

As a result of restructuring of government ministries announced on May 8, 2012 and other transfers of responsibilities to and from other ministries, the responsibility for administration of services associated with the Cabinet Policy Committees was discontinued and responsibilities transferred to the Operations Policy Committee, under the Ministry of Executive Council. Comparatives for 2012 have been restated as if this responsibility had always been assigned to Executive Council. Net assets on March 31, 2012 are made up as follows:

## Note 3 Government Reorganization/Program Transfer (in thousands) (continued)

Net assets as previously reported	\$ 377,887
Change in Net Financing Provided to General Revenues	(189)
Transfer to the Ministry of Executive Council	<u> 189</u>
Net assets at March 31, 2012	<u>\$ 377,887</u>

## Note 4 Accounts Receivable (in thousands)

Accounts receivable are unsecured and non-interest bearing.

	2013					2012		
			Allo	wance		Net		Net
		Gross	for D	oubtful	Re	alizable	Re	alizable
		Amount	Acc	ounts		Value		Value
Accounts Receivable	\$	459	\$	15	\$	444	\$	985

## Note 5 Deferred Revenue (in thousands)

Opening Deferred Revenue	\$ 1,712
Add: Deferred Revenue received and not utilized in the current	
year	5,719
Less: Deferred Revenue recognized as revenue in the current	
year	 (233)
Closing Deferred Revenue	\$ 7,198

### Department of Tourism, Parks and Recreation Notes to the Financial Statements Year ended March 31, 2013

### Note 6 Contractual Obligations (in thousands)

Contractual obligations are obligations of the Department to others that will become liabilities in the future when the terms of those contracts or agreements are met.

	 2013	 2012
Obligations Under Operating Leases, Contracts and Programs Capital Construction Contracts Grant Agreements Operating Leases Service Contracts	\$ 1,912 3,413 7 11,452	\$ 3,444 2,910 112 10,576
	\$ 16,784	\$ 17,042

Estimated payment requirements for each of the next five years and thereafter are as follows:

Obligations Under Operating Leases, Contracts and Programs

	 Total
2013 - 2014	\$ 8,890
2014- 2015	4,284
2015- 2016	2,352
2016 - 2017	662
2017 - 2018	596
	\$ 16,784

### Note 7 Contingent Liabilities (in thousands)

At March 31, 2013 the Ministry is a defendant in five legal claims (2012 - four legal claims). Three of these claims has a specified amount totalling \$768 and the remaining two have no specified amounts (2012 – one claim with a specified amount of \$100 and three with no specified amount). These claims are covered by the Alberta Risk Management Fund.

The resulting loss, if any, from these claims cannot be determined.

### Department of Tourism, Parks and Recreation Notes to the Financial Statements Year ended March 31, 2013

### Note 8 Trust Funds Under Administration (in thousands)

The Department administers a trust fund that is a regulated fund consisting of public money over which the Legislature has no power of appropriation. Because the province has no equity in the fund and administers it for the purposes of various trusts, it is not included in the Department's financial statements.

At March 31, 2013 trust funds under administration were as follows:

	 2013	2012
Parks General Trust and Performance Deposits	\$ 863	\$ 941

In addition to the above trust fund under administration, the Department holds bank guarantees in the form of letters of credit in the amount of \$19,301 (2012 – \$22,770).

### Note 9 Benefit Plans (in thousands)

The Department participates in the multi-employer pension plans: Management Employees Pension Plan, Public Service Pension Plan and Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contribution of \$4,311 for the year ended March 31, 2013 (2012 - \$3,603). Departments are not responsible for future funding of the plan deficit other than through contribution increases.

At December 31, 2012 the Management Employees Pension Plan reported a deficiency of \$303,423 (2011 – deficiency \$517,726) and the Public Service Pension Plan reported a deficiency of \$1,645,141 (2011 – deficiency \$1,790,383), and the Supplementary Retirement Plan for Public Service Managers had a deficiency of \$51,870 (2011 – deficiency \$53,489).

The Department also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2013, the Bargaining Unit Plan reported an actuarial surplus of \$51,717 (2012 – surplus \$9,136) and the Management, Opted Out and Excluded Plan an actuarial surplus of \$18,327 (2012 – surplus \$10,454). The expense for these two plans is limited to the employer's annual contributions for the year.

### **Note 10 Comparative Figures**

Certain 2012 figures have been reclassified to conform to the 2013 presentation.

### Department of Tourism, Parks and Recreation Notes to the Financial Statements Year ended March 31, 2013

### **Note 11 Approval of Financial Statements**

The financial statements were approved by the Senior Financial Officer and the Deputy Minister.

# Department of Tourism, Parks and Recreation Schedule to the Financial Statements – Schedule 1 Revenues Year ended March 31 (in thousands)

	2	2013		2012
	 Revised			
	 Budget		Actual	 Actual
Government Transfers				
Federal Government Grants	\$ 248	\$	235	\$ 22
Investment Income	 -		-	 11
Premiums, Fees and Licences				
Camping Fees	10,229		9,611	8,048
Lands and Grazing	1,597		1,635	1,320
Other	 -		786	 687
	 11,826		12,032	 10,055
Other Revenue				
Donations	-		-	8
Gain on Sale of Tangible Capital Assets	-		49	7
Miscellaneous	2,399		2,899	3,344
Refunds of Expenses	210		438	(211)
Sales	 -		74	 18
	 2,609		3,460	 3,166
Total Revenues	\$ 14,683	\$	15,727	\$ 13,244

## Department of Tourism, Parks and Recreation Schedule to the Financial Statements – Schedule 2 Credit or Recovery Year ended March 31 (in thousands)

### 2013

	Aı	uthorized	 ual Revenue ecognized <sup>(a)</sup>	Deferred Revenue	Do	ual Cash/ onations eceived	Excess
Parks Operations <sup>(b)</sup> Park Infrastructure	\$	12,488	\$ 12,971	\$ 5,172	\$	-	\$ 483
Management <sup>(c)</sup>		1,985	 2,195	 -			 210
	\$	14,473	\$ 15,166	\$ 5,172	\$	-	\$ 693

<sup>(</sup>a) Revenues from credit or recovery initiatives are included in the Department's revenues in the Statement of Operations and Schedule 1.

Parks collects various fees and other revenues through the *Parks Act* that are used to partially offset the cost of providing services. These include fees for the use of campgrounds, park facilities and lands, heritage appreciation services (e.g. interpretive bus tours), as well as contributions, sponsorships, donations, grants and payments by corporations, private sector operators, foundations, individuals and others.

Parks collects a levy for facility redevelopment within fees charged for use of campgrounds and park facilities through the *Parks Act*, as well as contributions, sponsorships, donations, grants and payments by corporations, private sector operators, foundations, individuals and others. This revenue is then used to manage infrastructure within provincial parks.

### Department of Tourism, Parks and Recreation Schedule to the Financial Statements – Schedule 3 Expenses – Directly Incurred Detailed by Object Year ended March 31 (in thousands)

	 2	013		 2012
	 Budget		Actual	Actual
				Restated (Note 3)
Salaries, Wages and Employee Benefits	\$ 54,190	\$	49,455	\$ 45,407
Supplies and Services <sup>(a)</sup>	30,225		28,772	25,039
Supplies and Services from Support Service	4.504		0.570	0.054
Arrangements with Related Parties <sup>(b)</sup>	1,564		3,578	3,054
Grants	76,551		79,397	79,306
Financial Transactions and Other	210		704	866
Amortization of Tangible Capital Assets	 18,045		17,293	 16,600
Total Expenses before Recoveries	180,785		179,199	170,272
Less Recovery from Support Service				
Arrangements with Related Parties (c)	 (4,416)		(4,509)	 (4,273)
	\$ 176,369	\$	174,690	\$ 165,999

<sup>(</sup>a) Includes severance and termination payments in the amount of \$201 related to individuals listed on Schedule 8.

<sup>(</sup>b) The Department received Freedom of Information and Protection of Privacy services from the Department of Treasury Board and Finance; and Human Resources, Policy, Planning and Legislative services from the Department of Culture.

<sup>(</sup>c) The Department provided financial and administrative services to the Alberta Sport, Recreation, Parks and Wildlife Foundation of the Ministry of Tourism, Parks and Recreation, and Information Management and Technology services to the Department of Culture. Costs incurred by the Department for these services were recovered from the Alberta Sport, Recreation, Parks and Wildlife Foundation and the Department of Culture.

# Schedule to the Financial Statements – Schedule 4 Department of Tourism, Parks and Recreation

### Year ended March 31 (in thousands) **Budget**

Adjustment to

2012-13 2012-13	Adjusted Supplementary Authorized Budget Estimate Budget	\$ 248 \$ - \$ 248	(b) 12,108 - 12,108	2,609 - 2,609	14,965 - 14,965			64,824 - 64,824	(c) 77,947 - 77,947	26,264 - 26,264	176,516 - 176,516	\$ (161,551) \$ - \$ (161,551)	(d) <b>\$</b> 15,517 <b>\$</b> - <b>\$</b> 15,517	
	Adjustment	. ↔	282	1	282	(125)	(001)	1	282	1	147	135	1,935	
	Revised Estimate	248	11,826	2,609	14,683	2,5	010,7	64,824	77,665	26,264	176,369	(161,686) \$	13,582 \$	,
0	_ 	233 (e) \$			<u></u>			1		  -	-	233 \$	<del>ν</del>	•
Conform to	Accounting Policy	\$			233							\$ 23	↔	•
	2012-13 Estimate	15	11,826	2,609	14,450	7 616	0,0,7	64,824	77,665	26,264	176,369	(161,919)	13,582	
		↔										↔	↔	•
		Revenues Federal Government Grants	Premiums, Fees and Licences	Other Revenue		Expenses – Directly Incurred	Millistry Support Services	Tourism	Parks	Recreation and Sport		Net Operating Results	Capital Investment	

Treasury Board approved on July 19, 2012 a \$282 increase in operating expense/credit or recovery for additional camping fees that will be generated by putting the Pigeon Lake Due to restructuring of government ministries announced on May 8, 2012, \$135 for Cabinet Policy Committee budget was transferred to Ministry of Executive Council. redevelopment project on hold. (D) (a)

Increase in dedicated revenue due to additional camping fees generated owing to the Pigeon Lake redevelopment project being put on hold.

Treasury Board approved on July 19, 2012 a capital carry forward of \$272 in Parks Infrastructure Management for various provincial parks maintenance and renewal projects and a capital carry forward of \$1,663 for the Canmore Visitor Information Centre. © ©

Adjustment in accordance with PS1201.33 to conform fiscal plan numbers to the accounting policy change adopted for government transfers and capital contributions. (e)

# Schedule to the Financial Statements - Schedule 5 Department of Tourism, Parks and Recreation Lapse of Encumbrance Year ended March 31

(in thousands)

	20 > ;;	2012-13 Voted	: - - -	Adinatamata (b)	Supp	Supplementary	Adji	2012-13 Adjusted Voted	8 8	2012-13	خ ر	Unexpended
Program Operating	L	ממ	eníny	CILIDILIS	ٳڎ	of III I de la		Latinate	2	tuals	3	el Lapellueu)
1 Ministry Support Services												
	<del>s</del>	415	<del>s</del>		s		↔	415	↔	200	↔	(82)
		721				1		721		737		(16)
1.0.3 Strategic Corporate Services		5,516				1		5,516		5,563		(47)
		435						435		375		09
1.0.5 Cabinet Policy Committee on Community Development		135	_	(135) <sup>(d)</sup>		,				,		
-		7,222		(135)				7,087		7,175		(88)
2 Tourism												
2.0.1 Program Support		009						009		292		33
		4,391				ı		4,391		4,212		179
		3,644				,		3,644		4,321		(22)
2.0.4 Online Reservation Service		1,415				,		1,415		1,415		
2.0.5 Major Athletic Events Tourism Services		200				1		200		343		157
2.0.6 Research and Investment		3,735				1		3,735		2,964		771
2.0.7 Assistance to Travel Alberta Corporation	٠,	50,539		ı		ı		50,539		50,539		ı
		64,824						64,824		64,361		463
3 Parks 3.0.1 Program Support		924				•		924		886		38
3.0.2 Parks Program Coordination		6,115				1		6,115		5,539		576
	`	42,912		255 <sup>(c)</sup>				43,167		43,268		(101)
		9,953		27 <sup>(c)</sup>		-		9,980		9,285		695
	"	59,904		282				60,186		58,978		1,208
4 Recreation and Sport 4.0.1 Program Support		919				,		919		1.737		(818)
		1,216						1,216		222		,639
4.0.3 Assistance to the Alberta Sport, Recreation,		1						1		1		
	•	23,379		ı				23,379		23,379		
4.0.4 Hosting Major Athletic Events		750		1		1		750		544		206
		26,264						26,264		26,237		27
Total	\$	158,214	<del>\$</del>	147	\$		8	158,361	8	156,751	\$	1,610
Lapse/(Encumbrance)											S	1,610

# Department of Tourism, Parks and Recreation Schedule to the Financial Statements - Schedule 5 (continued) Lapse of Encumbrance

Year ended March 31 (in thousands)

	2012-13 Voted Estimate (a)	Adjustments <sup>(b)</sup>	Supplementary () Estimate	2012-13 Adjusted Voted Estimate	2012-13 Actuals <sup>(f)</sup>	Unexpended (Over Expended)
Program – Capital Investments 1 Ministry Support Services 1.0.3 Strategic Corporate Services -Equipment/Inventory Purchases		<del>С</del>	 ↔	<b>.</b>	126	\$ (126)
2 Tourism 2.0.2 Visitor Services -Capital Investment		1,663 <sup>(e)</sup>		1,663	50	1,613
	220			220	423 49	(203)
3.0.4 Parks Infrastructure Management -Equipment/Inventory Purchases -Capital Investment	978 12,384 13,582	272 <sup>(e)</sup>		978 12,656 13,854	800 12,419 13,691	178 237 163
Total Labse/Encumbrance	\$ 13,582	\$ 1,935		\$ 15,517 \$	13,867	\$ 1,650

# Department of Tourism, Parks and Recreation Schedule to the Financial Statements - Schedule 5 (continued) Lapse of Encumbrance Year ended March 31 (in thousands)

	Estimate (a) 400 400	Adjustments (b)	Supplementary Estimate	Adjusted Voted Estimate  400	2012-13 Actuals (f) 373 373	Unexpended (Over Expended)  27  27
Fotal Sample Sam	400	· •	· •	\$ 400 \$	373	\$ 27

As per "Voted Expense by Program" and "Voted Capital Investment by Program" page 280 and 281 of 2012-13 Government Estimates. <u>a</u>

Adjustments include encumbrances, capital carry forward amounts and credit or recovery increases approved by Treasury Board and credit or recovery shortfalls. An encumbrance is incurred when, on a vote by vote basis, the total of actual disbursements in the prior year exceed the total adjusted estimate. All calculated encumbrances from the prior year are reflected as an adjustment to reduce the corresponding Voted Estimate in the current year. <u>a</u>

Treasury Board approved on July 19, 2012 a \$282 increase in operating expense/credit or recovery for additional camping fees that will be generated owing to the Pigeon Lake redevelopment project being put on hold. <u>ပ</u>

(d) A transfer of \$135 related to the Cabinet Policy Committee to Executive Committee.

Treasury Board approved on July 19, 2012 a capital carry forward of \$272 in Parks Infrastructure Management for various provincial park maintenance and renewal projects and a capital carry forward of \$1,663 for the Canmore Visitor Information Centre. (e)

(f) Actuals exclude non-voted amounts such as amortization and valuation adjustments.

### Department of Tourism, Parks and Recreation Schedule to the Financial Statements – Schedule 6 Comparison of Actual and Budget Year ended March 31 (in thousands)

	_E	stimates <sup>(a)</sup>		Actual Voted	N	Actual ot Voted (b)		Actual Total	<u>D</u>	ifference
Expenses										
Expense by Program										
Ministry Support Services	\$	7,616	\$	7,175	\$	50	\$	7,225	\$	391
Tourism		64,824		64,361		147		64,508		316
Parks		77,665		58,978		17,748		76,726		939
Recreation and Sport		26,264		26,237		(6)		26,231		33
	\$	176,369	\$	156,751	\$	17,939	\$	174,690	\$	1,679
		· · · · · · · · · · · · · · · · · · ·	=	· · · · · · · · · · · · · · · · · · ·	<u> </u>	· · · · · · · · · · · · · · · · · · ·	: <del></del>	<u> </u>		<u> </u>
Expense by Fiscal Plan Category										
Operating Expense	\$	157,824	\$	156,251	\$	646	\$	156,897	\$	927
Capital Grants and Support		500		500		-		500		-
Amortization of Tangible Capital Assets		18,045		-		17,293		17,293		752
	\$	176,369	\$	156,751	\$	17,939	\$	174,690	\$	1,679
	<u>*</u>	0,000	· <u>*</u>	.00,.0.	<u>*</u>	,000	<u>*</u>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		.,0.0
Capital Investment by Program										
Ministry Support Services	\$	-	\$	126	\$	-	\$	126	\$	(126)
Tourism		-		50		-		50		(50)
Parks		13,582		13,649		-		13,649		(67)
Recreation and Sport		-		-		-		-		
	\$	13,582	\$	13,825	\$	-	\$	13,825	\$	(243)

<sup>(</sup>a) As per page 286 of 2012-13 Government Estimates.

<sup>(</sup>b) These Amounts are not included in any supply vote either because no cash disbursement is required or because the Legislative Assembly has already provided funding authority pursuant to a statute other than an appropriation act.

### Department of Tourism, Parks and Recreation Schedule to the Financial Statements – Schedule 7 Lottery Fund Estimates Year ended March 31 (in thousands)

	2012-13 ottery Fund Estimates	 2012-13 Actual	nexpended er Expended)
Parks Operations Assistance to Alberta Sport, Recreation,	\$ 10,000	\$ 10,000	\$ -
Parks and Wildlife Foundation	 23,379	 23,379	 -
	\$ 33,379	\$ 33,379	\$ 

The revenue of the Lottery Fund is transferred to the Department of Treasury Board and Finance on behalf of the General Revenue Fund. Having been transferred to the General Revenue Fund, these monies then become part of the Department's supply vote. This table shows details of the initiatives within the Department that are funded by the Lottery Fund and compares it to the actual results.

### Department of Tourism, Parks and Recreation Schedule to the Financial Statements – Schedule 8 Salary and Benefits Disclosure Year ended March 31 (in thousands)

		20	013			2012
	 Base Salary <sup>(a)</sup>	 ier Cash nefits <sup>(b)</sup>	No	Other on-cash enefits <sup>(c)</sup>	 Total	Total
Deputy Minister (d)	\$ 274	\$ -	\$	84	\$ 358	\$ 356
Executives						
Assistant Deputy Minister, Tourism Division Assistant Deputy Minister,	192	11		55	258	272
Recreation and Sport Development Division	175	-		48	223	218
Assistant Deputy Minister, Parks Division Executive Director, Human	162	-		45	207	244
Resources (e)	157	-		43	200	205
Executive Director, Financial Services Executive Director, Policy,	143	8		40	191	178
Planning and Legislative Services <sup>(e)</sup> Executive Director, Information	126	-		36	162	156
Management and Technology Services <sup>(e) (f)</sup>	91	-		22	113	170

Prepared in accordance with Treasury Board Directive 12/98 as amended.

- (a) Base salary includes pensionable base pay.
- (b) Other cash benefits include vacation payouts and lump sum payments (include overtime if relevant for the particular circumstance). There were no bonuses paid in 2013.
- (c) Other non-cash benefits include government's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plan, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees.
- (d) Automobile provided, no dollar amount included in other non-cash benefits.
- (e) The incumbent's services are shared with the Department of Culture which contributes its own share of the cost of salary and benefits. Full salary and benefits are disclosed in this Schedule.
- (f) This position has been vacant for four months.

### Department of Tourism, Parks and Recreation Schedule to the Financial Statements – Schedule 9 Related Party Transactions Year ended March 31 (in thousands)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta's financial statements. Related parties also include key management personnel in the Department.

The Department and its employees paid or collected certain taxes and fees set by regulation for permits, licences and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this schedule.

The Department had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	 Entities in	the	Ministry	 Other	Ent	ities
	2013	_	2012	 2013		2012
Expenses – Directly Incurred Grants Other Services	\$  73,918 - 73,918	\$ 	69,778 - 69,778	\$  346 2,790 3,136	\$ 	177 2,849 3,026
Accounts Receivable	\$ 20	\$	289	\$ 3	\$	
Tangible Capital Assets Transferred In (Out)	\$ -	\$	-	\$ 2,715	\$	(871)

The above transactions do not include support service arrangement transactions disclosed in Schedule 3.

## Department of Tourism, Parks and Recreation Schedule to the Financial Statements - Schedule 9 (continued) Related Party Transactions Year ended March 31 (in thousands)

The Department also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 10.

	_ <u>E</u> ı	ntities in	the	Ministry	 Other I	Enti	ties
		2013		2012	 2013		2012
Recoveries							
Services Provided	\$	4,509	\$	4,257	\$ -	\$	
Expenses – Incurred by Others							
Accommodation Costs	\$	-	\$	-	\$ 5,757	\$	5,334
Legal Services		-		-	236		719
Other Services		-		-	3,016		2,905
Parks Maintenance		-		-	 962		1,085
	\$	-	\$	-	\$ 9,971	\$	10,043

### Schedule to the Financial Statements – Schedule 10 Department of Tourism, Parks and Recreation Year ended March 31 **Allocated Costs** (in thousands)

						2013					2012
											Restated (Note 3)
				Exp	enses	– Inci	rred l	Expenses – Incurred by Others	rs		
Program	Ш	Expenses <sup>(a)</sup>	∢	Accommodation Legal Costs (b) Services	Servic	gal ses <sup>(c)</sup>	Serv	Legal Other Services (d)	Parks Maintenance <sup>(e)</sup>	Total Expenses	Total Expenses
Ministry Support Services	↔	7,225	↔	471	<del>\$</del>	38	↔	561	- \$	\$ 8,295	\$ 7,813
Tourism		64,508		981		က		226	•	65,718	65,479
Parks		76,726		4,049		193	•	1,976	962	83,906	76,848
Recreation and Sport		26,231	ļ	256		2		253	1	26,742	25,902
	S	174,690	<del>∨</del>	5,757 \$		236	8	3,016	\$ 962	\$ 184,661	\$ 176,042

Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments. (a) (c) (d) (e) (e) (e)

Costs shown for Accommodation (includes grants in lieu of taxes) on Schedule 9, allocated by square metres. Costs shown for Legal Services on Schedule 9, allocated by estimated costs incurred by each program. Costs shown for Other Services on Schedule 9, allocated by estimated costs incurred by each program.

The Department of Transportation provided road and bridge maintenance to Parks. Costs shown for Parks Maintenance on Schedule 9, allocated to the program.

# Department of Tourism, Parks and Recreation Schedule to the Financial Statements - Schedule 11 Tangible Capital Assets Year ended March 31

(in thousands)

								2013							2012
		-	Gene	General Capital Assets	ssets					Infra	Infrastructure Assets	sets			
	Land	Buildings	Ĭ   	Computer Hardware and Software	Equi	Equipment <sup>(a)</sup>		Other and Leasehold Improvements	Bridges		Highways and Roads	Impr	Land Improvements	Total	Total
Estimated Useful Life	Indefinite	10-50 years	လု	5-8 years	3-2	3-25 years	10-	10-20 years	60 years		50 years	4	40 years		
Historical Cost (b) Beginning of Year Additions	\$ 123,280	\$ 188,314 (1,194)	4 <u>4</u> \$	20,157 704	<del>\$</del>	34,432 2,065	↔	18,902 24	დ <del>დ</del>	3,230 \$	67,314 1,284	↔	202,480 \$ 10,984	658,109 13,867	\$ 646,899 14,726
Uisposals, including Write-Downs	ı	(670)	6	1		(533)			-	(301)	(24)		123	(1,405)	(2,645)
Department	2,626			88		1				  - 	1		'	2,715	(871)
	\$ 125,906	\$ 186,450	<del>\$</del>	20,950	<del>\$</del>	35,964	8	18,926	8	2,929 \$	68,574	↔	213,587 \$	673,286	\$ 658,109
Accumulated Amortization Beginning of Year Amortization Expense Effect of Disposals	 ↔	\$ 86,283 5,287 (491)	3 <del>2</del> <del>2</del> <del>3</del>	5,450 2,471	↔	18,312 2,419 (436)	↔	16,408 139 -	₩	1,102 \$ 50 (106)	42,128 1,894	↔	102,624 \$ 5,033 65	272,307 17,293 (968)	\$ 257,552 16,600 (1,890)
Department	•		-	ı		٠		ı		•	ı		• [	ı	45
	₩	\$ 91,079	<del>မ</del>	7,921	↔	20,295	8	16,547	8	1,046 \$	44,022	↔	107,722 \$	288,632	\$ 272,307
Net Book Value at March 31, 2013	\$ 125,906	\$ 95,371	~ <del> </del>	13,029	↔	15,669	↔	2,379	₩	1,883 \$	24,552	↔	105,865 \$	384,654	
Net Book Value at March 31, 2012	\$ 123,280 \$	\$ 102,030	<b>↔</b>	14,707	↔	16,120	↔	2,496	8	2,128 \$	25,186	မှ	99,855		\$ 385,802

<sup>(</sup>a) Equipment includes network switches and routers, vehicles, heavy equipment, fire protection equipment, office equipment and furniture, and other equipment.
(b) Historical cost includes work-in-progress at March 31, 2013 totaling \$20,040 (2012 - \$25,774) comprised of: buildings \$3,834 (2012 - \$9,738); computer hardware and software \$912 (2012 - \$1,661); equipment \$1,219 (2012 - \$2,064); other \$29 (2012 - \$6); land improvements \$13,983 (2012 - \$12,262); highways \$63 (2012 - \$27) and bridges \$ Nil (2012 - \$16).

### **Travel Alberta**

Financial Statements March 31, 2013

### Travel Alberta Financial Statements March 31, 2013

Independent Auditor's Report

Statement of Operations

Statement of Financial Position

Statement of Cash Flows

Notes to the Financial Statements

Schedule 1 - Revenues

Schedule 2 – Expenses – Directly Incurred Detailed by Object

Schedule 3 – Budget

Schedule 4 – Salary and Benefits Disclosure

Schedule 5 – Related Party Transactions



### Independent Auditor's Report

To the Board of Directors of Travel Alberta and the Minister of Tourism, Parks and Recreation

### **Report on the Financial Statements**

I have audited the accompanying financial statements of Travel Alberta, which comprise the statement of financial position as at March 31, 2013, and the statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Opinion**

In my opinion, the financial statements present fairly, in all material respects, the financial position of Travel Alberta as at March 31, 2013, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

[Original signed by Merwan N. Saher, FCA]

Auditor General

May 23, 2013

Edmonton, Alberta

### Travel Alberta Statement of Operations Year ended March 31 (in thousands)

		20	13			2012
		Budget		Actual	<u></u>	Actual
	(Sc	chedule 3)				
Revenues (Schedule 1)						
Government of Alberta Transfers	\$	50,539	\$	50,539	\$	46,499
Investment Income		296		462		437
Premiums, Fees and Licences		-		212		222
Other Revenue		-		1,364		1,475
						_
		50,835		52,577		48,633
Expenses – Directly Incurred (Note 2(b)) Program (Schedule 2)						
Global Marketing		35,150		40,055		38,531
E-Marketing		2,820		1,587		3,148
Regional Industry Marketing		10,220		9,812		8,479
Corporate Operations		5,085		4,853		4,752
		53,275		56,307		54,910
Net Operating Results	\$	(2,440)	\$	(3,730)	\$	(6,277)

The accompanying notes and schedules are part of these financial statements.

### Travel Alberta Statement of Financial Position As at March 31 (in thousands)

	 2013	_	2012
Assets			
Cash and Cash Equivalents (Note 3)	\$ 11,839	\$	14,929
Accounts Receivable (Note 4)	63		110
Prepaid Expenses (Note 4)	 123		9
	12,025		15,048
Tangible Capital Assets (Note 5)	 392	_	523
	\$ 12,417	\$	15,571
Liabilities			
Accounts Payable and Accrued Liabilities (Note 6)	\$ 5,543	\$	4,967
Net Assets			
Net Assets – Unrestricted	392		523
Net Assets – Sustainability Fund (Note 7)	 6,482		10,081
Net Assets	 6,874		10,604
	\$ 12,417	\$	15,571

Contractual obligations (Note 8)

The accompanying notes and schedules are part of these financial statements.

### Travel Alberta Statement of Cash Flows Year ended March 31 (in thousands)

	_	2013		2012
Operating Transactions Net Operating Results Non-cash Items Included in Net Operating Results	\$	(3,730)	\$	(6,277)
Amortization		131	-	105
		(3,599)		(6,172)
Decrease in Accounts Receivable (Increase) Decrease in Prepaid Expenses Increase in Accounts Payable and Accrued Liabilities		47 (114) 576		78 1 756
Cash Applied to Operating Transactions		(3,090)		(5,337)
Capital Transactions Acquisition of Tangible Capital Assets		-		(144)
Cash Applied to Capital Transactions		-		(144)
Financing Transactions				
Decrease in Cash		(3,090)		(5,481)
Cash and Cash Equivalents at Beginning of Year		14,929		20,410
Cash and Cash Equivalents at End of Year	\$	11,839	\$	14,929

The accompanying notes and schedules are part of these financial statements.

### Note 1 Authority and Purpose

Travel Alberta (the "Corporation") operates under the authority of the *Travel Alberta Act*, Chapter T-6.5, Statutes of Alberta 2008. The Corporation's results are consolidated into the Ministry of Tourism, Parks and Recreation (Ministry), which operates under the authority of the *Government Organization Act*, Chapter G-10, Revised Statutes of Alberta 2000.

The purpose of the Corporation is to:

- market tourism assets, attractions and opportunities present in Alberta, in domestic, national and international markets,
- promote Alberta as a destination for tourists and other visitors,
- assist Alberta's tourism industry operators to market their products, and
- exercise or perform any other powers, duties and functions as may be regulated from time to time by the Lieutenant Governor in Council.

The Corporation is a Crown agent of the Government of Alberta and as such has a tax exempt status.

### Note 2 Summary of Significant Accounting Policies and Reporting Practices

These financial statements are prepared in accordance with Canadian Public Sector Accounting Standards.

### (a) Reporting Entity

The reporting entity is Travel Alberta, which is part of the Ministry and for which the Minister of Alberta Tourism, Parks and Recreation is accountable. The Ministry Annual Report provides a more comprehensive accounting of the financial position and results of the Ministry's operations for which the Minister is accountable.

### (b) Basis of Financial Reporting

### **Revenue Accounting Policy**

Substantially all of the Corporation's revenue is from the Province of Alberta's allocation of the Tourism Levy.

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as deferred revenue.

### Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

### (b) Basis of Financial Reporting (continued)

### **Revenue Accounting Policy (continued)**

Other revenue is primarily from partners which is received or receivable for specific marketing projects. The revenue is recognized as the projects take place. Investment income is recognized as revenue is earned.

### **Government Transfers**

Transfers from the Government of Alberta, federal and other governments are referred to as government transfers.

Government transfers are recorded as deferred revenue if the terms of the transfer, or the stipulations together with the Corporation's actions and communications as to the use of the transfers create a liability.

### **Expenses**

### **Directly Incurred**

Directly incurred expenses are those costs for which the Corporation has primary responsibility and accountability for, as reflected in the government's budget document.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- amortization of tangible capital assets,
- pension costs, which are the cost of employer contributions for the current service of employees during the year, and
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, and long-term disability.

### Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

### (b) Basis of Financial Reporting (continued)

### **Expenses (continued)**

Grants are recognized as expenses when authorized, eligibility criteria if any are met, and a reasonable estimate of the amounts can be made.

### **Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Financial assets of the Corporation are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the Corporation are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is \$250,000 and the threshold for major system enhancements is \$100,000. The threshold for all other tangible capital assets is \$10,000. All land is capitalized.

Contributed tangible capital assets are recorded at their fair value at the time of contribution.

Amortization commences when assets go into use and continues until such time when they are taken out of use.

### Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

### **Net Assets/Net Liabilities**

Net assets/Net Liabilities represent the difference between the carrying value of assets held by the Corporation and its liabilities.

### Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

### (b) Basis of Financial Reporting (continued)

### **Net Assets/Net Liabilities (continued)**

Canadian Public Sector Accounting Standards require a "net debt" presentation for the statement of financial position in the summary financial statements of governments. Net debt presentation reports the difference between financial assets and liabilities as "net debt" or "net financial assets" as an indicator of the future revenues required to pay for past transactions and events. The Corporation operates within the government reporting entity, and does not finance all its expenditures by independently raising revenues. Accordingly, these financial statements do not report a net debt indicator.

### Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of Cash, Accounts Receivable, and Accounts Payable and Accrued Liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

### **Measurement Uncertainty**

In preparing the Corporation's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenses during the period. Actual results could differ from these estimates.

### Note 3 Cash and Cash Equivalents (in thousands)

	 2013	 2012
Consolidated Cash Investment Trust Fund Cash in Other Bank Accounts	\$ 6,004 5,835	\$ 10,038 4,891
	\$ 11,839	\$ 14,929

Cash consists of funds in operating accounts and deposits in the Consolidated Cash Investment Trust Fund (CCITF) of the Province of Alberta. The CCITF is managed with the objective of providing competitive interest income to depositors while maintaining appropriate security and liquidity of depositors' capital. The portfolio is comprised of high-quality short-term and mid-term fixed-income securities with a maximum term-to-maturity of three years. For the year ended March 31, 2013, securities held by the CCITF had a time-weighted return of 1.3% per annum (2012 – 1.3% per annum).

### Note 4 Accounts Receivable and Prepaid Expenses (in thousands)

Accounts receivable are unsecured and non-interest bearing

	 	2	013			_	2012
	Gross mount	for D	wance oubtful counts	_	Net alizable Value		Net alizable Value
Accounts Receivable Prepaid Expenses	\$ 63 123	\$	-	\$	63 123	\$	110 9
	\$ 186	\$	-	\$	186	\$	119

### Note 5 Tangible Capital Assets (in thousands)

			2013				2012
	Ha	omputer ardware Software	Leasehold aprovements		Total		Total
Estimated Useful Life	3	years	10 years				
Historical Costs Beginning of Year Additions Disposals, Including Write Downs	\$	319 - - 319	\$ 407 - - - 407	\$	726 - - 726	\$	582 144 - 726
Accumulated Amortization Beginning of Year Amortization Expense Effect of Disposals		119 90	 84 41 -		203	_	98 105 -
		209	 125		334		203
Net Book Value at March 31, 2013	\$	110	\$ 282	\$	392		
Net Book Value at March 31, 2012	\$	200	\$ 323	:		\$	523

### Note 6 Accounts Payable and Accrued Liabilities (in thousands)

	 2013	2012
Trade Accounts Payable Accruals and Other Liabilities	\$ 3,386 2,157	\$ 3,563 1,404
	\$ 5,543	\$ 4,967

### Note 7 Net Assets – Sustainability Fund (in thousands)

	2013			2012		
Balance, beginning of year Decrease – as budgeted (Schedule 3) Actual difference to budget		10,081 (4,205) 606	\$	16,397 (8,261) 1,945		
Balance, end of year	\$	6,482	\$	10,081		

The Sustainability Fund, approved by the Board of Directors, has been created to allow at least partial sustainability of programs in future years when declines in the tourism levy funding allocated to the Corporation require reductions in program spending.

### Note 8 Contractual Obligations (in thousands)

Contractual obligations are obligations of the Corporation to others that will become liabilities in the future when the terms of the contracts or agreements are met.

	2013	2012	
Obligations Under Operating Leases, Contracts and Programs Operating Leases Service Contracts	\$ 7,062 16,494	\$	7,617 29,802
	\$ 23,556	\$	37,419

Estimated payment requirements for obligations under operating leases, contracts and programs for the next five years and thereafter are as follows:

### Obligation Under Operating Leases, Contracts and Programs

	Total		
2013 – 2014	 \$ 16,175		
2014 – 2015		1,925	
2015 – 2016		1,377	
2016 – 2017	1,000		
2017 – 2018	1,031		
Thereafter		2,048	
	 \$	23,556	

### Note 9 Benefit Plans (in thousands)

The Corporation participates in the multi-employer pension plans: Management Employees Pension Plan, Public Service Pension Plan and Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of \$1,025 for the year ended March 31, 2013 (2012 - \$827). The Corporation is not responsible for future funding of the plan deficit other than through contribution increases.

At December 31, 2012 the Management Employees Pension Plan reported a deficiency of \$303,423 (2011 - deficiency \$517,726), the Public Service Pension Plan reported a deficiency of \$1,645,141 (2011 - deficiency \$1,790,383) and the Supplementary Retirement Plan for Public Service Managers reported a deficiency of \$51,870 (2011 - deficiency \$53,489).

### **Note 10 Comparative Figures**

Certain 2012 figures have been reclassified to conform to the 2013 presentation.

### **Note 11 Approval of Financial Statements**

The financial statements were approved by the Board of Directors on May 23, 2013.

# Travel Alberta Schedule to the Financial Statements – Schedule 1 Revenues Year ended March 31 (in thousands)

	2013					2012	
	Budget		Actual		Actual		
Government Transfers Government of Alberta Tourism, Parks and Recreation	<u>\$</u>	50,539	\$	50,539	\$	46,499	
Investment Income Interest		296		462		437	
Premiums, Fees and Licences Other			_	212		222	
Other Revenue Sponsorship Revenue from Partners		- - -		137 1,227 1,364		113 1,362 1,475	
Total Revenues	\$	50,835	\$	52,577	\$	48,633	

# Travel Alberta Schedule to the Financial Statements – Schedule 2 Expenses – Directly Incurred Detailed by Object Year ended March 31 (in thousands)

		2013				2012		
		Budget Actual			Restated Actual			
Salaries, Wages and Employee Benefits Supplies and Services Grants Financial Transactions and Other Amortization of Tangible Capital Assets	\$ 8,550 44,490 - - 235		\$	8,374 47,799 <sup>(a)</sup> - 3 131	\$	6,978 <sup>(b)</sup> 41,028 <sup>(b)</sup> 6,781 18 105		
	\$	53,275	\$	56,307	\$	54,910		

<sup>(</sup>a) Includes severance and termination payments in the amount of \$11 related to individuals on Schedule 4.

<sup>(</sup>b) 2012 amounts for Salaries, Wages and Employee Benefits have been restated by a reduction of \$27 for severances which have been restated into Supplies and Services.

# Travel Alberta Schedule to the Financial Statements – Schedule 3 Budget Year ended March 31 (in thousands)

	2042.42		2042.42	Cumplementer	2012-13
	2012-13	(a)(b)	2012-13	Supplementary	Authorized
	Estimates	Adjustment <sup>(a)(b)</sup>	Budget	Estimate	Budget
Revenues					
Government of Alberta Transfers	\$ 50,539	\$ -	\$ 50,539	\$ -	\$ 50,539
Investment Income	296	104	400	-	400
Premiums, Fees and Licences	-	-	-	-	-
Other Revenue	-	1,100	1,100	-	1,100
			·	·	
	50,835	1,204	52,039		52,039
Expenses – Directly Incurred					
Global Marketing	35,150	3,204	38,354	-	38,354
E-Marketing	2,820	· -	2,820	-	2,820
Regional Industry Marketing	10,220	-	10,220	-	10,220
Corporate Operations	5,085	<u>-</u>	5,085		5,085
	53,275	3,204	56,479		56,479
Net Operating Results	\$ (2,440)	\$ (2,000)	\$ (4,440)	\$ -	\$ (4,440)

<sup>(</sup>a) Treasury Board approval is pursuant to section 24(2) of the Financial Administration Act.

<sup>(</sup>b) During the Q3 reforecast an additional \$3,204 of expenses were approved for Global Marketing which was offset by additional earned revenues of \$1,204 and a Treasury Board approval in July 2012 for \$2,000 of additional funds to be utilized from the Sustainability Fund.

## Travel Alberta Schedule to the Financial Statements - Schedule 4 Salary and Benefits Disclosure Year ended March 31 (in thousands)

		2012				
	Base Other Cash Non-cash					
	Salary <sup>(a)</sup>	Benefits <sup>(b)</sup> Benefits <sup>(c)</sup>		Total	Total <sup>(d)</sup>	
Chairman of the Board	\$ -	\$ 29	\$ -	\$ 29	\$ 31	
Board Members <sup>(e)</sup>	-	53	-	53	57	
Executives						
Chief Executive Officer	240	62	88	390 <sup>(f)</sup>	261	
Vice President, Global Marketing & Communications <sup>(g)</sup>	155	1	42	198	111	
Vice President, Corporate Services <sup>(h)</sup>	-	-	-	-	45	
Vice President, Industry Relations <sup>(i)</sup>	145	-	38	183	165	
Vice President, Community Relations <sup>(j)</sup>	110	5	32	147	-	
Executive Director, Corporate Communication <sup>(k)</sup>	9	-	6	15	155	
Executive Director, Finance & Administration <sup>(h)</sup>	123	-	34	157	145	
Executive Director, Human Resources <sup>(h)</sup>	124	-	34	158	145	

Prepared in accordance with Treasury Board Directive 12/98 as amended.

- (a) Base salary includes pensionable base pay.
- (b) Other cash benefits include honoraria, car allowances and any prior year lump sum retroactive payments. There was no "at-risk pay" paid in 2013.
- (c) Other non-cash benefits include Corporation's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plan, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees.
- (d) The totals for 2012 have been restated to include the Corporation's share of CPP, El and the Health Spending Account.
- (e) The board consists of eight independent members including the Chairman, whose honorarium is disclosed separately. In addition, the Deputy Minister of Tourism, Parks and Recreation sits on the Board but receives no compensation from the Corporation.
- (f) Includes a one-time retroactive lump sum salary adjustment for the prior year as a result of the third party management compensation review conducted by Hay Group. The adjustments have been reflected in the other cash benefits column along with the corresponding increase to other non-cash benefits for the pension benefit.
- (g) The Vice President, Global Marketing & Communications title has changed from the previous year. In 2012 it was Vice President, Marketing. The Vice President, Marketing position was vacant from April 1, 2011 to October 31, 2011.
- (h) The Vice President, Corporate Services position was occupied until June 24, 2011. This position was not replaced. The Director, Finance & Administration and Director, Human Resources were moved into the leadership team as Executive Directors.
- (i) The Vice President, Industry Relations title has changed from the previous year. In 2012 it was Executive Director, Industry Relations.
- (j) The Vice President, Community Relations position was occupied from May 1, 2012.
- (k) The Executive Director, Corporate Communication position was occupied until April 27, 2012. This position was not replaced.

# Travel Alberta Schedule to the Financial Statements – Schedule 5 Related Party Transactions Year ended March 31 (in thousands)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta's financial statements.

The Corporation and its employees paid or collected certain taxes and fees set by regulation for permits, licences and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Corporation had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	Entities in the Ministry			Other Entities				
		2013		2012		2013	2	012
Revenues Government of Alberta Transfers Other Revenue	\$	50,539 -	\$	46,499 -	\$	- 21	\$	- 30
		50,539		46,499		21		30
Expenses – Directly Incurred Other services	\$_	_			\$	51	\$	41
Accounts Receivable	\$	11	\$	11	\$		\$	20
Accounts Payable	\$	-	\$	255	\$	-	\$	12

# Alberta Sport, Recreation, Parks and Wildlife Foundation

Financial Statements March 31, 2013

#### Alberta Sport, Recreation, Parks and Wildlife Foundation Financial Statements March 31, 2013

Independent Auditor's Report

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#### Independent Auditor's Report

To the Members of Alberta Sport, Recreation, Parks and Wildlife Foundation and the Minister of Tourism, Parks and Recreation

#### **Report on the Financial Statements**

I have audited the accompanying financial statements of the Alberta Sport, Recreation, Parks and Wildlife Foundation, which comprise the statement of financial position as at March 31, 2013, and the statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### **Opinion**

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Alberta Sport, Recreation, Parks and Wildlife Foundation as at March 31, 2013, and the results of its operations, its remeasurement gains and losses, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

[Original signed by Merwan N. Saher, FCA]

**Auditor General** 

June 3, 2013

Edmonton, Alberta

#### Alberta Sport, Recreation, Parks and Wildlife Foundation Statement of Operations Year ended March 31 (in thousands)

					2	2013				2012
							Endo	wment		
			Unr	estricted	Res	stricted	Rest	ricted	Total	Total
	Bud	get		Fund	F	und	Fu	ınd	 Actual	 Actual
Revenues (Schedule 1)										
Government of Alberta Grants	\$ 2	3,379	\$	23,379	\$	-	\$	-	\$ 23,379	\$ 23,279
Federal Government Grants		378		438		-		-	438	471
Investment Income		275		166		326		-	492	191
Premiums, Fees and Licenses		190		205		-		-	205	213
Other Revenue		2,160		949		395			 1,344	 1,230
	2	6,382		25,137		721			25,858	 25,384
Expenses – Directly Incurred (Note										
2(b)										
Program (Schedules 2 and 4)										
Provincial Programs	1	6,749		15,690		52		-	15,742	16,019
Alberta and Interprovincial Games		3,243		2,981		160		-	3,141	2,953
Active Lifestyles		1,918		2,214		-		-	2,214	1,957
Municipal Recreation / Tourism Areas		1,474		1,473		-		-	1,473	1,473
High Performance Athlete Assistance		1,010		913		-		-	913	968
Provincial and Regional Development		710		710		-		-	710	729
Percy Page Centre (Note 9)		419		326		-		-	326	311
Parks and Wildlife Ventures		371		344		148		-	492	315
Other Initiatives		25		32		3		-	35	123
Administration		475		423		12		-	 435	 480
	2	6,394		25,106		375		-	 25,481	 25,328
Net Operating Results	\$	(12)		31		346		-	377	56
Fund Balances at Beginning of Year				957		3,989		426	 5,372	 5,316
Fund Balances at End of Year			\$	988	\$	4,335	\$	426	\$ 5,749	\$ 5,372

The accompanying notes and schedules are part of these financial statements.

#### Alberta Sport, Recreation, Parks and Wildlife Foundation Statement of Financial Position As at March 31 (in thousands)

	2013			2012
Assets				
Cash and Cash Equivalents (Note 3)	\$	3,078	\$	3,151
Accounts Receivable (Note 4)		893		59
Prepaid Expenses and Inventory (Note 5)		65		61
		4,036		3,271
Endowment Restricted Cash (Note 8)		426		426
Tangible Capital Assets (Schedule 5)		2,704		2,352
	\$	7,166	\$	6,049
Liabilities				
Accounts Payable and Accrued Liabilities Unearned Revenue	\$	1,389 28	\$	677 -
		1,417		677
		.,		
Fund Balances				
Unrestricted		988		957
Restricted (Note 7)		4,335		3,989
Endowment Restricted (Note 8)		426	_	426
		5,749		5,372
	\$	7,166	\$	6,049

Contractual Obligations (Note 12)

The accompanying notes and schedules are part of these financial statements.

#### Alberta Sport, Recreation, Parks and Wildlife Foundation Statement of Cash Flows Year ended March 31 (in thousands)

	2013		 2012
Operating Transactions Net Operating Results	\$	377	\$ 56
Non-cash Items Included in Net Operating Results Amortization		20	 14
		397	70
(Increase) Decrease in Accounts Receivable		(834)	172
Increase in Prepaid Expenses and Inventory		(4)	(3)
Increase in Accounts Payable and Accrued Liabilities		712	297
Increase (Decrease) in Unearned Revenue		28	 (37)
Cash Applied to Operating Transactions		299	 499
Capital Transactions Acquisition of Tangible Capital Assets Loss on Disposal of Tangible Capital Assets		(423) 51	(36)
Cash Applied to Capital Transactions		(372)	 (36)
(Decrease) Increase in Cash and Cash Equivalents		(73)	463
Cash and Cash Equivalents at Beginning of Year		3,577	 3,114
Cash and Cash Equivalents at End of Year	\$	3,504	\$ 3,577

The accompanying notes and schedules are part of these financial statements.

#### Note 1 Authority and Purpose

The Alberta Sport, Recreation, Parks and Wildlife Foundation (Foundation) operates under the authority of the *Alberta Sport, Recreation, Parks and Wildlife Foundation Act*, Chapter A-34, Revised Statutes of Alberta 2000.

The purpose of the Foundation is to support enhancement of sport, recreation, parks and wildlife programs for all Albertans.

The Foundation is a Crown agent of the Government of Alberta and as such has a tax exempt status.

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices

These financial statements are prepared in accordance with Canadian Public Sector Accounting Standards.

#### (a) Reporting Entity

The reporting entity is the Alberta Sport, Recreation, Parks and Wildlife Foundation, which is part of the Ministry of Tourism, Parks and Recreation (Ministry) and for which the Minister of Tourism, Parks and Recreation is accountable. The Ministry Annual Report provides a more comprehensive accounting of the financial position and results of the Ministry's operations for which the Minister is accountable.

#### (b) Basis of Financial Reporting

#### **Fund Accounting**

Transactions are grouped, for accounting and reporting purposes, into funds in accordance with specified activities or objectives. These funds are described as follows:

- Unrestricted fund accounts for revenues and expenses associated with the primary activities of the Foundation:
- Restricted fund accounts for non-government contributions received for which donors have specified the purpose, restricted interest earned, restricted related expenses incurred; and funds restricted by the Board of Directors;
- Endowment fund accounts for contributions received under various agreements with sponsors and matching funds provided by the Foundation. Interest earned on the existing endowment funds can only be used to fund various sport programs, and are therefore recorded as part of the restricted fund. The principal must remain intact.

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

#### (b) Basis of Financial Reporting (continued)

#### **Financial Instruments**

Effective April 1, 2012, the Foundation adopted PS 3450 Financial Instruments. This section deals with how to account for and report financial instruments.

As the Foundation does not have any transactions involving financial instruments that are classified in the fair value category and has no foreign currency transactions, there are no remeasurement gains and losses and therefore a statement of remeasurement gains and losses has not been presented.

#### **Revenue Accounting Policy**

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as deferred revenue.

Donations are recognized as revenues when they are received. Donations of materials and services that would otherwise have been purchased are recorded at fair value at the date of donation when fair value can reasonably be determined.

#### Government Transfers

Transfers from the Government of Alberta, federal and other governments are referred to as government transfers.

Government transfers are recorded as deferred revenue if the terms of the transfer, or the stipulations together with the Foundation's actions and communications as to the use of the transfers create a liability.

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

#### (b) Basis of Financial Reporting (continued)

#### **Expenses**

#### **Directly Incurred**

Directly incurred expenses are those costs the Foundation has primary responsibility and accountability for, as reflected in the Government's budget documents.

Directly incurred expenses include amortization of tangible capital assets.

Grants are recognized as expenses when authorized, eligibility criteria if any are met, and a reasonable estimate of the amounts can be made.

#### Incurred by Others

Services contributed by other entities in support of the Foundation operations are not recognized and are disclosed in Schedule 3 and allocated to programs in Schedule 4.

#### **Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

Financial assets of the Foundation are limited to financial claims, such as advances to and receivables from other organizations and individuals, as well as inventories held for resale.

Inventories are valued at the lower of cost and net realizable value. Cost is determined on the first in, first out basis.

Assets acquired by right are not included. Tangible capital assets of the ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is \$250,000 and the threshold for major system enhancements is \$100,000. The threshold for all other tangible capital assets is \$5,000. All land is capitalized.

Contributed tangible capital assets are recorded at their fair value at the time of contribution.

Amortization is only charged if the tangible capital asset is in use.

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (continued)

#### (b) Basis of Financial Reporting (continued)

#### Assets (continued)

Artworks are not recorded as assets. Purchases of artworks are expensed in the period in which the items are acquired. Donations of artworks are reported as revenue and expensed at their fair value when fair value can be reasonably determined. When fair value cannot be reasonably determined, these donations are recorded at nominal value.

#### Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

#### Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of Cash and Cash Equivalents, Accounts Receivable, and Accounts Payable and Accrued Liabilities are estimated to approximate their carrying values because of the short-term nature of these instruments.

#### Note 3 Cash and Cash Equivalents (in thousands)

Cash consists of deposits in the Consolidated Cash Investment Trust Fund (CCITF) of the Province of Alberta. The CCITF is managed with the objective of providing competitive interest income to depositors while maintaining appropriate security and liquidity of depositors' capital. The portfolio is comprised of high-quality short-term and mid-term fixed-income securities with a maximum term-to-maturity of three years. As at March 31, 2013, securities held by the CCITF have a time-weighted return of 1.3% per annum (2012 – 1.3% per annum).

Cash in the amount of \$1,578 (2012 - \$1,592) has been externally restricted and \$140 (2012 - \$138) has been internally restricted and is therefore not available to pay for operating expenses (Note 7).

#### Note 4 Accounts Receivable (in thousands)

Accounts receivable are unsecured and non-interest bearing.

	2013						2012	
		Gross Amount	for	owance Doubtful ccounts	Re	Net ealizable Value	Re	Net ealizable Value
Accounts Receivable	\$	893	\$	-	\$	893	\$	59

#### Note 5 Prepaid Expenses and Inventory (in thousands)

	2	2013	_	2012
Inventory Prepaid Expenses	\$	22 43	\$	18 43
	\$	65	\$	61

#### Note 6 Artworks (in thousands)

The Foundation has a collection of artworks consisting of 19 (2012 - 19) prints of the Waterfowl of North America Collection #1250 with an approximate value of \$5 (2012 - \$5). There were no artwork dispositions (2012 – Nil) or acquisitions (2012 – Nil) during the year.

#### Note 7 Restricted Fund (in thousands)

		2012		
Investment in Land, Equipment, and Buildings <sup>(a)</sup> Externally Restricted Funds Internally Restricted Funds	\$	2,617 1,578 140	\$	2,259 1,592 138
	\$	4,335	\$	3,989

<sup>(</sup>a) The land, equipment, and buildings are governed by restrictions that require the Foundation to use these assets for its programs.

#### Note 8 Endowment Restricted Fund (in thousands)

	2	013	 2012
Externally Restricted Contributions Internally Restricted Matching Funds	\$	228 198	\$ 228 198
	\$	426	\$ 426

#### Note 9 Percy Page Centre

The Foundation operates the Percy Page Centre in Edmonton to provide accommodation and office services to not-for-profit organizations. These organizations are charged for their use of office equipment, supplies and print shop facilities.

#### Note 10 Trust Fund (in thousands)

The Foundation is the beneficiary of a trust fund that is administered by the Royal Trust Corporation of Canada over which the Foundation has no power of administration or appropriation. Because the province has no equity in the fund and is only the beneficiary of the income portion of the fund, it is not included in the Foundation's financial statements.

At March 31, 2013 the trust fund was as follows:

	 2013	 2012
Peaceful Valley Trust	\$ 1,851	\$ 2,076

The income generated from the trust fund is only recognized at the time of withdrawal. The funds are restricted and are to be used for the maintenance or expansion of Peaceful Valley.

#### **Note 11 Honoraria (in thousands)**

			20	013		 2012
	Hone	oraria <sup>(a)</sup>		fits and ances <sup>(b)</sup>	 Total	 Total
Board <sup>(c)</sup> Chair Other Members (9)	\$	23 58	\$	<u>-</u>	\$ 23 58	\$ 33 89
	\$	81	\$		\$ 81	\$ 122

<sup>(</sup>a) The Foundation has no employees. Staff of the Department of Tourism, Parks and Recreation administers the Foundation. Disclosure of information on their salaries and benefits, a requirement under Treasury Board Directive 12/98 as amended, is included in the financial statements of the Department of Tourism, Parks and Recreation.

#### **Note 12 Contractual Obligations (in thousands)**

Contractual obligations are obligations of the Foundation to others that will become liabilities in the future when the terms of those contracts or agreements are met.

	2013		 2012
Obligations Under Operating Leases, Contracts and Programs Grant Agreements Operating Leases Service Contracts	\$	270 233 227	\$ 200 322 28
	\$	730	\$ 550

<sup>(</sup>b) No benefits were provided to board members.

<sup>(</sup>c) Members appointed to the Foundation's board are paid honoraria for attending Foundation meetings at rates set by Ministerial Order. They are also paid for sub-committee meetings, to attend out-of-town meetings and for attending to other Foundation duties.

#### **Note 12 Contractual Obligations (in thousands) (continued)**

Estimated payment requirements for each of the next four years are as follows:

Obligations Under Operating Leases, Contracts and Programs

	<u> </u>	Total		
2013 – 2014	\$	492		
2014 – 2015		196		
2015 – 2016		32		
2016 – 2017		10		
	\$	730		

#### **Note 13 Approval of Financial Statements**

The financial statements were approved by the Board of Directors.

#### Alberta Sport, Recreation, Parks and Wildlife Foundation Schedule to the Financial Statements – Schedule 1 Revenues

# Year ended March 31 (in thousands)

			2013			2012
				Endowment		
	Budget	Unrestricted Fund	Restricted Fund	Restricted Fund	Total Actual	Total Actual
	Daagot	- T dild	- I unu	Tana	Hotaai	riotaai
Government Transfers						
Government of Alberta Grants						
Tourism, Parks and Recreation	\$ 23,379	\$ 23,379	\$		\$ 23,379	\$ 23,279
Federal Government Grants	378	438			438	471
Investment Income						
Interest	275	166	326		492	191
Premiums, Fees and Licences						
Alberta Games Registration Fees	175	189	-	-	189	154
Alberta's Future Leaders Fees	15	16	-	-	16	17
Conference Fees					<u> </u>	42
	190	205			205	213
Other Revenue						
Donations	1,686	601	388	-	989	907
Miscellaneous	35	39	-	-	39	44
Refunds of Expenses Sales	20	37	-	-	37	19
Percy Page Centre (Note 9)	419	272	_	_	272	257
Parks and Wildlife Ventures			7		7	3
	2,160	949	395		1,344	1,230
Total Revenues	\$ 26,382	\$ 25,137	\$ 721	\$ -	\$ 25,858	\$ 25,384

#### Alberta Sport, Recreation, Parks and Wildlife Foundation Schedule to the Financial Statements – Schedule 2 Expenses – Directly Incurred Detailed by Object Year ended March 31 (in thousands)

	 20	013			2012
	 Budget		Actual	<u> </u>	Actual
Honoraria (Note 11)	\$ 55	\$	81	\$	122
Supplies and Services	2,095		1,862		2,483
Supplies and Services from Support Service					
Arrangements with Related Parties (a)	3,118		3,187		2,927
Grants	21,114		20,280		19,782
Amortization of Tangible Capital Assets	12		20		14
Other (Write-offs and Losses)	 -		51		
	\$ 26,394	\$	25,481	\$	25,328

<sup>(</sup>a) The Foundation receives financial and administrative services from the Department of Tourism, Parks and Recreation.

#### Alberta Sport, Recreation, Parks and Wildlife Foundation Schedule to the Financial Statements – Schedule 3 Related Party Transactions Year ended March 31 (in thousands)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta's financial statements.

The Foundation paid or collected certain taxes and fees set by regulation for permits, licences and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this schedule.

The Foundation had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	E	ntities in	the	Ministry		Other	Ent	ities
		2013		2012		2013		2012
Revenues	Φ.	00.070	Φ	00.070	Φ.		Φ.	
Government Transfers	<u>\$</u>	23,379	<u>\$</u>	23,279	<u>\$</u>	-	<u>\$</u>	
Expenses – Directly Incurred								
Grants	\$	-	\$	-	\$	2,056	\$	1,848
Other services		-		-		22		31
	\$	_	\$	_	\$	2,078	\$	1,879
Accounts Receivable	\$	300						
Accounts Payable	\$	20	\$	34	\$	-	\$	

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Foundation also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 4.

	<u>En</u>	tities in	the I	Ministry	 Other	Enti	ties
	:	2013		2012	 2013		2012
Expenses – Incurred by Others Accommodation Costs Legal Services	\$	-	\$	-	\$ 1,412 31	\$	1,354 9
Other Services		152		476	 -		
	\$	152	\$	476	\$ 1,443	\$	1,363

Alberta Sport, Recreation, Parks and Wildlife Foundation Schedule to the Financial Statements – Schedule 4

Year ended March 31 **Allocated Costs** (in thousands)

					2013	3						2012
				Expens	Expenses – Incurred by Others	rred by (	Others					
	Ĺ	(a)	Accol	Accommodation	Legal	gal	Other	er (d)	. L	Total	Ĺ	Total
Program	   	Expenses (2)	5	Costs (2)	Services	Ses (5)	Services	es (3)	EX	Expenses	Û	Expenses
Provincial Programs	↔	15,742	↔	35	↔	•	<del>\$</del>	48	↔	15,825	↔	16,205
Alberta and Interprovincial Games		3,141		148				24		3,343		3,266
Active Lifestyles		2,214		80		,		9		2,228		1,984
Municipal Recreation / Tourism Areas		1,473		တ		ı		<sub>∞</sub>		1,490		1,504
High Performance Athlete Assistance		913				•				913		896
Provincial and Regional Development		710				ı		7		712		734
Percy Page Centre (Note 9)		326		1,188		1		9		1,520		1,469
Parks and Wildlife Ventures		492		7		31		တ		539		360
Other Initiatives		32				,		7		37		128
Administration		435		17		ı		17		469		549
	<del>⇔</del>	25,481	8	1,412	<del>\$</del>	31	<del>\$</del>	152	<del>s</del>	27,076	↔	27,167

Expenses - Directly Incurred as per Statement of Operations.

Costs shown for Accommodation (includes grants in lieu of taxes) on Schedule 3, allocated by square metres. (c) (a) (d)

Costs shown for Legal Services on Schedule 3, allocated by estimated costs incurred by each program.

Costs shown for Other Services on Schedule 3, allocated by estimated costs incurred by each program.

Alberta Sport, Recreation, Parks and Wildlife Foundation Schedule to the Financial Statements – Schedule 5
Tangible Capital Assets
Year ended March 31
(in thousands)

							• •	2013								2012
		Unrestricted Assets	ted Asse	ets				Restricted Assets <sup>(a)</sup>	ed Asse	etS <sup>(a)</sup>						
		Land	Equi	Equipment		Land	Bu	Buildings	Equ	Equipment	Land Improvements	ıts	Total	lal		Total
Estimated Useful Life	Ind	Indefinite	5 - 10	10 years	드	Indefinite	40	40 years	5 - 1	5 - 10 years	40 years					
Historical Costs Beginning of Year	↔	64	↔	54	↔	2,050	↔	266	8	23	. ∀	15	s	2,472	↔	2,436
Additions		•		1		343		22		•	•	25		423		36
Disposals, Including Write-Downs		•		'		1		(53)		ı				(53)		•
	↔	64	9	54	↔	2,393	↔	268	8	23	φ	40	€	2,842	↔	2,472
Accumulated Amortization Beginning of Year	↔	•	↔	25	↔	ī	↔	63	↔	~	↔	<u>←</u>	↔	120	↔	106
Amortization Expense		•		80		1		6		2		_		20		14
Effect of Disposals		•		1		•		(2)		•		1		(2)		1
	↔	1	<del>∨</del>	33	8	1	↔	100	↔	3	€	7	<del>\$</del>	138	↔	120
Net Book Value at March 31, 2013	€	64	\$	21	↔	2,393	↔	168	↔	20	₩	38	↔	2,704		
Net Book Value at March 31, 2012	↔	64	↔	29	↔	2,050	↔	173	↔	22	€	4			↔	2,352

(a) Restricted for use in the Parks and Wildlife Ventures program.

#### Other Information

#### Ministry of Tourism, Parks and Recreation Statements of Writeoffs Year Ended March 31, 2013

#### The following information is unaudited:

The following statement has been prepared pursuant to Section 23 of the *Financial Administration Act* and is unaudited. This statement includes all writeoffs made or approved during the fiscal period.

Writeoffs

Accounts Receivable	\$10,304
Total Writeoffs	\$10,304

### Acts Administered by Tourism, Parks and Recreation

Tourism, Parks and Recreation is responsible for a wide array of acts that have a direct impact on quality of life in Alberta. Below is a list of all acts administered by Tourism, Parks and Recreation. If you would like to review these acts in more detail, they are included on the ministry's website (www.tpr.alberta.ca/about/legislation.aspx).

NAME OF ACT	DESCRIPTION
Alberta Sport, Recreation, Parks and Wildlife Foundation Act	Establishes the foundation with its mandate to develop and maintain sport, park and recreation programs, facilities and services, raise funds, provide grants and acquire real and personal property.
Black Creek Heritage Rangeland Trails Act	Provides for the establishment, protecting and management of the Black Creek Heritage Rangeland Trails. (Unproclaimed)
Provincial Parks Act	Provides for the establishment, protection, management, planning and control of provincial parks, wildland parks and provincial recreation areas.
Recreation Development Act	Provides for promoting and encouraging the orderly development of recreation activities and facilities.
Travel Alberta Act	Establishes the corporation with its mandate to market the tourism assets, attractions and opportunities present in Alberta in domestic, national and international markets; to promote Alberta as a destination for tourists and other visitors; and to assist Alberta's tourism industry operators to market their products.
Wilderness Areas, Ecological Reserves, Natural Areas and Heritage Rangelands Act	Provides for the establishment, protection and management of wilderness areas, ecological reserves, natural areas and heritage rangelands.
Willmore Wilderness Park Act	Establishes and protects the Willmore Wilderness Park.

#### Performance Measures: Data Source and Methodology

#### **Tourism Division Client Satisfaction Survey**

(Measure: 1.a)

The Client Satisfaction Survey was conducted with public and private sector representatives who had received tourism development information, advice and assistance from the Tourism Division. Banister Research and Consulting Inc. was responsible for reviewing the survey and questionnaire design, data quality control, analysis and report preparation. Respondents were given the choice of completing the survey online or by telephone. Data for the online surveys and telephone interviews was collected from May 6 to 17, 2013, resulting in 87 survey completions. Overall results were determined using the top two combined response categories of a five-point rating scale for the categories: very satisfied, somewhat satisfied, neutral, somewhat dissatisfied and very dissatisfied. The response rate for the survey was 57.2 per cent and the margin of error is +/-6.9 per cent, 19 times out of 20.

# Statistics Canada, Travel Survey of Residents of Canada and the International Travel Survey, and Tourism, Parks and Recreation

(Measure: 1.b)

The total value of tourism expenditures in Alberta is derived by Tourism, Parks and Recreation from the data published by Statistics Canada in the Travel Survey of Residents of Canada and the International Travel Survey.

The 2012 estimate is not provided due to a significant change in methodology by Statistics Canada. Data for the Travel Survey of Residents of Canada are no longer comparable with previous years. Figures using the new methodology were presented alongside new targets in the 2013-16 ministry business plan and 2013-16 Government of Alberta Strategic Plan.

The 2011 result is an estimate using the previous methodology. The estimate for 2011 is based on travel statistics that provide an indication of demand, such as customs counts at Alberta's land based ports of entry and airports, and deplanements at Calgary and Edmonton international airports. Deplanement statistics provided by airports measure the number of passengers arriving on all flights at the airports. Also, deplanements include both domestic and international passengers where customs counts at the airport only measure the number of passengers clearing Canada Customs. For example, customs counts at Calgary and Edmonton international airports do not measure international travellers that clear customs elsewhere in Canada (e.g., Pearson International Airport or Vancouver International Airport) and then took a connecting flight to either Calgary or Edmonton.

Gate counts at Banff, Jasper, Waterton Lakes and Elk Island national parks are also used to provide additional information on demand. In addition, occupancy rate information collected by Smith Travel Research is used to determine the demand for fixed-roof lodging in the mountain parks, Edmonton and Calgary. Travel intention data produced by the Canadian Tourism Research Institute are also applied to estimate demand from Alberta's key domestic markets of British Columbia, Saskatchewan and Ontario. In addition to indicators of demand, estimates of the Travel Price Index are forecast to assist with tourism expenditure projections.

#### **Visitor Information Centre Satisfaction Survey**

(Measure: 1.c)

Data was obtained from the visitor information centre satisfaction survey conducted by the research firm, Ipsos Reid. The research firm conducted exit interviews at 10 provincial visitor information centres between July 25 and August 26, 2012. The centres include: Canmore, Field, Crowsnest Pass, West Glacier, Lloydminster, Oyen, Walsh, Milk River, Hinton and Grande Prairie. To ensure a variety of travellers were included, the interviews were spread across weekends and weekdays, during the peak visitor season. Respondents were asked to rate the service on a scale of 1 to 5, where 1 means very dissatisfied and 5 means very satisfied. In 2012, 1,465 onsite exit surveys were conducted. The margin of error is +/-2.6 per cent, 19 times out of 20.

#### **Tourism, Parks and Recreation Survey of Albertans**

(Measures: 2.a, 3.a)

The Tourism, Parks and Recreation Survey of Albertans is a province-wide telephone survey of 1,000 adult Albertans. Leger Marketing conducted this survey using a random sample stratified by age group, gender and geographic location to be representative of Alberta's population. Albertans were asked about their use of provincial parks; and if they had participated in recreational activities such as walking, bicycling, skiing, golfing, skating, swimming and amateur sports in the past year. Interviews were conducted from January 17 to February 3, 2013 by trained and experienced interviewers. The interviews were monitored in progress and at least 10.0 per cent of each interviewer's work was directly monitored. The response rate for the survey was 36.5 per cent and the margin of error is +/-3.1 per cent, 19 times out of 20.

## How Are We Doing? Provincial Parks and Recreation Areas Camper Satisfaction Survey (Measure: 2.b)

The camper satisfaction survey covers a representative cross-section of 105 provincial parks or recreation area campgrounds that are surveyed according to size (visitation), management method and geography. Only automobile accessible campgrounds where visitation is greater than 1,050 occupied campsite nights are included. Each year, the survey is conducted at approximately one quarter of these campgrounds on a four-year rotational basis. Although 22 campgrounds were identified to be surveyed in 2012-13, one campground was excluded due to unforeseen circumstances (i.e., insufficient resources). Overall results are determined through the combined response categories of very satisfied and satisfied, the top two categories of a five-point rating scale. The sample size was 2,376 with data collected from June 1 to September 3, 2012. The response rate for the survey was 39.4 per cent and the margin of error is +/-1.9 per cent, 19 times out of 20.

This measure was removed from the 2013-16 ministry business plan in order to explore better options for collecting information related to park users.

#### **Canadian Community Health Survey**

(Measure: 3.b)

The Canadian Community Health Survey used for monitoring the physical activity levels of youth is released by Statistics Canada in June. An online update of this measure will be posted when the information is available.

#### Readership Survey

#### Tourism, Parks and Recreation 2012-13 Annual Report

Thank you for reading the Tourism, Parks and Recreation 2012-13 Annual Report. We hope that you will take a few minutes to complete this readership survey. We are committed to continuous improvement and welcome your feedback and suggestions.

1	4:
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Please read each question carefully and circle the rating that best describes your response. If you require more space for your response, please use a separate piece of paper and identify the corresponding question clearly. If you have any questions, or require further clarification, contact Brad Babiak at 780-644-3272 or brad.babiak@gov.ab.ca.

If you would like to be contacted regarding your
feedback, please provide your information below

Name:

Organization:

Telephone Number:

Email:

1. Having read the Tourism, Parks and Recreation 2012-13 Annual Report, how would you rate it overall on the following characteristics? Using scale one to five, where ONE is STRONGLY DISAGREE, THREE is NEUTRAL, and FIVE is STRONGLY AGREE, do you agree that... (Please circle only one rating number for each statement.)

	strongly disagree		neutral		strongly agree
I learned something new about the ministry reading this report	1	2	3	4	5
This annual report is easy to read	1	2	3	4	5
This annual report was informative and useful to me	1	2	3	4	5
The report has an appealing format/look	1	2	3	4	5
I can easily find the information that I am looking for	1	2	3	4	5
I plan on using this annual report as a reference	1	2	3	4	5
Overall, this annual report meets my needs as a reader	. 1	2	3	4	5

2. \	/Vhat areas or	r features did you	like the most al	bout this annual	report?
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3. What areas or features would you recommend for further improvement?


Please tear out this survey and fax it to 780-427-0255 or mail it to Tourism, Parks and Recreation, Planning and Performance Measurement, 7th Floor, Standard Life Centre, 10405 Jasper Avenue, Edmonton, Alberta, Canada, T5J 4R7

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